back from the brink, Page 20

Steelmakers come

## NEWS SUMMARY

GENERAL

## **Soviets** call for **space** arms ban

Soviet President Konstantin Chernenko called for immediate talks to han space weapons, in a let-ter to a group of U.S. scientists pub-lished in Soviet newspapers yester-

He called for talks without conditions or reservations.

Meanwhile, the U.S. Defence Department said there was nothing new in the warning given by Soviet Defence Minister Dmitri Ustinov that its submarines off the U.S. coast could deliver n nuclear strike to American targets within 10 minutes. It said the U.S. Government had long estimated it would have five to seven minutes warning of a Soviet nuclear strike from the sea.

Page 2 West German Foreign Minister Hans-Dietrich Genscher is due in Moscow today to urge the Kremlin to resume nuclear arms limitationtalks with the U.S.

#### 84 die in Bombay

Deaths after two days of sectarian violence in Bombay had reached at least 84 last night. Earlier story,

#### Floods hit 1.5m

1. 1. 1. 1. 1. 1. 1. 1.

Floods in North-east India and . Bangladesh killed 85 and left 1.5m

#### TUC role in strike

Britain's Trades Union Congress (TUC) is now anxious to play a role in settling the miners' strike, which is entering its 11th week. There are no signs that the left majority in the miners' leadership is ready for compromise, Page 9

#### Israel bombs base

Israeli aircraft bombed a missile base in Syrian held Lebanon, in the border. Israeli soldiers shot dead a Lebanese civilian and wounded two others in Sidon after a patrol was attacked with grenades. Page 2

#### Peron returns

Peronisi party leader Maria Estella Peron arrived back in Argentina from exile in Spain for talks with President Raul Alfonsin aimed at achieving a consensus on economic and political issues. Page 3

#### Vietnamese claim

Vietnam says its forces have killed wounded or captured 500 Chinese troops along its northern border since early July

#### Yu leads Talwan

Tarwan's Nationalist party has nomed economist Yu Kuo-Hwa as premier in succession to Sun Yun-Suan, who suffered a stroke three months ago. Page 2

#### Miners meet

STATES E

C. Water Care

A The State of the

Mining trade union leaders from 49 countries met in Paris under the chairmanship of Britain's Arthur Scargill to discuss setting up an in-

#### ternational body. Soviet soldiers stay

Two Soviet soldiers, who have comploted two years' internment in Switzerland after capture by guerrillas in Afghanistan, are being al-

Mass execution claim Laft-wing france opposition group Mujaheddin said that more than 400 political prisoners were executed in Evin prison, Tehran, on

#### Hunger strike over

The Socialist mayor of Briançon in the French Alps ended n five-day hunger strike after the Government blocked o decision to close n local aluminium factory.

#### BUSINESS

## **Swiss** to keep banking secrecy

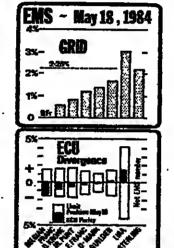
No. 29,326

SWITZERLAND rejected by about three-to-one in a national referendum a Socialist Party move to end banking secrecy, and by about 55-45 a National Action Party proposal to ban sale of residences to foreigners. Page 20

SPAIN is considering easing the protection it gives to its commercial vehicle industry. Page 20

VENEZUELA today raises the price of its heavy crude oil by an average of \$0.63 a barrel to \$24.65.

THE D-MARK was slightly easier in the European Monetary System last week, and remained depressed



by a strong dollar. Fears of a dis ruption in oil supplies after Gulf war attacks on tankers boosted the dollar late in the week. Earlier, central bank intervention had belped to contain the dollar's rise.

The D-Mark's softer trend effectively removed any downward pressure on the weaker members such as the Belgian franc.

Although the Belgian franc remained the weakest currency in the system, it was placed comfortably above its lower divergence limit.

The chart shows the two constraints on European Monetary System ex-change rates. The upper grid, based change rates. The upper grid, based an the weakest currency in the system, defines the cross rates from which no currency (except the liro) may move more than 2!, per cent. The lower chart gives each currency's divergence from its "central rate" ogninst the Europeon Currency Unit (ECU), itself a basket of Europeon Currency Unit (ECU), itself a basket of Europeon

BRAZIL and China are to sign an agreement for nuclear co-operation including prospecting for uranium and building and operating power stations. Page 4

BRAZILIAN steel industry chiefs are trying to persuade Britain's Davy Corporation and merchant bankers Morgan Grenfell to put n further \$120m into the first phase of the unfinished \$5.6bn Acominas integrated steelworks in Minas Gerais state. Page 4

**DENMARK** today launches a Sibr standby credit to replace a large part of its existing undrawn loans Details, Page 21

EUROROUTE consortium will at tack the report by five UK and French banks on the financing of a Channel tunnel which is to be published tomorrow. Page 29

TRADE UNIONS in industrialised countries will press for bigher em ployment and control of technological change at the world economic summit in London on June 7-9. Page 9. Editorial comment, Creating jobs in Europe, Page 18

LORD PENNOCK, president of the Confederation of British Industry from 1980-82, will take over next month as president of Unice, the union of Europeon industries. Men and Matters. Page 18

The editorial content of today's international edition has been restricted because of continuing industrial action by IG Druck und Papier at Frankfurter Societäts-Druckerei, where the edition is printed. This prevents the publica-tion of late-breaking news.

CONTENTS -

## Latin Americans step up demands on debt and trade

BY ANDREW WHITLEY IN RIO DE JANEIRO

Prospects of a head-on clash betveen Latin America's leading debtor countries and Western governments over interest rates and trade protectionism have risen sharply, following the release at the weekend of an unprecedented, tough statement by the presidents of Brazil, Mexico, Argentina and Colombia.

rates and the proliferation of protectionism were threatening the trend towards democracy in Latin America as well as the economic security of the continent.

"Our countries cannot accept these risks indefinitely. We do not accept being pressed into forced bankruptcy and n prolonged eco-nomic paralysis," the joint statement said.

Foreign and finance ministers from the four countries are to meet next month to discuss common action over their grievances. Other Latin American countries are being invited to attend. The four signatory countries,

which together bave an external debt of about \$240bn, called on the industrialised world to adopt concrete measures to bring about "substantial changes" in their financial and international trade policies, A concerted effort should be begun can countries since the crisis erupt- est increase.

silia, Mexico Ciy, Buenos Aires strate our diligence in fulfilling our and Bogota.

America's debtos must obtain international community."
"adequate" amortisation and grace
But, they declared, successions periods on debt repayments, as well creases in interest rates, the pros-as reduced interest rates and other pect of new increases and the prolif-

U.S. Treasury Secretury, in sepa-rate forums, both rejected the possibility of any fundamental changes said the joint action being taken did in debt renegotiation schemes. President Reagan dirmissed the concept of artificially-set limita-

bankers, in recent weeks. In a pointed reminder to creditor

The four heads of state warned that high international interest ment issued simultaneously in Brase ed in August 1982, the presidents ment issued simultaneously in Brase said: We were the first to demonstrate the first the first to demonstrate the first the first to demonstrate the first to demo financial commitments in ways In particular, they said Latin compatible with the interests of the

> But, they declared, successive inpect of new increases and the proliffinancial charges.
>
> Last week, U.S. President Ronald had created a sombre panorama Reagan, and Mr Denald Regan, for our countries and for the region

The Brazilian Foreign Ministry of their debts.

Jimmy Burns in Buenos Aires tions on interest payments, an idea adds: According to informed which has been gaining consider- sources in Buenos Aires, the need able support in Latir America, for a co-ordinated Latin American among government officials and response was first raised in detail during a secret Cabinet meeting led by Sr Raul Alfonsin, the Argentine governments of the adjustment efforts made by many Latin Ameritan announcement of the U.S. inter-

## Japan ready to ease restrictions on yen

BY ALAN FRIEDMAN IN ROME AND JUREK MARTIN IN TOKYO

THE U.S. and Japan are on the Euroyen market by allowing more Reagan and Mr Yasuhiro Nakabrink of agreeing on the long-Japanese currency to be held out-sought liberalisation of the Japa- side Japan. nese capital market and of the

Mr Donald Regan, the U.S. Trea-sury Secretary, said in Rome at the weekend that crucial talks will be of their financial negotiations - the held today and tomorrow in the imposition by Japan of its 20 per Italian capital and a text of the cent withholding tax on most Euagreement could be published next royen issues.

A senior Bank of Japan official gan referred will probably include a confirmed that agreement was very Japanese commitment to continue near. Mr Regan said that his deputo study the repeal of the withhold-ty, Mr Beryl Sprinkel, would meet ing tax on overseas yen instrutoday and tomorrow with the Jnpa- ments, but no firm promise beyond nese Vice-Minister of Finance in that. Rome with the aim of achieving an agreement to be presented to Mr tained that the U.S. demand that Regan and his counterpart in Japan in Wednesday. The U.S. Treasury Secretary, in

Rome to attend a meeting of the Fi-nance Ministers and Central Bank Governors of the Group of Ten. (which also includedSwitzerland as an eleventh member) industrialised nations, said the U.S. objective was to see the Japanese yen develop as "an international currency" and "to open up the Japanese market."

The Japanese central bank official said the outline of the accord included provisions allowing foreign banks more access to long-term both the U.S. and Japanese political funds in Japan and expanding the calendars with President Ronald

sone, the Prime Minister, feeling the need to he able to present some It is generally believed in Tokyo that the U.S. and Japan have effecform of agreement on bilateral dis-putes to their respective constituencies in advance of their re-election contests in November.

the process of making, by its stansions. These are likely to include creation of a meeningful Treasury The agreement to wbich Mr Rebill market, general relaxation of the terms on Euroyen issues, possipermitting foreign exchange broking along Western lines and al-lowing, though not on the terms originally advanced by the U.S. foreign bank entry into the Japanese Japan has consistently main-

pension fund market. Saturday's day-long Group of Ten the tax not be applied constituted a ministerial meeting ended in Rome fundamental threat to Japanese fiwithout any agreement, but with nancial and monetary controls. It ministers promising to pursue a study of measures needed to imhas also pointed out that Eurodollar issues are subject to U.S. withholdprove the workings of the internaing tax and that the U.S. was asking tional monetary system. of Japan what it was not itself pre-

Even so, Japan is undoubtedly in

The meeting discussed a report by the G-10 deputies committee on the functioning of floating exchange rates, on ways to strengthen International Monetary Fund (IMF) surveillance of countries, on the issue of international liquidity and on the future role of the IMF

## IG Metall agrees to new talks

Mr Regan's attitude in Rome also

suggests, from the Japanese per-

spective, that the U.S. Administra-

tion has imposed a political solution

on what bad been dogmatic and

This, it is seen in Tokyo, reflects

stringent Treasury arguments.

pared to concede.

BY JAMES BUCHAN IN BONN

shorter working week.

ployers' offer to hold a third round prevent the week-long strike from spreading to the areas around Frankfurt, where the union will tosupplying components to the motor industry. Local employers in north Baden-

Württemberg, where more than 13,000 IG Metall members bave been on strike since last Monday, say they will lock out 65,000 employees from tomorrow.

The industrial atmosphere was further poisoned at the weekend

battled West German motor indus-try at the weekend when IG Metall. 35-hour week, was injured after be-lock-outs, but also the decision by the 2.6m-strong engineering union, ing run over by n delivery van while the Federal Labour Office that it said it would resume talks over n picketing a Stuttgart oewspaper. shorter working week. Herr Erwin Ferlemann, the chair-The union's acceptance of the emman of the IG Druck printers' union, was bitterly criticised by the

of high-level talks will bowever, not. Government and employers at the weekend for "press censorship." Herr Ferlemann told the party congress of the Social Democrats dny call out 33,000 workers at plants (SPD) that he would try to ensure that the Süddeutsche Zeitung, a newspaper sympathetic to the SPD. escaped disruption which affected several Saturday and Sunday newspapers.

IG Metall is still insisting that

talks with employers take place only at regional rather that at nation-However, the union is coming un-

A RAY of hope appeared for the em- when a local official of the printers' der increasing pressure not only would not pay short-time or memployment benefit to workers affected by the closures in the motor in-

As many as a quarter of million people could be out of work by mid-week as Volkswagen and Daimler Benz follow BMW and Audi in closing their vast assembly plants in response to the shortage of compo-

A number of unions have called for warning strikes and marches in solidarity with IG Metall and the nrinters, including the catering union, the railwaymen and whitecollar bank employees.

## IMF and Nigeria fail to reach loan terms

By Quentin Peel, Africa Editor, in London

TALKS BETWEEN Nigeria and the International Monetary Fund (IMF) have ended inconclusively in Lagos, without any agreement on the \$3bn standby credit being sought by the Niger-

The seven-man IMF team left the Nigerian capital at the week-end, a week earlier than expected, without having come significantly closer to agreement on the economic stabilisation package to back the three-year loan.

However, a senior Nigerian official insisted yesterday that the talks had not broken down, that progress had been made, and that a further meeting had been arranged.

The talks in Lagos were scheduled to last 2½ weeks, and were expected to produce an agreement on the terms and conditions of the loan. Negotiations began more than 12 months ago. Nigeria has asked for an ex-tended fund facility of between \$2.6bn and \$3.2bn, to bridge a continuing balance of payments

The failure to reach a conclusion is likely to reinforce growing pessimism among bankers and usinessmen in Nigeria about the prospects for any agreement, with three fundamental issues

The IMF is seeking a devaluation of the naira, a reduction in subsidies for petroleum prod-ucts, and some liberalisation of trade restrictions, all of which are opposed by the military regime in Lagos: The inconclusive result is also

likely to cause problems at the talks scheduled to take place in London on Thursday between Nigeria and its major trading partners, to agree on terms for rescheduling trade arrears which have been guaranteed by the major Western export credit agen-

ing Britain's Export Credits Guarantee Department, France's Coface, and West Germany's Hermes, have insisted that they would only do a deal if Nigeria also reached agreement on an IMF-backed programme. They will be asking for details of what progress has been made.

Denmark launches \$1bn standby credit, Page 21

## U.S. fears Saudi entry in Gulf war

BY OUR MIDDLE EAST STAFF

FEARS ARE growing in Washington that the next major develop-ment in the Gulf conflict could be the direct involvement of the Saudi air force . Saudi Arabia and Kuwait were reported to be flying reconnaissance sorties over shipping lanes at the weekend as Iraq sank another bulk carrier in the area.

Irak's attack on the 16,657-ton Panamanian-registered Fidelity served emphatic notice that it would not cease attacks on vessels visiting Iranian ports. The vessel, which was carrying a cargo of steel from Spain, went down about 20 miles south of Bushire.

Iraq's determination to intensity its siege of Iranian ports was emchasised by the official newspaper Al Jumhuriya, which said in an edi-torial that further air strikes would be launched to force Iran to the negotiating table. In future, attacks his Government would defend the would be stronger and more pow-erful "to force the Iranian regime into a dreadful corner that will leave it no way out but peace."

Saturday's sinking pre-empted any pan-Arab moves to persuade Iraq to desist from such attacks.

President Ali Khamenei of Iran yesterday repeated Teheran's new policy of threatening all sea traffic in the Gulf in retaliation, declaring that "the waters are (either) all secure or all insecure." Mr Mir Hossein Musavi, Prime Minister, was quoted as saying: "Our policy is to deal a stronger blow against any

The Iranian newspaper Kayban International warned that Iran would have to act against Saudi Arabia and Kuwait soon if they did not re-assess their policy of supprt for Iraq. "Militarily speaking, they are weaker and more penetrable than they think," it said.

Kayhan International claimed that Iran had "strong winning cards inside these two countries" - a reference to the Shia minority Moslem communities in Saudi Arabia and Fears about the involvement of

the Saudi air force follow the rocketing by an Iranian aircraft last Ras Tanura. Saudi F-15s scrambled but did not receive early enough warning to intercept the attacking aircraft. Saudi Arabia and the conserva-

tive Arab oil producers of the Gulf have so far refused a U.S. offer of air cover made towards the end of April. Acceptance would involve providing base facilities, which the Arab states would want to take only Test for Arab fundamentalists,



Iraq's Arab allies in the regio are meanwhile preparing themselves for enforced participation in

the conflict In a statement nt the weekend, Sheikh Salem al Sabah, Kuwait's Minister of Defence, warned that state's territory at any expense. He said that "defence co-ordination has been continuing in an intensified manner with the Gulf Co-operation Council states to confront any aggression on any member-country.

Arab foreign ministers, meeting in Tunis, called on the United Nations Security Council to take "firm and clear" action to put an end to the widening crisis and compel Iran to abide by previous UN calls for

Prince Saud al Feisal, Saudi For-eign Minister, told the meeting that developments in the war "demand immediate action with adequate and necessary means because it is no longer possible to remain a spec

tator." Syria and Libya both dissented from the resolution condemning Iranian agression, however.

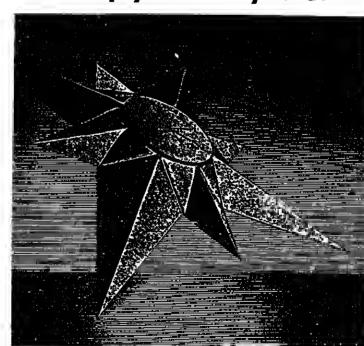
Good tidings for Iraq came from one unlikely quarter. In Jerusalem, an official spokesman said that Is-rael had given the U.S. a guarantee that it would not attack the oil pipeline which Iraq plans to build to the Jordanian port of Aqaba. Meanwhile, with shipping traffic

said to be reduced throughout the Gulf, several of the region's oil buy-Wednesday of the Saudi-owned ers were reported to be pressing Yanbu Pride near the Saudi port of some producer states for discounts on their oil purchases to take account of the new insurance prem-Japanese buyers are believed to be putting pressure on Kuwait, and there are unconfirmed reports that

two rustomers, the national petroleum companies of Korea and Taiwan, are deferring a portion of their

Page 4; Shipowners' fears, Page 7

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Brazil: the Carajas iron ore World banking

Middle East: first test for the Lombard: the search for EEC Editorial comment: jobs in Lex: a bank raid in UK corporate tax: did the U.S. bonds: which way will gamble ...... 19 Survey ...... Section III

## Death toll mounts to 84 in Maharashtra

BY IAN HARGRENES IN BOMBAY AND JOHN ELLIOTT IN NEW DELHI

Mrs Indira Gandly the Indian Prime Minister, is visiting the area for two hour this morning, when she wil make an aerial survey from helicooter, then meet a peac committee and Government ficials.

At least 84 people are known to have died in sctarian rioting which hegan by Thursday in the textile town of Bhiwandi, 25 miles from Embay.

25 miles from Benbay.

25 miles from Embay.
As the army moved into Bhiwandi, the vilence spread into the heart of Bombay itself. Ten people, ikcluding one police officer, wire killed and a curfew declared over large areas of the city.
According a yesterday's Times of Indi, Bombay was shivering with har and anxiety "the like of which has not heen winessed since independence."

The Prime Minister, Mrs

"the like of which has not heen witnessed since independence." The origin of the trouble blends elements of farce and tragedy which have become familiar in otter areas of sectarian strife it a sub-continent which is still struggling to find a coherent identity.

It began with an anti-Islamic speech, whose precise contents no one now appears to know, by Mr Bal Thackeray, a former cartoonist tuned politician who heads a predominantly Hindu organisation called Shiv Sena. This group named after a local

This group named after a local king who did battle with both

me Moguis and the British, tants. The conflict was commobilises around the slogan pounded when a member of the Maharashtra for the Maharashtrans." Maharashtra is the state parliament, a Maharashtrans is the state in which the seven linked islands of Bombay are set. POLICE opened fire on rioting the Moguls and the British, tants. crowds in seven areas of mobilises around the slogan pounde state is managed wave of sectarian violeoce struck to financial and husiness centre of India.

Mrs Indira Ganda the Indian Unfortunately, Maharashtrans trait we consider the seven linked in grant trait we consider the seven linked in the sev

tate in which the seven linked volved in a protest march during which Mr Thackeray's por-ing which Mr Thackeray's por-trait was seen with a garland comprise no more than 40 per of chappals (leather sandais).
cent of Bombay's 8m inhahi. This peculiarly Indian ver-

Heavy turnout in Indian state assembly elections

BY D. P. KUMAR IN NEW DELHI

Indira Gandhi, faced a test of her popularity as some 23 constituencies across the length and breadth of India go to the polls this weekend in by-elections for 14 State assemblies.

Beavy polling with turnouts of between 60 and 75
per cent was reported from
many areas. The polling was
generally peaceful, apart from
some incidents in West
Bengal and Andhra Pradesh. The polling is spread over the State of Kerala and Tamil the State of Rerala and Tamil Nadu in the south to Bengal in the East, where Mrs Gandhi's ruling Congress (I) is traditionally weak, to Hindi-speaking Uttar Pradesh in the north and Madhya Pradesh in central India which are her strongholds.

The State assembly elec-tions are being regarded as a

rehearsal for general election to the Lok Sabha or lower house of Parliament in January, when the five-year term of the present House will be over.

The stakes are high for all the political parties, some of which have combined to put up joint candidates against the ruling party.

An important battle will be fought in the Malihabad constituency of Uttar Pradesh, where the Congress (I) candidate is pitted against a Sanjay Manch nominee put up by the Prime Minister's estranged daughter-in-law, Mrs Maneka Gandhi. In December Mrs Maneka Gandhi's party wrested an Uttar Pradesh seat from Congress (I) for which the Prime gress (1) for which the Prime Minister has not forgiven the

prompted Shiv Sena to declare a "bandh"—when shopkeepers are supposed to roll down their shutters in non-violent protest. But then Shiv Sena "goondas" (thugs) moved in to persuade reluctant shopkeepers, rival partisan flags were flown and stones and soda bottles started to fiy. Within hours, the normally unarmed police had opened fire, lorries were burning, and much of the city had become a no-go area.

Although events in Bhiwandi

odu

Although events in Bhiwandi have been far more horrific 27 people were doused in Saturday — it has been the threat of violence enguling India's richest city which has alarmed politicians, and community leaders.

By Saturday afternoon, as offices and shops even in the smartest districts closed early to allow employees to reach home before nightfall, it was widely believed that Bombay would undergo its first citywide curiew for many years.

By yesterday morning, both roads were open and the scene outside the central Bombay mosque where the worst trouble began had been restored to a smouldering color.

began had been restored to a smonldering calm.

But the uneasy calm was broken later in the day as police opened fire on rioting crowds in seven areas of the city. There were also reports of violence in the Maharashtran town of Thane.

## Pledge on **Philippine** crisis plan

By Emilia Tagaza and Chris Sherwell in Manila

Chris sherwell in Manita

PHILIPPINE President Ferdinand Mircos, claiming a popular mandate for his party in last week's parliamentary elections, said yesterday that he assumed full responsibility for measures to takke the country's economic crisis and warned of more austerity moves to come.

In a nationwide live telecast, Mr Marcos admitted last week's increase in prices of petroleum

increase in prices of petroleum products was a "politically unpalatable" move after the elections, but was essential to retain the missiles. Only the Syrians are believed to be equipped with the missiles.

The radio said ambulances

"The Government must sometimes tell the people what must be done, assume the odious burden and accept the unpalatability of the measures," he said. Hinting at further austerity measures, Mr Marcos said the Government had to absorb much of the liquidity that has pushed up the infla-

above 40 per cent. Control of liquidi Control of liquidity and domestic credit are among the major conditions attached to a SDR 615m standby credit from the International Monetary

## Israel resumes bombing raids in Bekaa Valley

BY OUR TEL AVIV CORRESPONDENT

ISRAELI WARPLANES yesterday resumed bombing raids over Lebanon after a six-week lull,

tions, but was essential to reduce the risk of economic dislocation. He said the 6-10 per cent increases were intended to dampen demand for oil in order to reduce the import bill and counter the foreign exchange crisis.

"The radlo said ambulances rushed casualties to hospitals in Baalbeck and said that there had been at least one death, and one injured. It said that flames could be seen rising from the village of Derr Al Ghazal all the way to Yanta, about 15 kilometres rest of the town of Table.

Zahle.

The Israelis claimed that their planes scored accurate hits on buildings in the Janta guerrilla camp which they said was being used as a training hase and a launching pad for attacks on Israeli units.

repeatedly struck at

LEBANON'S new cabinet approved a draft policy sixte-ment during a weekend session held in the scenic summer residence of President Amin Gemayel, in Blektaya, but little was revealed about its content, writes Nora Boustany

sceptical about any firm solu-tions to the country's probtems, as the airport remained closed and only one crossing was accessible between mainly Moslem west and Christian east Belrut.

Israel has appeared anxious not to fuel tension with Syria, which has repeatedly alleged that the Israelis are preparing for war.

The last raid was on April 7, when the air force bombed Palestinian targets in retaliation for a gum and grenade attack in central Jerusalem which left one Israeli civilian dead and 47

wounded.

Reports reached Belrut last policies and is credited with week that Iranian revolutionary guards had left the Bekaa under success in lowering the insyrian pressure. Some resifiation rate Israel bus charged that Shi'ite Syrian pressure. Some resi-Muslim guerrillas carried out dents confirmed that the last November's devastating car Iranians were no longer there. bomb attack that killed 61 However, Mr Hussein Musavi, people at an Israeli hase in the leader of Islamic Amal, a South Lebanon, and has since radical breakaway faction from repeatedly struck at the the mainstream Shi-ite Amai During the past month or so, Tehran, denied the reports.

## **Party names** next Taiwan premier

By Robert King in Taipel TAIWAN'S Nationalist Party has named veteran economist Yu Kno-Hwa as Prime Minister. He succeeds Sun Yun-Suan, who suffered a serious stroke three

months ago.

The appointment came hours after President Chiang Ching-Kuo, son of former President Chiang Kai-Shek, was sworn in for a second six-year term.
Yu's appointment is likely to

Yu's appointment is likely to be approved by the legislature later this week.

The appointment virtually assures that Taiwan will continue on its present course of building up its economy. Yu, a graduate of the London School of Economics, has served as chairman of the central bank gives 1969 and has been chair. since 1969 and has been chair-man of the Council for Econo-mic planning for six years. He has played key roles in inter-national financial institutions such as the IMF Yu is known for his conser-

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who've experienced similar success.

Of course, before your computer could make any recommendations, you'd need to feed it a lot more information.

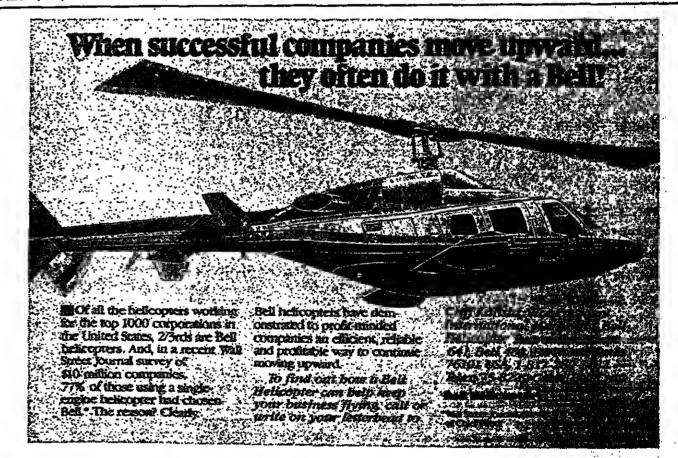
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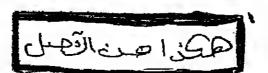
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## **OVERSEAS NEWS**

## West German car production losing momentum

BY JOHN DAVIES IN FRANKFURT

duction, now being disrupted by the country's worst labour conflict since 1978, has already been losing some of its momentum in recent months.
The Automobile Industry Association (VDA) says that vehicle out-

uram

January.
Production of cars and commercial vehicles last month, hit as usual by public holidays, fell to 347,500, compared with 405,000 in March. Output was also well down on

April last year, when nearly 359,000, vehicles came off the assembly lines. It is the first time this year that vehicle production has fallen significantly below output in the corresponding month last year. West German factories produced 23.500 trucks and other commercial vehicles last month, still a relatively low level but little changed on the previous month or on April last

WEST GERMAN motor vehicle pro- 324,000 cars, 57,000 fewer than in the previous month and nearly 12,000 fewer than in April 1983. Despite signs of slackening mo-

mentum. West German vehicle production in the first four months of this year at 1.55m is 9 per cent put has been slipping back, once ad-justed for seasonal factors, since early last year was still at a low level, with the industry just beginning to reap the benefits of a revival of sales in West Germany and with sales in some export markets still

One of the motor industry's worries this year has been the trend of car sales in West Germany in the last few months.

In March the number of newly registered cars was 7.1 per cent below a year earlier.

The VDA says that car sales showed a slight recovery on the do-mestic market last month, although they were still lower than last year. On the other hand, export demand for cars remained strong, but truck The assembly lines turned out exports were still unsatisfactory.

## Output at Citroën plant likely to resume today

BY DAVID MARSH IN PARIS

PRODUCTION is expected to re- working hours at the plants in or sume today and tomorrow at four Citroën car plants around Paris following a decision by workers at the persuade more immigrant workers weekend to call off occupation of the factories which halted output last week.

The decision, annouced by the Communist-led CGT trade union after workers at the Aulnay plant north of Paris on Saturday voted to suspend their action, followed a conciliation move on Friday by M Pierre Beregovoy, the Social Affairs

bid by Citroën, part of the loss-rid-den private sector Peugeot car group, to sack 2,000 workers as part of its plan to reduce the company's employees by 6.000 this year.

By allowing Citroen to proceed with 4,000 job cuts through early retirements and other more socially acceptable measures, M Beregovoy hopes to win support of both the company and the unions for lower dancies has not been rejected

der to cut Citroen's labour surplus. The Government is also trying to - primarily from North Africa - to accept cash incentives to return to

their countries. M Pierre Mauroy, the Prime Min-ister, is due to meet M Jacques Calvet, the chairman of Peugeot's operating divisions, today to discuss a permanent solution to the Citroën conflict. The Government, unions and management wish to avoid the violence at the Poissy plant west of M Beregovoy turned down the Paris which marred a similar dispute over workforce cuts at Peugeot's Talbot subsidiary

Workers at the four plants - at Aulnay, Levallois, Asnieres and Nanterre - left the factories peacefully at the weekend.

M Beregovoy stressed that his objective was "to limit the number of sackings" - an indication that the company's plans for outright redun-

## **More Soviet** submarines stationed off U.S. coast

MARSHAL DMITRY USTINOV Ine Soviet defence minister, yesterday said that Moscow had stationed more submarines off the U.S. coast. He warned that the number of misslles on Soviet soil and in East Europe would be increased each time cruise and Pershing rockets were deployed in the West, Agencies report. Agencies report.

In an interview with Tass, the official Soviet news agency, Marshal Ustinov said the Soviet union could deliver a nuclear strike on U.S. targets in less than 10 minutes.

In less than 10 minutes.

He said that President
Reagan's policy of strength
over Moscow would never wring
concessions from the Kremlin and made arms control talks impossible." O Soviet President Konstantin Chernenko called for talks to start on a ban on space wagons

in a letter to a group of U.S. acceptists published today. Lisbon food prices np

THE PORTUGUESE Govern ment increased bread and milk prices by between 18 and 20 per cent over the weekend, further roughening an austerity drive aimed at curbing massive public deficits. Peter Wise reports from Lisbon.

from Lisbon.
Sr Alvaro Barreto, the trade minister, said the increases were made to offset a 35 per cent depreciation of the escudo against the dollar since last

Brandt re-elected Former Chancellor Willy Brandt was re-elected yesterday as the chairman of the West German

opposition Social Democratic Party, Renter reports from Herr Brandt, 70, was re-elected by a vote of 391-19 at party congress in Essen.

China plans oil growth CHINA PLANS OIL GROWTH China plans to produce some year and increase output for the next six years by more than S per cent, the China Daily sald yesterday, Reuter reports from

It quoted Tang Ke, the oll minister, telling industry leaders that this depended on the doubling of proven onshore oil deposits. He said China would realong from technical values of the said China would be said to the said the s welcome foreign technical aid in

#### ISABELITA FLIES IN FOR TALKS WITH ALFONSIN

## Argentina searches for consensus

BY JIMMY BURNS IN BUENOS AIRES

Peron, arrived from Spain yesterday to head a round of talks debt if no compromise is with President Raul Alfonsin, aimed at achieving a broad national consensus on key distance from Argentina poli-

economic and political issues.
The talks, to begin today, will be principally almed at forging a common domestic front on the debt question. Government officials have indicated that they would like to see the Perspect. would like to see the Peronists publicly endorse the prospect of accepting one of two basic alternatives.

These would be either an

agreement with the IMF before the end of the month on the condition that this does not imply a retrenchment of the economy; or an attempt to pursue a more flexible response in Peron baving retained her in-direct negotiations with com
Sr Altonsin is banking on Sra

Sr Altonsin is banking on Sra

sue a more flexible response in fluence on the party as its titu-

THE LEADER of Argentina's mercial banks afteb the hreak- lar head and as the fount of opposition Peronist Party, Sra off of talks with the Fund, the Peron mystique. She was Maria Estella "Isabelita" backed up by an implicit threat the third wife and only survived the state of the period of the p

distance from Argentina poli-tics ever since she was first exiled to Spain by the former military regime in 1981 — with the exception of a brief visit to Argentina last December But her political star has been

rising again in recent weeks as a potentially crucial bridgehead between the Government and the disparate opposition forces.
In recent weeks the Peronists have been usine their majority in the Upper House of Senate and their domination of labout to obstruct Government policy. Sr Alfonsin is banking on Sra

of a formal repudiation of the debt if no compromise is reached.

Sra Peron bas kept a discreet distance from Argentina politics aver since she was feet tied intentions although she

tical intentions, although she has broadly indicated her willingness to collaborate with Sr Alfonsin in helping to consolidate democracy

Sra Peron has apparently vercome her reluctance to bandon ber comfortable overcome abandon existence in Madrid followin the approval of a parliamentary motioo on Friday exonerat! her from any further judicial proceedings linking her to the Triple A. an outlawed Right wing terrorist organisation, and misappropriation of public funds, during her short-lived presidency (1974-1976).

## **Euro-Parliament in final session**

THE FINAL session of the first directly-elected European Parliament opens in Strasbourg today under the long shadow of next month's polls and with many of its members understandably anxious to make a late grab for public attention.

President Mitterrand France will guarantee one spot-light on Thursday by delivering a report on the state of the EEC to be broadcast live by a French German television will dutifully satisfy a thirst for attention among German members by covering some debates live earlier in the week.

On past performance, the debates may prove rather less exciting than Bad Homburg on a wet Sunday afterooon, but the week's agenda offers a wealth of opportunities for members to demonstrate their abiding concero for social groups and issues both large and small,

As they wade through 70 reports and related resolutions, MEPs will be considering whether or not there should be a code of conduct to regulate the "Moonies" and other religous groups, how to combat video pasties These serve to demonstrate

once again that the 434 members of the Parliament have coninterests to the policies covered task of suggesting a solutions to its success will turn to those rather more mundane topics at question time it is successful.

John Wyles reports on the MEPs' run up to their second direct elections to be held next month

to the European Commission on Thursday when they will be pressing for information on everything from the Commission's financial policy to aid to growers of cut roses and carnations, pausing on the way to delve into the desulpburisation of coal at the Brindisi South

power station.
This is the very stuff of representational politics which most members have come to recognise as the core of their job and which the 306 at least who are standing again hope will secure re-election Nevertheless, the

munity's routine crises will not go untreated. The Partiament numbers among its slender powers a measure of control over EEC spending and this week it is likely to tell the Commission to bury its proposal to borrow 2.33bn European currency units (£1.36bn) from member governments to balance

It may, however, leave the task of suggesting alternative solutions to its successor which will meet in Strasbourg for the

Not many familiar personali-ties will be missing from that occasion because the Parliament bas somehow failed to establish bousebold names in Europe. However, within the Parliament reputations have been estab lished, and among the members not standing again Herr Erwin Lange, the Christian Democrat chairman of the budget com-mittee, will be prominently mittee, missed,

The British Conservatives will be saying farewell to 12 of their number including young political tyros like Robert Jacksoo, John Taylor and Eric Forth, who bave also been sitting at Westminster since last June. No fewer than four of the five departing members of the Labour Group have found similar refuge in the Commons —most recently Mrs Ann Clwyd who became the member for Cynon Valley on May 3.

It is doubtful if any of those who are leaving have had the appetite or the stamina to read every one of the 1,100 plus reports produced by this Parlia-ment nor the diligence to vote oo all the 2,000 or so resolu-tions adopted,

Many members remain convinced that the Parliament did not need all of the £630m it has taken out of the EEC budget since 1978 and they, and their political parties, have sometimes struggled to spend the £24.6m allocated for the coming

#### Financial Times Conferences

THE ELECTRONIC OFFICE: Threshold of a New Era London—June 5 and 6

This Conference, to be chaired by Mr David Firnberg and Mr Ian McNaught-Davis, will focus on the great changes taking place in the professlooal office and the accelerating pace of office automation worldwide. Speakers will include: Mr Paul Strassmann, Vice-President Systems Group, Rank Xerox Corporation; Mr Elserino Piol, Director, Strategy and Corporate Development, Ing. C. Olivetti; Mr Hirokazu Negishi, Senlor Research Scientist, Canon Inc.; and Mr Robert Ryan, President. ITT Dialcom. President, ITT Dialcom.

> THE EUROPEAN OFFSHORE NI 1984 Oslo-June 18 and 19

The North Sea oil and gas province is in a most interesting period. Project costs are rising while the price of oil is not. There is intensifying competition to supply the European gas market and the proposed Sleipner deal is particularly controversial. Fiscal arrangements bave still to be stabilistly and tax problems abound. There are some of the areas to be included in the European Offshore in 1984 Conference to be held at the Grand Hotel, Oslo, in June. Mr Kaare Kristiansen, the Norwegian Energy Minister, will open and Mr G. M. Ford, Mr J. G. Cluff, Mr Hans Henrick Ramm, Dr David Smitb, Dr Rajai Abu Khadra and Mr E. G. Greve will be among the speakers.

WORLD ELECTRONICS: Future Strategies for Europe London-June 20 and 21

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## **OVERSEAS NEWS**

## Gulf fundamentalists challenged by Arab Nationalist Movement

BY KATHLEEN EVANS, RECENTLY IN KUWAIT

THE ISLAMIC fundamentalists are facing the first challenge to their growing support to the Gulf region. The old left wing Arab Nationalist Movement born in the mid-1950s is being nurtured back to life in Kuwait, and liberals are adding their voice to the debate over the Islamic laws which Gulf states are introducing to ward off pressure from the fundamentalists.

In Kuwait, which has a relatively free press and an assembly - the lection is due in eight months the fundamentalists have come in for a besitant but growing amount of public criticism from those opposed to changes in the country's social, economic and legal fabric.

An interview given to a local newspaper by Mr Ibrahim Shatti, director of the Kuwaiti Emir's office, in which he said that the fundamentalist groups were acting like de facto political parties sparked calls for the introduction of a party

Supporters of the parties ideas say that it is a necessary step towards political maturity in a parlia-mentary democracy. Among those who have taken up the cause is the chairman of the local lawyer's union, the head of the national news agency, senior government hureaucrats and other leading academic and political figures.

They believe that it is better for the various ideological groups to be publicly known and judged on their policies, rather than allowing the semi-clandestine parties to contin-

ue. Leaders of the Islamic groups have vigorously opposed the sug-gestion on the grounds that it would lead to the return of the Arab Nationalist Movement, which they view as atheist as well as socialist.

Officially political parties or groups are not allowed in Kuweit. In practice there are identifiable groupings within the national assembly, and behind the numerous cultural and professional associations in the country.

Kuwait's 50-member parliament consists largely of independents, many of them tribal representa-tives, but there is also a highly vocal Islamic block. The fundamentalists have seven members of parliament in the assembly in various guises, ranging from Sunni support-ers of the Moslem Brotherhood movement, to Shi'ite radicals to the Salafayin, fundamentalists genuinely loyal - unlike some - to traditional forms of rule in the region.

The fundamentalists also have

bases of support in certain govern-ment ministries and institutions, and in the last 12 months have demonstrated their muscle on numerous occasions to the growing unease of the Government. Last year, they managed to secure parliamentary approval for a ban on alcobol supplies to foreign embassies, a move which was opposed by the Government. They are now engaged on a campaign to change the constitution, to introduce an Islamic

legislation was approved by the assembly, the Emir is said to be reluc-

Battle lines were drawn between nationalists with the unexpected appearance on television of a leading nationalist, Dr Ahmed Khatieb. For years Dr Khatieb has been viewed as a shadowy opposition fig-ure with radical credentials stretchure with radical credentials stretching back to the early days of the Dr Abdullah Nibarri, one of the pan-Arab Nationalist Movement. Although parts of the television de-bate were censored, (but later reports in full by the local press), Dr Khatieb was given the opportunity to deny that he was a communist, and to outline modest-sounding

Undoubtedly, the ruling family is against any move which might lead to the establishment of party rule. A Sabah family member said that such a move would prove divisive at a time when tension is high because of the Iran-Irag war.

There are also fears that foreign powers might manipulate political parties. "Parties are not necessary in Kuwait, because the groups are known to the voters," said the official. Party rule would also emphasise the differences between Sunni and Shia Moslems, he added.

More cynical observers detect the subtle hand of the Sabah family in Sharia legal system. the growing debate however. One
The move is said to have alarmed ruling circles in Kuwait, for the ab nationalists to show the fundaments.

will step up their campaign for the right to vote in the next few ab nationalists to show the fundaments.

country has a long tradition of lib-eralism in criminal judgments and personal matters. Although the get any more embarrassing. The bring into play if the Islamic group

Once started, the debate may prove difficult to stop, particularly the fundamentalists and the Arab as the election draws nearer. The Arab nationalists are relishing the opportunity to fight the growing influence of the Islamic groups, and say they intend to field some five to 10 candidates.

movement's leading spokesmen. He conceded that the movement has been marked by continuous failures in the face of Israel but he believes it has gained greater consolidation and maturity as a result.

The movement's supporters in Kuwait would not like to see it being "brushed up" by the Government as a tool against the Islamic groups he said, however. They want to demonstrate that they are the true opposition, and believe the talists are inherently loy-

Kuwait's forthcoming election will take place only two months af-ter a planned summit meeting of the Gulf Co-operation Council, and the sight of fundamentalists fighting it out at the ballot box with Ar-ab nationalists will highlight the states. Even more embarrassing is the likelihood that Kuwaiti women

## World Bank tells India to raise efficiency

BY JOHN ELLIOTT IN NEW DELHI

Bank that it should concentrate its future major investments on improving the performance of its out-dated and inefficient industries reaucratic impediments which derather than indulging in expensive

This is the main message of the World Bank's annual report oo In-dia, which has been circulated privately to government ministers and to foreign countries involved in next month's meeting of aid donors.

The proposal is broadly in line with policies being developed by Inwhich starts next year.

The report implicity criticises Inreaucratic impediments "which de-ly and block efficient industrial and

high capital output ratios and low capacity utilisation rates for Indian industry are serious problems," says the report, noting that India's industry is thought to have grown at no more that 4.5 per cent in 1983-

INDIA has been told by the World dia for its seventh five-year plan, aluminium are limited by infrastructure bottlenecks and that likely to move far on such major many industries including steel policy issues In advance of the genneed low-cost balancing investment eral election, due by next January, to improve efficiency. Production it is in agreement with detailed investment proposals.

The poor growth performance, jute, textiles, cement and fertilisers.

Although the Government is un-

"An appropriately-balanced in-Protectionist and bureaucratic vestment programme, improved policies - including price controls - management and well formulated which "no longer serve well their pricing policies would raise produc-original objectives and have adversely affected incentives for more higher profits," says the report on efficient capacity utilisation and the public sector which accounts for more investment" should be ahan- nearly half the country's invest-

## **Company Notices**

4

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NOTICE IS HERESY GIVEN that pending the payment of a cash dividend to shareholders of record data way 31, 1984 the shareholders' register will be closed for the period June 1-30, 1984 and daring this period it will not be possible to be surpaided of BORL have additional the surpaider of BORL have additional on the Jasanese Stock Exchanges with effect from May 28, 1984.

Subject to approval of the dividend, a further notice will be published stating the amount and actual data with the process of the state of the st May 13, 1384.

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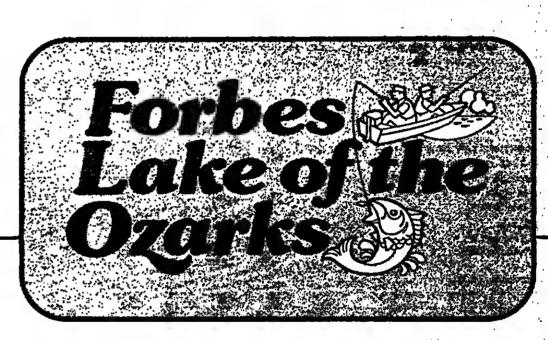
U.S. \$50,000,000

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In accordance with the provisions of the Notes notice is hereby given that for the Interest Sub-period 18th May, 1984 to 18th June, 1984 the Notes will carry an Interest Rate of 1113% per annum.

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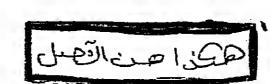
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PLEASE PRINT



## Who owns a newly minted gene?

BY STEPHANIE YANCHINSKI

A PATENT row between two well-established biotechnology companies is signalling the begining of a guerrilla war over who owns biotechnology inven-tions, and the Im dollar spoils that so with them.

Genentech, a leading American genetic engineering firm, and Biogen, a European equivalent, are at loggerheads over who owns the fundamental patent for alpha interferon. This is the best known of a family of natural antiviral sub-stances once touted as magic bullets for curing cancer.

Biogen claims that its pro-

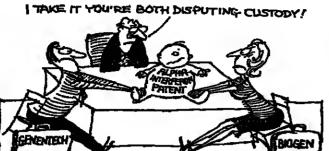
duct patent, recently granted by the European Patent Office, covers all alpha interferons covers all alpha interierous made by the new techniques of nology. A spokesman togen splicing, and gives Scher-Blogen estimates that the market for alpha interferon for market for alpha inte alpha interferon in Europe.

This effectively shuts Hoff-mann La Roche, Genentech's main backer, out of alpha inter-with a unique product. The feron in Europe, As a result, second on the market has to Roche has just assued a chal-lenge through European Patent Office channels, based on a belief that Biogen's patent is too broad, and does not cover the new types of interferon manu-Factored today.

Interferon, discovered by Dr 'Alick Isaacs and Dr Jean Lindemann in a British laboratory over 25 years ago, is a class of broteins produced by the body in minute quantities to combat viral infections and maybe even eancer. Since Isaacs' time many have been discovered but until larger quantities for study, their

precise role was unclear. Now it seems interferon acts chiefly by enhancing the body's nwn defences against disease. Both Schering Plough and Hoff-mann La Roche have sunk millions of dollars into producing interferons by genetic engineering in the hopes of

coming up with a new range of extremely powerful new drugs. The basis of Genentech's challenge lies in the chemistry of the substance which Biogen claims to have manufactured in its patent. Tom Kiley, Genentech's patent lawyer, says that Biogen's patent — filed some years ago, covers only a precursor type of interferon, one carrying an extra 23 amino acid building blocks which the material currently being produced and tested does not have. exists in trying to protect inven-Whether Schering Plough or tions in biotechnology. The Hoffmann La Roche, wins or U.S. patent office has issued



loses, the legal battle could be only 100 biotechnology patents, protracted and costly, for at stake is the first big money

certain cancers and viral infec-tions could be worth hundreds of millions of dollars. He adds: "It is important to be the first have unique properties to con-vince people to buy it."

Interferon is particularly important to Biogen's future, as it is nearest development and approval for human use, Despite some disappointing results, Biogen still claims its alpha interferon, Intron, will be the drug chosen to treat some cancers because it has fewer side effects than existing anti-cancer drugs.

The cancer chemotherapy market in the U.S. and Europe Gione is \$10bn a year.

However, there are powerful implications in patent battles such as these. Today, many of the money-spinning antibiotics, emong the financial mainstays are coming to the end of their patent life, and drug companies are loking for new drugs to take their place.

In the U.S. this is happening at a time when the pharmaceutical industry's three year campaign to have the life of a patent extended has hit roadblocks. Now, an average of 10.2 years of the statutory 17 year patent life is eaten up by the extensive regulatory review required to obtain approval.

The current spat between Genentech and Biogen is symp-tometic of the confusion that

country is the most litiginous in the world. Bernard Bate, head of the heavy chemicals patent unit in ICI chemical division, says: "Genetic engineering is very new, and the operating rules for granting patents are laid down in the barest outline." "Also, patent officers are inex-perienced, so it is likely that the

"The situation is so uncerthen," says one ICI scientist,
"that companies are petenting
anything, and some are really
dubious." Bruce Collins, a dubtious." Bruce Collins, a partner in an East Coast American patent firm and a long time observer of the biotechnology scene says: "Whether to choose to patent or to rely instead on trade secrets depends on

Many such experts believe that a lot of the early patents protecting fundamental genetic protecting fundamental genetic erring company, admits that for early ecompanies such as his

1,000 applications.

the phase of the moon. There are so many variables."

perienced, so it is inkery that the rules and practices will be re-fined in case law. This will be-come of the utmost importance when the hiotechnology indus-

try begins to sell products," which is just beginning to hap-This confusion does not encourage the more conservative companies who are waiting to see the outcome of many of these cases to decide how much to invest in hiotechnology. "The strength of biotechnology patents will help us decide how much to invest in biotechnology in the future," says a top policy maker of the head of the Swiss

Many of these issues will be de-cided in the courts, particularly

in the U.S., for not only are the Americans at the very fore-

front of the technology hut the

hy the emerging biotechnology companies largely to impress own strong patents are essenbackers and will not hold up under challenge.

In hiotechnology, says ona expert, there is no case history.

## Billion dollar patent

THE U.S. Patent Office is probably about to grant one of the most fundamental patents in biotechnology which could be worth hun-dreds of millions of dollars.

The patent covers products made hy the basic genetic engineering technique invented by Stanley Cohen and vented by Stanley Cohen and Herbert Boyer which now forms one of the pillars of the biotechnology industry. The patent could be worth as much as \$1,000m in licence royalties before the patent runs out in 17 years.

Arguments concerning co-anthorship, and even whether what the process described in the patent was accurate in the light of present-day know-ledge. The patent was filed in 1974. However, what remains to be resolved is whether the Cohen Boyer patent covers higher forms of cellular life, taken from animal tissue, say, as well as the simpler bacteria.
Some experts think that

animal cells may be better than bacteria, for the produc-tion of sophisticated pharmaceuticals, as they produce a substance identical, not just near to, the natural molecule. Such cultures could be worth millions. Bertram Rowland, the private attorney from Townsend and Townsend, says "We will be looking at the law very caref-lly, but we think the language in the application is sufficient to cover the more complicated Enkaryotic cells. In any case our policy is to keep on refiling the patent until we get it."



Dr Charles Weissman, leader of the Biogen research team which produced leucocyte interferon using recombinant DNA techniques

natents make us appear more attractive and offer an insurance

Biotecchnology is about using plant or animal cells to perform a variety of industrial tasks, from manufacturing valuable drugs to mining for copper. For many years antiblotics have been produced by microbes in fermenters using many of the same techniques. It is the ad-vent of genetic engineering whereby the very essence of genetic inheritance of the cell doing the work can be altered at will that has produced the confusing spate of new patents.

Most of the early biotechenology patents will probably be indefensible because they protected generic processes, not products, Dr Jim Coombs, in charge of patenting chemicals and diagnostic patents in Hoechst UK says that "products are unamhiguous while it may be possible to use a slightly different process to make the same product without infringe-

Michael Jackson, the patent expert at Wellcome Blotech-nology Inc, says antibiotic manufacturers such as his own company prefer to protect products. A process patent usually requires that a sample of the cell line be deposited in some central bank for examination by the patent authorities, so secrecy is lost.

**OPTO-ELECTRONICS** 

## Midwinter joins optic fibre academics

By DAVID FISHLOCK

A SENIOR British Telecom re-search manager is moving to London this summer, to join one of Britain's strongest university departments in opto-electronics Dr John Midwinter, 46, who is managing about 100 graduates working on optical fibre techmology at BT's lahoratories at Martlesham, has been elected to the new British Telecom chair in opto-electronics at University College, as tha fourth professor in the department

For Professor Eric Ash, head of the department of elec-tronic and electrical engineer-ing, the appointment is a personal coup. Prof Ash sees BT's optical fibres project as "one of the success stories of the UK." Its achievements are a match for any opto-electronics team in the world, he says.

The field of optical fibres has been a speciality of Dr Midminter since he returned from the U.S. in 1971 to join the Post Office Research Station at a time when the Martiesham laboratories were "just a hole in the ground." He has been running his present fearm. ning his present team—50 graduates on fibre optics and 50 nore on associated projectsfor seven years. For the past two he has been special head of division, equivalent to a deputy research director.

"But for the past two years
I've had the growing feeling
that I ought to be doing something else." He finds no time for research of his own—"one is really a personnel manager." Of BT's senior research staff,

"I reckon I'm one of the more academic," he says. He already holds visiting professorships at Queen Mary College and Southampton University, and admits that "I'd flirted with tha idea of moving to a univer- a single section.

sity one day."

He says he'll be leaving "the most soundly based project in the place," but joining a depart-ment which has made its name "using opto-electronic devices to do novel things. And that's my interest too."

One of those novelties, exhibited by Prof Ash at the Royal Society's soiré last week, is an Integrated acousto-optic spectrum analyser. The idea is to try to hring all the components shown in the accompanying sketch together into a single integrated opto-electronic cir-

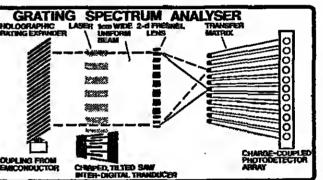
The project is being funded by the Science and Engineering Research Council and the Admiralty Research Establish-ment of the Ministry of Defence.

The light path is through a thin surface film formed by diffusing titanium into a crystal of lithium niobate. The crystal itself is piezo-electric, and is shown in the sketch in the plane of the page. When the light beam interacts with an acoustic wave, tha light is diffracted at acoustic frequency.

The acoustic transducer in this case is a thin metal film. The collimation lens is a holo-graphic sub-micron period grat-ing etched into the surface of ing etched into the surface of the light guide. It is shaped to behava as a reflector, broaden-ing the beam from a gas laser.

The laser and photo-detector array are separate components which the researchers plan to hutt-couple to their circuit.

All the thin film components have been made and tested as individual structures. Current research at University College aims to integrate them all into





**Datacomms** Scicon puts

it all together

THE PROBLEMS of connecting terminals, micros and peripherals from different manufacturers are tackled head-on by a communications processor called Netway, made hy Tri-Data in Call-fornia and available in the

UK from Scicon. Instead of separate communications devices such as protocol converters, data concentrators, cluster controllers, packet processors and nodal processors, Netway combines all these functions in a single unit.

Scleon says that this device can connect virtually any type of micro, terminal, word pro-cessor or local area network with host computers from IBM, ICL, DEC and Burroughs. Subsequent expansion by adding further dissimilar equipment to the network is accommodated by software npgrading in the Netway

processor.

By eliminating the addition of various types of extra com-munications hardware, Net-way avoids the need to deal with different technologies, suppliers, operating tech-niques and support arrangements.

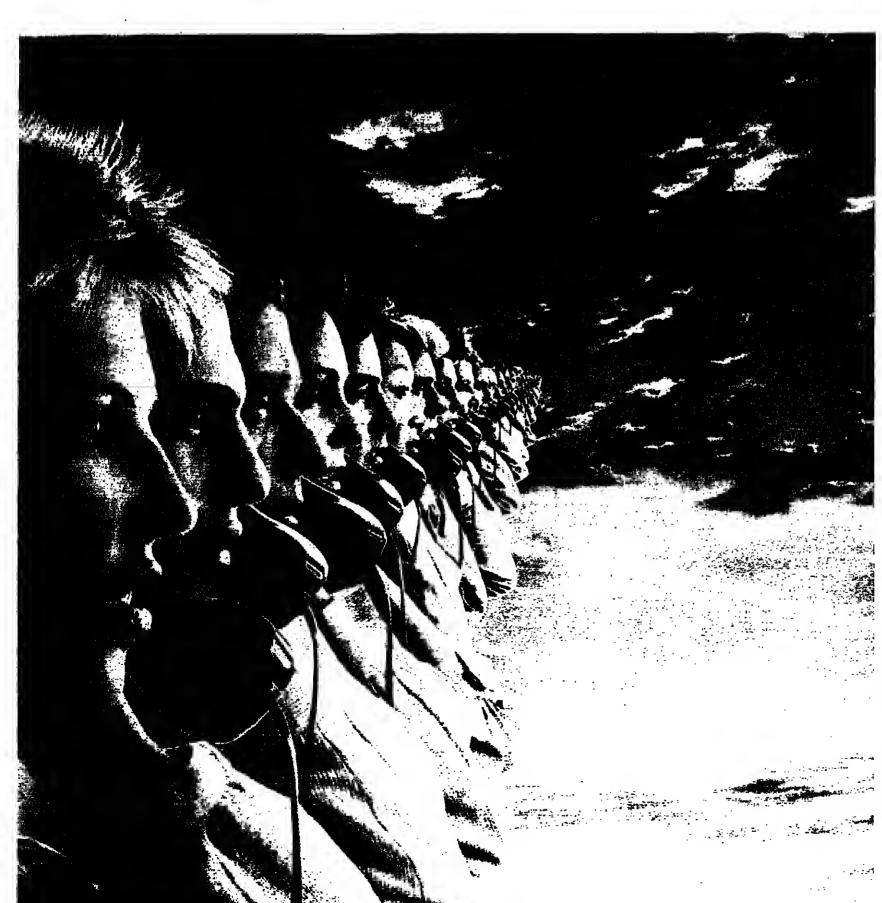
Scicon claims that this is the first product that makes it both practical and economical to build networks out of dissimilar hosts and workstations. More on 01-580 5599.

Construction

## **Pipework**

NKK OF Japan has developed a steel pipe with inner spiral ribs for use where there is danger

of earthquakes, The firm says the pipe has been developed to meet the new demand for concrete-filled composite pipe piles and columns-the inner rib structure promotes the bonding of concrete to the steel pipe. NKK has offices in London's Moorfields High Walk.



# E VOICE

In the face of today's technological miracles, the telephone seems on the way out.

But what can replace it? As simple as it is to use, the phone is still one of the most effective tools you have for communicating. That's because your voice is, too.

And the telephone captures all the qualities of your voice - both very accurately and very cheaply. That's why telephones will have to be a part of the corporate information systems your company will use in the future.

Your voice is too important a means of communication to ignore.

Today the worldwide telephone network, which carries much of the corporate information systems data, is turning from analog to digital technology. Digital technology allows simultaneous and inexpensive transmission of data, text, and pictures by the same medium, for example, optical fiber cables. Digital transmission makes your voice sound better, too.

Ericsson is particularly well suited to meet the challenge of the converging disciplines of telecommunications, data processing, and office automation. We are one of the very

few information systems companies in the world with a solid background in telecommunications.

And we're responsible for the world's largest, fully-digital network ever built. The heart of this system - in Saudi Arabia - was our AXE 10, the world's best-selling switching

Our telephones too are continually being developed to meet future demands - for example, built-in electronic storage of spoken messages, and access to directory data. If that sounds like the phone is becoming a lot like a computer, you're right - it is.

But even though the technology will continue to change, your reasons to use the phone won't. You'll still persuade, solve problems, and gather first-hand information. And the telephone - digital or not - will be even faster and easier to use.

So, surprise - you'll be talking more, not less, on the phone in the

You are both indispensable.



Ericsson is communications, data processing and office automation, integrated for the office of tomorrow. Both hardware and software. Systems analysis and design, engineering, service and training. Ericsson has 70,000 employees, more than \$2.5 billion in sales and over a century's experience in international telecommunications. Ericsson Information Systems AB, S-16183 Bromma, Sweden. Tel: +46-8802000.



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But these are by no means the only indicators of this car's performance.

You'll notice the Recaro seats, which adjust to fit your thighs. And the tiltable, leather-bound steering wheel, complete with power steering.

Turn the ignition key and you unlock an impatient 3 litre,

180 bhp, fuel-injected engine. Foot down, and 60 mph is just 8.2 seconds away.

But beware, the Monza will surge on to over 132 mph.

Swing it through some curves and you'll get instant feedback from the all-independent suspension with front MacPhersonstruts and gas-filled dampers.

Also the limited slip differential

improves traction, particularly in poor conditions.

Chican

dimics

mke tr

Indeed 'Motor' magazine likened the effect to that of four-wheel drive.

At speed, you'll soon appreciate the aerodynamic properties of the front and rear spoilers and the sill extensions.

And at rest, they do nothing to hide the car's potential.

Clearly it's a car that sets the pace. Except in one area, price. £13,801.





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هيئ اصن النَّصِيل

## SHIPPING REPORT Frightened **owners** stay away from Gulf

By Andrew Fisher, Shipping Correspond

BUSINESS IN the Gulf tanker market was virtually at a stand-still last week as owners and brokers assessed the consequen-ces of the attacks on merchant

shipping by Iran. Owners were unwilling to risk their ships in the Gulf, though some were reportedly ready to do so at rates at least double those before the attack on the Yanbu Pride tanker near the Saudi port of Ras Tanura.

This would lead to rates from Kharg Island in Iran to Rotterdam of around Worldscala 60, equivalent to more than \$5m. Hull and cargo insurance rates for the area have also been increased considerably, adding

to owners' costs.

Some brokers clearly resented the intrusion of the Gulf war into the shipping market.

"Once again," said an indignant Gaihraith's io its weekly report, "the ugly face of politics has reared itself." It wrote resentations of "free market market. fully of "free unarmed market

tonnage being attacked by war-planes and missiles."

This, it added, "is intruding badly into the activities of the tanker market." Charterers were now finding it bard to attract offers from Kharg Island and Kuwait, irrespective of

Major oil companies said they were keeping a close eye on the situation. Mobil of the U.S. said it decided earlier this month to send no ships North of Ras

Among the Independent owners, Bergesen of Norway said it was staying out of the Gnif for the moment, Sweden's Salen Tankers hoped the situation would calm down, and declined to comment on its

Norwegian owners decidad to do the same as Bergesen, sending no further ships to the Gulf. The 13 Norwegian vessels already there would leave as soon as possible, the Norwegian Shipowners'

association said. The first signs of life in the tanker market after the Yanha Pride attack came late oo Thursday afternoon when Knwait Petroleum sought a ship for over 250,000 tons of crude oil for East or West destinations.

## machine tool makers face export threat

By John Davies in Frankfurt

WEST GERMAN machine tool west German machine tool makers could face stronger competition from Japanese exports in Eastern Europe, according to a study commissioned by the West German manufacturers.

The Comecon countries at sent take about 20 per cent West Germany's machine tool exports, but by concentrating on advanced machine tools, the Japanese bave made inroads in Germany's share of the U.S., Asian and Western

Germany is the third largest nroducer of machine tools after Japan and the Soviet Union and the top exporter, selling about 60 per cent of production

recession and the World recent fall in industrial invest-ment have caused the value of German mactine tool produc-tion to fall from DM 10.2bn (£2.6bn) in 1981 to DM 9.4bn last year and little change in real terms is expected this year In the first quarter however, orders were running 25.8 per cent ahead of a year earlier with those from within West Germany 33 per cent un. and export orders up nearly 20 per cent. This improvement is expected to flow through to better production figures by

The West German manufac turers point to their increasing output of advanced machine tools, their resilience in the face of recession compared with competitors and their strong export effort, to counter

criticism.
The study suggests that the biggest skope for future ex-pansion is in the developing hampered by debt problems Western motor vehicle manu facturers and the engineering industry are expected to have only limited growth.

West German machine tool makers can make the most of their strengths by close rela-tionships with innovative and exacting customers, it says. While the West German industry has a considerable disad-vantage in labour costs, its workforce is highly skilled. It is vital to reduce the time be-tween product development and its introduction to the market.

# W. German

chiefs are trying to persuade Britain's Davy Corporation and merchant bankers Morgan Grenfell to loject a final \$120m into the first phase of the un-finished \$5.6bn (£4bn) Acomi-nas integrated steel works in Mioas Gerais stale. Sr Henrique Brandao Cavai-

BY PETER BRUCE

BRAZILIAN steel

sr Henrique Brandao Cavalcanti, president of Siderbras,
the state-owned steel holding
company and Sr Miguel Goncalves de Souza, the new
Acominas president, beld talks
with Davy, Morgan Grenfell
and Government officials on
Friday. Further talks are
planned next month

The Acominas project, built by a consortium of British, West German, Brazilian and French interests led hy Davy, is Britain's flagship project in Brazil. A squeeze on investment by Brazil has put the project nearly five years behind schedule.

Sr Cavalcanti said at the weekend however that a \$120m injection, on top of the near \$5bn spent in the past eight years, would enable at least part of the works to come on stream hy next March. Sideroras intends to begin operating a \$30m billet mill recently installed by Davy, a hlooming mill to feed it, and one battery of coke ovens, supplied by Babcock Woodhall Duckham a divicock Woodhall Duckham, a divi-sion of Babcock International, to fire ingot reheating furnaces

industry in the blooming mill.

Instead of immediately hring-ing on stream the \$170m blast furnace huilt hy Davy, a \$73m sinter plant or a \$230m Brazilian-built steel making plant. Acominas is proposing simply to buy in steel ingots from other Siderbras plants. Sr Cavalcanti sald bringing all the existing components of phase one into operation would probably cost \$250m.

The Brazilian proposals involve reviving a memorandum of understanding agreed in February, 1982, under which

Brazil and China have

reached agreement on nuclear

co-operation, which will inclode joint prospecting for uranium and the construction and operation of nuclear power stations, Andrew Whitley writes from Rio da Janeiro.

A memorandum of under-

standing is to be signed dur-ing President Joan Figuel-redo's State visit to China,

commencing next Sunday. The Brazilian leader left Rio

de Janeiro yesterday, at the

The nuclear pact will be one of the most visible signs

start of his Far East tour.

Davy was to purchase billets Loodon to the proposals had worth \$120m which it could been "quite good." Officials at then sell on to third parties. The deal was never consummated although a similar \$60m

Brazil asks for \$120m steel plant payment

Acominas has already signed one firm three-year hillet supply

pre-sale agreement with Ferro-staal of West Germany did go

deal with a Brazilian rolling mill from next year and Sr Cavalcaoti said negotiations with other customers, outside Brazil, would have to start within two months,

Nuclear pact signed with China

of the rapidly expanding rela-tionship between the two countries. While China is

becoming an important sup-

plier of crude oil to Brazil, Brazilian steel, wood and sugar are finding markets in

Brazilian civil engineering companies have also been invited, together with U.S.

and Japanese contractors, to bid for work on a planned 16,000 Mw hydro-electric dam on the Yangise River. When complete, the project will

rank as the world's largest,

dwarfing even Brazil's 12,000 Mw Itaipu dam.

Outline agreement on the

the other direction.

of money being sought is rela-tively insignificant compared with the cosl of the project so far and that they would be stung by a refusal to go ahead.

Sr Cavalcanti said that while the British side was under oo ohligation to enter into the presale agreement.

ing preliminary talks in Peking last week with a visit-

Peking last week with a visit-ing Brazilian delegation. A statement said the spheres to be covered ranged from pure research to the fabrication of nuclear fuel elements. Neither country is a signatory to the Nuclear Non-Prolifera-

tion Treaty on the grounds that it discriminates unfairly

against developing countries. The Chinese nuclear power

industry is primarily based on Soviet-developed technology, while the embryonic Brazilian industry results from a mixture of U.S. and

Davy and Morgao Grenfell were caulious, regarding the talks as exploratory, but it is clear that the Brazilians think the amount of money being sought is related to the Brazilian proposals. British side agreeing to the Brazilian proposals. Sr Cavalcant said plans, worth around \$500m, to build a medium section and a heavy section mili could be realised by 1988 if phase one were to come on stream, even partially, hy next March.

> While the key to the project being completed remains the approval of Sr Antonio Delim Netto, the powerful Planning Minister, who has been hostile to the project, Sr Cavalcanti said the government had shown new interest in Acominas and that "other options" were available if the current talks fail,

Andrew Whitley adds from Rio de Janeiro: The mr. or British clearing banks most heavily involved in landing to Brazil, Midland and Lloyds Bank International, will probally be prepared to provide fresh funds for Acominas, pro-vided the loans obtained a federal Government guarantee.

Ooe leading British banker in Sao Paulo said last week that these loans could be made out of contributions to the \$6.5hn
"jumbo" loan provided to
Brazil under Phase Two of its
external debt refinancing pro-

Feature, Page 19

## **Tarmac** wins Cairo sewage contract

By Charles Richards in Cairo TARMAC Overseas of the UK in partnership with the local Arah Contractors (Osman Ahmed Osman and Company) bave signed a contract worth E£41m (£36m) with the Cairo wastewater organisation in the first phase of a scheme to rehabilitate Cairo's sewers on the East bank of the Nile.

The contract is the second to be signed in the ambitious E£850m scheme and involves building a 3 km culvert from Al Ameriyya to the urhan boundaries,

The rehabilitation project bas been held up for many years by hureaucratic delays and legal niggles over the wording of con-tracts. The signing by GEC of the first contract, worth £11.8m in March, has raised contractors' hopes that a flood af orders far British companies worth un to £250m will emerge.

The British Government has exchanged letters regarding the £39m as yet unspent of the Overseas Development Administration grant It has provided to back the project. Samuel Mootagu and Midland Bank International have also arranged a £100m commercial

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MANAGEMENT AMIDST DIVERSIFICATION

## STAYING YOUNG TO MAKE BANKING AN EXCITING BUSINESS

Yoshiro Araki, President, Fuii Bank, Ltd.

## Daimler-Benz plan to

DAIMLER-BENZ, the West Tuerkiye Is-Bank, the Turkish of trucks in Turkey. It is already involved in production of buses and diesel motors in co-operation with local interests.

Daimler-Benz has a 36 per cent stake in Otomarsan, the Turkish bus production com-pany and it hopes that the company will be able to produce more than 5,000 trucks a year, as well as 2,000 buses and 9,000 diesel motors for commercial

Otomarsan's workforce will nearly double under the plan to about 3,000 and the new

Daimler-Benz has vehicle production plants in Brazil Argeotina, Spain and the U.S. hut because of depressed economic conditions, commer-cial vehicle output from its forcign works fell 16.4 per cent to 47,200 last year.

## make trucks in Turkey

BY JOHN DAVIES IN FRANKPURT

German motor manufacturer, commercial bank plans to start local production Arabian interests

commercial bank, and Saudl

The company's basic capital Lira 550m (£1.1m) to Turkish Lira 9bn. Daimler-Benz said it would retain its stake, but did not disclose how it would contribute to the capital

But the company said it regarded Turkey as a promising to about 5,000 and the new jobs will be offered to Turkish workers now at Daimler-Benz market and aimed to establish plants in West Germany. The a leading role there for its number of shareholders in trucks, in addition to its 75 Otomarsan la being widened per cent share of the bus from three to eight, including market.

## Tourism figures down

BY JOHN WICKS IN ZURICH

INTERNATIONAL TOURISM showed a slight declare last year, according to a report issued by the Swiss Tourism Federation in Berne. About 1 per cent fewer foreign tourists travelled in the 25 OECD countries last year than in 1982.

Income from tourism is believed to have risen however by 3.7 per cent in real terms

after dropping back by a price adjusted 0.2 per cent in 1982. The OECD tourism committee is said to be expecting an expansion in the tourist market this year and next. Only Spain and the UK showed a noticeable improvement in tourist volume last year, with overnight occupancies in Spanish hotels in-creasing by 4.3 per cent

## WORLD ECONOMIC INDICATORS

	TRA	E STATIS	nes		
		Mar. '84	Feb. '84	Jan. '84	Mar. '83
U.S. Sbn	Exports	17.73	17.21	18.33	16.69
U/2/ 30H	Emports	26.77	24.15	26.59	19.53
	Balance	-9.64	-8.94	~8.25	-2.84
Japan Shn	Exports	13.95	13.73	13.42	11.43
Ishan ten	Imports	11.45	11.40	11.05	10.18
	Balance	+2.50	+2.33	+2.37	+1.45
W. Germany DMbn	Exports	42.30	41.15	36.56	40.09
W. Merinal Parish	Imports	37.80	36.30	34,62	34.64
	Balance	+4.50	+4.85	+1,94	+5.45
s and About	Exports	5.73	6,03	5.24	5.15
UK fbn	Imports	5.92	5.46	5.56	4.87
	Balance	-0.21	+0.57	~0,32	+0.28
France FFrbn	Exports	4R.00	62.80	68.89	55.77
Prince Fried	Imports	70.00	67.40	74.34	62.35
	Balance	-2.80	-4.60	~5.46	-6.58
		Jan. '84	Dec. '83	Nov. '83	Jan. '83
north Alexander	Exports	12,077	8,575	10,766	10,235
Italy Lirebn	Imports	13,038	10,017	10,433	13,091
	Raisers	-961	-1.436	+279	-2,856

By Geoffrey Murray

Japanese banking business is ropidly changing through progressive liberalisation and internationalisotion of financial services and stiffer competition from ather financial institutions like securities companies and post affice savings. To meet the challenge, banks have had to take the fullest possible advantage of op-portunities offered by technological advances in the computer and communications fields. They have alsa had to display considerable ingeniaty in diversifying their business. creating a uside range of new investment whicles to attract corporate and individual investors who can now afford to be extremely choosy where they place their money. Business diversification is an important element in coping with the changing environment. For Fuji Bank, the nation's second largest commercial bank (and ranked 11th warldwide) and among the world's leading financial institutions, this is an angoing process in both the domestic and international spheres of aperations.

Apart from traditional banking activities, Fuji plays a leading role in the Japanese business community through the Fuyo Group, established in the early 1960s and naw comprising 29 companies holding leading positions in various industrial sectors with whom the bank has had a longstanding financial relationship. The group caoperates in long-range, huge projects which few individual companies could manage clone, such as ocean resources development, ail exploration, industrial and urban renewal projects and activities in the data processing and leasing fields. Mast recently, the group has initiated a joint study on how to best utilise the angoing information/telecommunications revolution.

Internationally, Fuji Bank is extending its network of overseas branches. It now has 47 foreign bases in 21 countries. This network was enhanced in January 1984 by the acquisition of all the shares in the American commercial financial companies, Walter E. Heller & Co. and Walter E. Heller Overseas Corporation. Both at home and averseas, stresses bank President Yoshiro Araki. Fuji welcomes the challenge of increased competition and diversity as a stimulant for increasing its business.

Murray: Amid all the deregulation and internationalisation of the financial services industry. what new services have you developed or are in the process of developing?

Araki: Our goal must with the diversifying needs of our customers. Through the use of advanced computer systems, a large part of the oew services being developed are in the areas of 'firm banking" and "home banking". Last June, as a first step to business Cash Management Services (CMS) we began an on-line reporting service directly linked to customers' computers. The service was upgraded in October so as to be available to small businesses using personal computers. As part of a personal CMS, we are now engaged in the systematic conversion of individual customers' saving

accounts to time deposit account home hanking service was started in January this year, allowing customers to ahop from home by video display. Still in the planning stages are a pay-by-phone service for fund transfers through push-button phones, and the Bank POS system. which permits purchases from retail sales outlets using bank cash cards.

#### "Electronic Banking Vitally Important"

Murray: Just how important is electronic banking in determining your ability to expand business? Araki: We are fast entering an information age where we realise we cannot do without continuous computer system development. In recognition of this, we formed the New Media Committee, consisting of faur top executives and twelve department heads, to develop a totally new media strategy beginning with VAN (Value Added Network). With the progress being made in the diversification of information/communication resources, we aim to make best use of these in actual business after grasping the individual relationship to tha banking business and applicability to operations in general. We are now engaged on the next generation system, known as F-TOP System,



investment of around 70 hillion Yen by the time it is completed in 1987. This will give customers direct access to a full range of information and communication systems. It will incorporate a new account management system, and will be international in scope. It will also contain a securities trading system. To back up all these developments we undertook a corporate structural reform in July 1983 to develop new business, improve our acquisition and dissemination of business information both domestically and internationally, and to better utilise computer on-line systems in all forms of transactions. Murray: Just how far can a bank

go in diversifying its business? Araki: Generally, that depends on the extent of the diversification of the client's requirements. But even though we would like to diversify rather actively, certain binding legalities, which although gradually being lifted are still hampering the banking system. With the growing trend towards liberalisation, even tually these systems will have to be modified and we have to be ready for that day in order to move swiftly and decisively into new fields. But you can't rush headlong into just any field, ignoring costs and inadequately assessing profit possibilities. It's necessary to act in a bold, yet

#### "Developing A **Multinational Bank"**

Murray: Is there more scope internationally than domestically for diversification? Do you see yourselves as a multinational bank, and how does your acquisition of the American financial in stitutions, Walter E. Heller & Co. and Walter E. Haller Overseas Corporation, fit into that strategy?

Araki: It depends on how long term you want to consider, but eventually the issua of banking being domestic or international will no longer be relevant. Wa can see that if we retain the same ald business patterns, however, our profits will dwindle. We have to seek new roads for developing into n

profitable and effective business enterprise. That's why we feel that in order to secure a good profit-taking system it is important to plan a new international strategy and amplify our activities in funds and securities The core of that strategy is our acquisition of Walter E. Heller & Co. and Walter E. Heller Overseas Corporation. This is a broad, two-pronged strategy, aimed, first, at expanding our sphere of action and tapping the fine middle market spread over the United States, and, second, absorbing and utilising the most advanced banking merchandise service knowhow available through the banking revolution which has already occurred in the United States. The acquisition greatly expanded our network, and we ained an experienced American work force of 3,000. This was the advantageous step in our entry to a new ase in international strategies. Liberalisation and internationalisation are worldwide trends and we want Fuji Bank to increase its usefulness to rseas clients.

Murray: What other new services and new sectors are you aiming at internationally?

Araki: We are developing different strategies to meet the situations prevailing in each locality. However, I can say we are making a great effort in merchant banking, such as the securities business, corporate finance and so on. From the viewpoint af the Yen's internationalisation, expansion of business using our manoeuverability in yen-based foreign bond orders which could utilise the features of a Japanese bank, will become important. We are also striving to improve our Total Finance Service System, increasing our investment specialist and trust activities.

#### "Preparing Staff To Cope With Change"

Murray: Does rapid businass diversification impose any unusual burdens on management and staff? Is there, for example, n need for n different type of banker now than in the past?

Araki: Well, perhaps it should not be considered a problem, but increasingly management will have to maintain a flexible, mobile organisation with policies capable of coping with social diversification. The creation of more lively working conditions wherein each employee can realise his or her own full potential will assume greater importance. Fuji Bank has always been open and liberal-oriented, which has created very talented employees. It'a true for any period, but especially in these confusing times, that you need people with good foresight, flexible ideas, who are bold and yet circumspect in action, and possess a keen sense of internationalisation. Wa stress employee training through concentrated lecture courses, on the job training, etc. In addition, we send a large number of trainees to foreign banks and securities houses with whom we are dealing. This has given us a strong nucleus of internationallyminded people to promote our global aspirations.

Murray: How would you sum up your philosaphy far Fuji Bank? Araki: Fuji Bank bas a proud history spanning more than 100 years. Our 100 years' history notwithstanding, we take even greater pride today in maintaining our youthful outlook and approach. Our task lies in continuing Fuji Bank's strong development on that basis

Future liberalisation and internationalisation will go oo advancing at a faster pace than we anticipated. With the walls between not only domestic businesses but also nations steadily being lowered, competition is bound to become even more intense over wider, more diversified fields of activity.

Given these prospects, I believe that Fuji Bank must remain a youthful organization, grounded in a solid understanding of customer needs, and imbued with a spirit of challenge capable of adapting to change.

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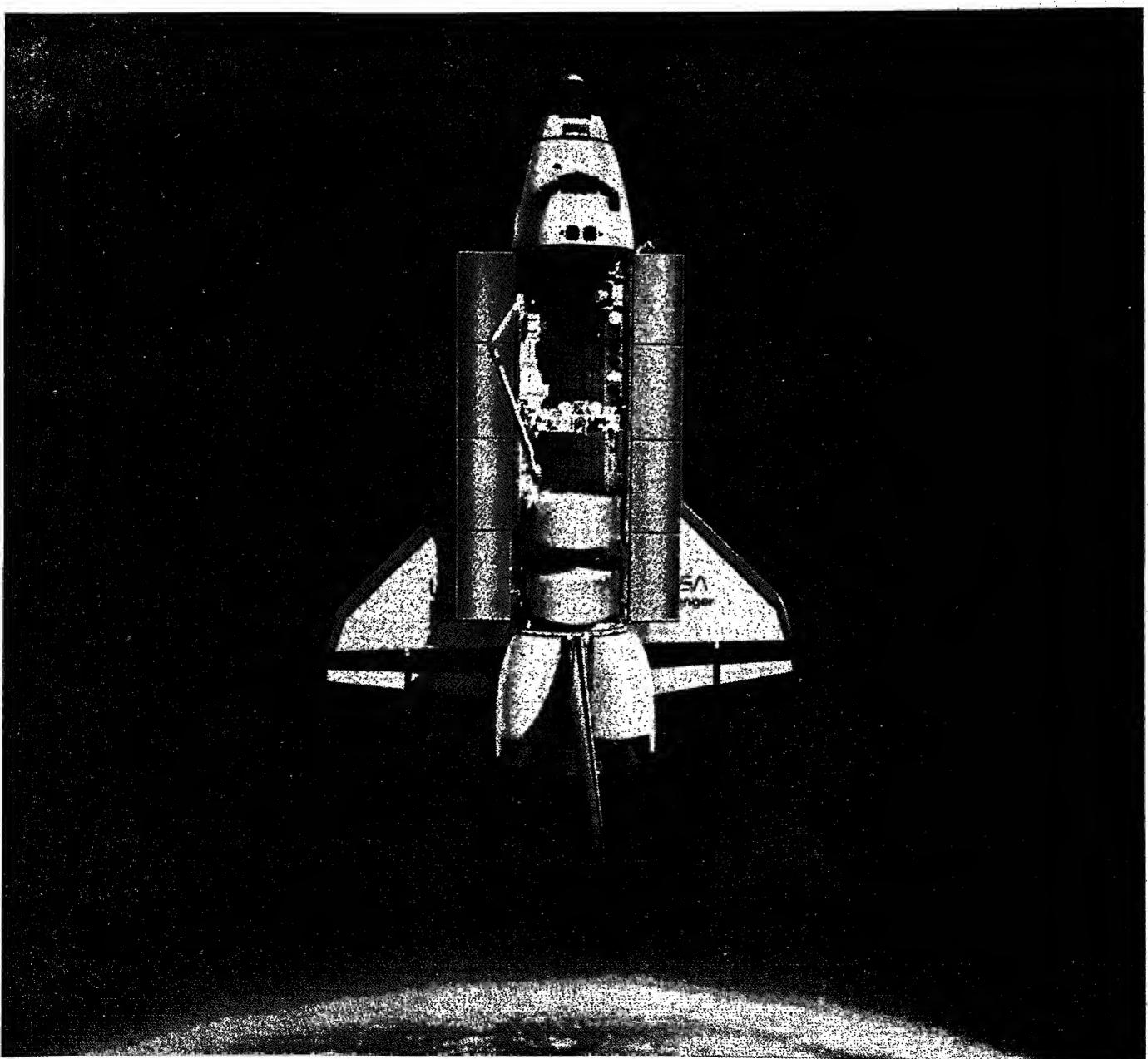


Photo of the Rockwell International built Space Shuttle in orbit, taken from the West German SPAS satellite.

TRADES UNION Congress (TUC) leaders are now anxious to play a role in settling the miners' dispute now entering its eleventh week though there are no signs that the dominant left majority on the Na-tional Union of Mineworkers' (NUM) executive is yet ready for

The dispute it likely to be discussed at today's meeting of the TUC's finance and general purposes committee - which brings together its senior members – and by the en-tire general council on Wednesday. It will also surface at talks between Labour and trade union leaders in a meeting today of the TUC-Labour Party Liaison Committee.

Mr Alan Tuffin, general secretary of the Union of Communications Workers, has written to the TUC calling for a one-day conference to co-ordinate assistance to the min-ers, and for a meeting with Mrs Margaret Thatcher, the Prime Min-

Mr David Basnett, general secretary of the General Municipal and Boilermakers Union said last night: but the NCB ma The sooner the general council and exploratory talks

the NUM start talking about this

Barriers to such talks remain formidable, however. Mr Len Murray, the TUC general secretary, found himself at the centre of a controver sy over his advice to TUC regional officials in Yorkshire and Humberside that they had exceeded their authority in calling for one-day strikes in their areas.

His initiative was roundly condemned over the weekend by these officials, and by a conference of the Northern Regional Labour Party in

Moves to bring the two sides together will continue today with a meeting between Mr Ian MacGregor, the National Coal Board (NCB) chairman and Mr Stan Orme, Labour Party's Energy spokesman. Mr Orme is expected to urge a relaxation of Mr MacGregor's insistence that 20,000 jobs go in the industry with a loss of 4m tonnes of

Mr MacGregor is not expected to offer any significant compromises -but the NCB may be interested in

## Union challenged on Hitachi pact

BY OUR INDUSTRIAL STAFF

A REMARKABLE example of a Japanese-style industrial relations system is about to be put into place at the Hitachi televisioo plant in Hirwaun, South Weles.

The agreement, between the company and the Electrical and Phumbing Trades' Union (EPTU), has already angered the other unions which had operated to the plant and are now cut out of negotiating rights under its terms.

unions ASTMS and AUEW-Tass, the engineering and building work-

ers unions, which are to take the EPTU to the TUC's disputes procedure alleging a serious breach in the procedures governing interunion conduct

Much more far-reaching, however, are the terms of the agreement itself. It begins by admitting that the "existing business... is al-most bankrupt... the existing facto-ry standards and efficiencies are the worst in the UK in any competi-They include the white collar included the white

June 14, will go into high gear to-

day. Mr Kinnock will head a La-

bour press conference and Mrs

Margaret Thatcher, Prime Minis-

be launching the Conservative cam-

Interviewed on BBC radio yester-

suggestions from Mr Frank Field,

Labour MP for Birkenhead, that

It says that the conditions in the are a 7 per ceot pay rise to all staff agreement are "essential to Hitachi as a beginning" if the company is to remain. By British standards, they are both tough and egalitarian.

All disputes must be resolved "without lock-out and without any form of industrial action" by individuals or groups. Disputes will be referred to a "company members"

Workers are expected to abide by the "guiding principles" of the Hita-chi management philosophy

Hitachi will have the right to challenge the credentials of shop stewards who will be elected annu-

- a relatively generous ooe - but without negotiation; all workers may be required to perform "whatever jobs and duties are within their capabilities and all employees, including middle and senior managements must wear company uniforms and name badges. Over time working is mandatory "to suit the ceeds of the business."

## Kinnock rules out any deal with Alliance

MR NEIL KINNOCK, leader of the Parliament, with voting taking "fad," entirely unnecessary, impractabour Party, yesterday firmly place in 79 UK constituencies on ticable and dishonest. If Labour did Labour Party, yesterday firmly ruled out the possibility of a coalition between his party and the Social Democratic Party (SDP)/Liberal Alliance if there is oo decisive party majority after the next general election.

He also confidently predicted that Labour would not be beaten into third place by the Alliance in the elections to the European Parliameot. Labour, he said, would do better than in the Euro-elections of 1979 when it woo 17 seats to the Conservative Party's 60.

The campaign for the European

oot have a clear majority at the general election then there would have to be another election so that it would be returned with the power ter, and a big team of ministers will to "clear up the mess."

Dealing with suggestions that La-bour might come third to the Alliday Mr Kinnock dismissed receot ance in the Euro-elections he said: "It is not going to happen." He saw specific reasons why Tory voters Labour might eventually have to had gone over to the Alliance in reform a coalition government with cent Parliameotary by-elections, but these did not apply to the Euro-elections. There would be no slip-ty.

page of Labour votes and the par-ty's share would be "very substantially higher" than last time.

Labour will be attempting to turn the elections into a referendum on Mrs Thatcher's domestic record in the year since the general election.

It will be proposing a joint reflation with other European countries to reduce unemployment and contrasting this with the growth of unemployment under the Tories. Labour has a problem inspiring its party workers, however. Many of them are opposed to the Communi-

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capital investment. \* Expansion in design departments has proved crucial as

\* Increased demand in late 1983 extends into 1984. \* Work started on new suit factory at Leechmere, near Sunderland; several existing factories to be extended. \* Continued growth envisaged.

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## Jobs plea for world economic summit

BY JOHN LLOYD, INDUSTRIAL EDITOR

TRADE UNIONS in the industrialised countries will press for higher employment and control of technological change at the world economic summit to be held in London on

The trade union advisory committee (Tuac) of the Organisation for Economic Co-Operation and Development will meet Mrs Margaret Thatcher, Prime Minister, who is to chair the summit on May 3L.

Its statement for Mrs Thatcher says: "Governments have the responsibility to provide a framework for economic employment growth -and the most realistic way to achieve this is through co-operation which involves the trade unions and usiness community.

Ironically, the man to present this statement will be Mr David Basnett, Tuac's chairman, who is also general secretary of the Geoeral Municipal and Boilermakers Unioo. This union was the major influence behind the UK unions' decision to leave the National Ecocomic Development Council, the main tripartite forum. The decision was taken because of the banning of unions at the Government's communications centre at Cheltenham.

Mr Basnett said yesterday his message to world leaders would be: "Let us put employment on top of the agenda for the whole world and let us acknowledge that technology and progress are our friends if we approach this matter together." Editorial comment, Page 18

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rs 15, will be redeemed at par.

r the redemance payable on June 15th, 1984 by prepayment
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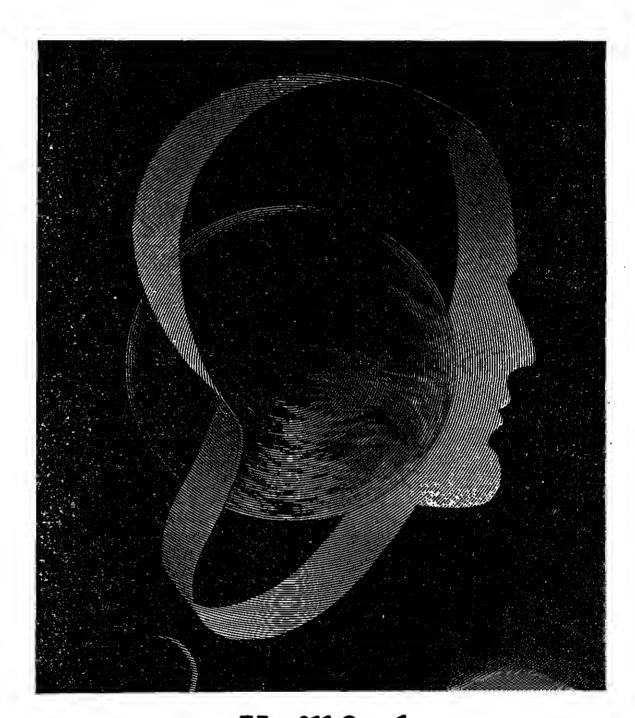
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the numbers: 11, 17, 18, 19 and 20
so ther all bonds of which the number of the redemption group
is 11, 17, 18, 19 or 20 will be redemption at 1011-75.

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## **UK NEWS**

## Ministers wrangle over costs of property tax Bill

BY ROBIN PAULEY

A HEATED argument has broken • Local councils have exceeded out between Treasury and Environhow much should be added to next year's public expenditure plans to deal with the consequences of the Rates (property tax) Bill which seeks to curh high-spending local authorities, and the promises given to MPs to limit damage to the Bill's parliamentary passage.

ters are asking for more than £1bn to be added into the 1984-85 public spending plans, while the Treasury is offering only about £500m.

Ministers involved in the annual

round of talks about public expenditure levels will discuss the disagreement at a meeting this week of a sub-committee of the Cabinet's eco-nomic committee. If no agreement can be reached the issue may have to go to the full Cabinet.
The Environment Department's

arguments for more than £1bn

 The 12 to 20 councils to have their expenditure "capped" under the Bill gaining lies ahead. will need to be given reasonable targets which implies substantially raising their current targets, some of which are being overshot by 80

effective it would be possible to give the Tory areas easier (higher) tar-

their budgets by around £850m this ment Department ministers about year, and some allowance for this needs to be made for realism in the next year's figures.

> **Environment Department figures** confirm an earlier analysis by the Financial Times which estimated that the cost of the first item would be at least £500m, and the second item would cost at least £400m just to maintain the 1984-85 target methodology for 1985-86. To ease the position of councils would cost a lot

Initial Treasury reaction to the Environment Department's plight over the cost of the Rates Bill was initially sympathetic and Mr Peter Rees. Chief Secretary, has pointed out that there is a large contingency reserve of £3.75bn for 1985-86.

But now the department has put figures on its claim, the Treasury is les has held discussions. less enthusiastic, and the £500m gap between the two negotiating potions means that some tough bar-

promise to help some areas does not need as large a percentage in-crease to targets as Mr Patrick Jenof which are being oversnot by surper cent.

During a recent parliamentary debate, Environment ministers promised MPs from low-spending expenditure limit for the "capped". debate, Environment ministers report is expected to promised MPs from low-spending areas that once the Rates Bill was areas that once the Rates Bill was councils must be very close to their July. Legislation is not likely until target. The Treasury view is that target. The Treasury view is that the 1986 session but the timin there can be a considerable gap between the two figures.

## Fowler in favour of portable pensions

By Peter Ricidell

MR NORMAN Fowler, the Social Services Secretary, is set to come out in support of the introduction of personal partable pensions along-side the present company based oc-cupational framework.

The five man inquiry team under the chairmanship of Mr Fowler is close to finalising proposals which are intended to permit much great er flexibility in personal pensions while not undermining existing

At a meeting earlier this month at the Commons, with 30 to 40 Tory backbench MPs, Mr Fowler indicat ed his support for personal portable pensions. He also referred favour-ably to proposals produced last month by the Legal and General with whose executives

Most of the MPs present at the recent meeting apparently were strong backers of portable pensions in order to assist people who change jobs frequently and the many workers without occupational schemes. Reservations were expressed by only a handful of MPs

Mr Fowler's report is expected to

## Unilever head tells Government not to intervene in industry

of Unilever, says that some Cabinet old-fashioned. Ministers have "exactly the same sentiments" in wishing to intervene in industry as their Labour prede-

In a paper published today by the

GOVERNMENT should steer clear of any attempts to intervene in industry in order to sponsor innovation, or to construct an "industrial policy" – according to one of the policy" – according to one of the country's leading industrialists.

Sored by Government would degenerate into a policy for protection or and resist it.

He defines innovation, not as invention of discovery, but as "the bear so often, "basic". I am begin synthesis of, on the one hand, a parameter need euphemism for "old", certainly for

> Mr Durham also defends the maintenance of some resistance to innovation and change - though in the context of advocating more exploitation of new ideas. He says that "an organisation totally devoid of resistance to change would fly apart at the seams. It must be am-bivalent about radical technical in-

ticular customer or market need and, on the other, the technical means of satisfying that need. The third dimension is that of time, for the synthesis must take place at the time that the market need is clearly expressing itself." -

(Innovation - the need and the dif-

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· Tyndatt #

BY JOHN LLOYD, INDUSTRIAL EDITOR.

country's leading industrialists.

Mr Kenneth Durham, chairman

Conservative Bow Group, of right wing MPs Mr Durham says: "I feel pretty certain that any industrial policy actively pursued and spon-

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		·	
	26 weeks to 30.3.84 Unaudited £000	26 weeks to 1.4.83 Unaudited £000	52 weeks to 30.9.83 Audited £000
Sales	53,458	51,196	102,379
Operating Profit	3,050	754	3,481
Exceptional Items	( 127)	<u>( 235</u> )	( 343)
Profit before Interest	2,923	519	3,138
Interest	<u>( 817</u> )	(1,418)	(2,478)
Profit before Tax	2,106	(899)	660

The Chairman's review and interim statement are available from:

RHP Group plc, P.O. Box 20, Pilgrim House, High Street, Billericzy, Essex CM12 9XY.

Standard & Chartered

The Bank of Tokyo, Ltd.

2/F, FAR EAST FINANCE CENTRE,

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Hong Kong.

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As agent bank for these Certificates of Deposit Morgan Guaranty Trust Company of New York hereby certifies to holders that the rate of interest payable on the Certificates for the interest period

beginning May 18, 1984 and ending November 19, 1984 is Twelve % Percent (12%%) per annum.

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103 DUE NOVEMBER 19, 1984

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In accordance with the provisions of the Notes, notice is hereby given that for the six months period (185 days) from 18th May to 19th November, 1984 the Notes will carry interest at the rate of 124s per cent. per annum. The interest payment date will be 19th November, 1984. Payment which will amount to US\$635.94 per US\$10,000 Note, will be made against surrender of Coupon No. 6.

J. Henry Schroder Wagg & Co. Limited

#### **NIGHTHAWK RESOURCES LIMITED**

A four for one stock split was approved by shareholders and regulatory authorities and became effective on 17th May 1984.

Financial Planning Services B.V., 112 Kalverstraat, Amsterdam act as financial advisors to the company.

## **UK NEWS**

## Approval given for Ulster mining project

BY OUR BELFAST CORRESPONDENT

to lead to the building of a new pow-

fanler.

Pensing

Minir;

A mining licence and planning permission have been granted to Northern Strip Mining, a wholly-owned subsidiary of the Mining Investment Corporation (Mincorp) and a part of the Burnett and Hallemehine Geometry, Greece and Yugoslavia where it is used mainly for electricity.

The licence provides for the extraction of up to 1.25m tonnes of lignite a year from an area in County Antrim on the shore of Lough Neagh. Work should begin in two

Reserves of more than 100m tonnes have been identified. Prospecting is continuing in an effort to verify an estimate of a further 300m tonnes which could lie beneath the waters of Lough Neagh. The mining operation will create up to 100 jobs in the short-term, and this could create the size of the government subsidy which holds down electricity prices.

Mr Adam Butler, Minister of in Northern Ireland.

THE GOVERNMENT has agreed to a 10-year pilot project for the open fice, said the decision was of major cast mining of lignite, or brown significance to the local economy. The progressive use of lignite would significance to the local economy.

The progressive use of lignite would help reduce the dependence of the Northern Ireland Electricity Ser-

> Germany, Greace and Yugoslavia where it is used mainly for electricity generation. The pilot project in Ulster, as well as producing lignite tion on the quality of the fuel.

The prospect of a new power sta-tion is some way off but Mr Butler said that electricity generation at the mine site was the most cost ef-

which holds down electricity prices

## Shipping freight rates 'still depressed'

BY ANDREW FISHER, SHIPPING CORRESPONDENT

SHIPPING FREIGHT rates moved up in April and the latest laid-up nnage figures showed a decrease, but the General Council of British Shipping (GCBS) drew little com-fort from its most recent set of world statistics.

The huge volume of idle tonnage, 12 per cent of all world tonnage, continues to keep freight rates depressed, the GCBS said. In March, the laid-up total fell by 2.5m deadweight tonnes to 80.4m dwt.

mostly in tankers. The GCBS said that the fall in the laid-up figure and the rise in freight peak lever rates were both very small. We last year.

don't see an improvement in ship ping markets generally until there is a more sustained growth in world trade and until supply and demand are more nearly into balance."

The rate improvement was ex pressed in a five point rise in the GCBS's tramp trip charter index to III at the end of April. This index (1976 - 100) measures single voyage

The March fall in the figures of world laid-up tonnage followed a slight rise the previous month. The

## **EUROPEAN SPACE PROGRAMMES**

The above survey, due to appear in today's paper, will now be published on Wednesday May 23

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FTF/May/54

## Farmers press for milk output plan

BY ALAN FORREST

ministers and MPs in London this week to try to agree a plan to cush-ion their industry from the effects of EEC cuts in milk production.

A Department of Agriculture spokesman said yesterday: "It will not be a plan that involves a lot of Government support, although there will be Government funds in-

Negotiations begin today when Welsh farmers' leaders - there are more than 4,000 milk producers in west Wales alone - start a week of

tary for Wales today. exemption from quo Other farming delegations will smaller dairy units.

DAIRY FARMERS will be meeting meet Mr Michael Jopling Minister of Agriculture, and members of a House of Commons Select Commit tee later in the week.

The Ministry said: "We are aiming at an agreement which will pro-tect the dairy farmer with fewer than 40 cows. It involves re-allocat-ing milk with the larger farmer tak-ing the extra burden."

"What is being suggested is a switch of the burdeo on the small dairy farmers to the larger ones."

This would involve the "recycling" of about £25m within the industry.

Negotiations begin to the larger of the small be blunted, the heart will be torn out of important milk producing areas." And farmers fear a further loss of jobs in areas such as Wales there unemployment is already above the national average.

In this week's talks the Weish farmers will present their own surtalks. Mr Myrddin Evans, president vival plan. This recommends Gov-of the Farmers Union of Wales, will ernment compensation to farmers meet Mr Nicholas Edwards, Secregiving up milk production and also exemption from quota penalties for

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•

Trinkaus & Burkhardt

(Schweiz) AG, Zurich

in million DM in million DM<sup>4</sup> **Business Volume** 5.69 5,546 **Total Assets** 5,468 5,229 **Deposits** 4,932 4,725 Credits 3,986 3,843 Capital 187 187

Trinkens & Burkhardt **Business Volume** 4,283 4,242 3,923 Düsseldorf, Essen **Total Assets** 4,061 Frankfurt, München, Stuttgart Capital Funds 187 Trinkaus & Burkhardt Total Assets 1,448 1,338 (International) S.A., Luxembourg Capital Funds 42 Trinkans & Burkhardt **Total Assets** 105 92

Capital Funds

") Foreign currencies converted at the rates as of December 31, 1983

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## **UK NEWS**

## **Benlox Holdings Plc**

1983 Group Results

1983 1982 Turnover £8,580,941 £6,066,384 up 41% **Profit on** ordinary activities £325,084 £67,525 up 381% Earnings per share 1.41p up 332% 6-09p Dividends per share 1-0p 0.5p up 100%

"These figures reflect a most satisfactory year, and the Company has announced a rights issue to raise £1,370,000 as additional funds to maintain and continue the growth demonstrated by the figures shown above.

I have every confidence that the group will make further progress during 1984."

> Michael A. C. Buckley Chairman

ies of the Report and Accounts are available from The Secretary, 9 West Halkin Street, London SW IX &JL

## Builders begin campaign to lift additional VAT levy

BY JOAN GRAY, CONSTRUCTION CORRESPONDENT

mounting a campaign to reverse the scrupulous builders who do not pay Government's decision to impose value-added tax (VAT) on building improvements and alterations in addition to repair work.

A proposal to levy VAT at 15 per cent on this work was included in this year's budget. The Building Employers' Confederation (BEC) estimates that about £100m worth of dustry in this financial year as customers cancel or scale down their

They also fear that the tax deci-sion could cost up to 100,000 jobs ment and making quite clear the ef-

THE CONSTRUCTION industry is and encourage the growth of unfects of not spending on schools, mounting a campaign to reverse the semipulous builders who do not pay hospitals and factories, said Mr

The BEC is writing to Mrs Margaret Thatcher, Prime Minister, complaining about the effects of government policies, while the Na-tional Cootractors' Group (part of the BEC) has enlisted advertising agents Saatchi and Saatchi - which also acts on behalf of the Conserva-

We are not going to be fright-

Michael Millwood, BEC president.

Tory MPs recently have also at-tacked the VAT proposal as "clumsy, damaging and ill-thought-out." A peculiar irony of the plan is that it could harm the Government's hous-

The Government is seeking to en-courage inner city huilding and urban renewal, but the VAT ruling is making many builders have second thoughts about refurhishing decaying local authority housing to pro-

## Ford predicts jump in diesel car sales

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

changing rapidly, Mr Sam Toy, markets where the dieset sector of Ford of Britain chairman, says. car sales is much higher - 10 per cent on average.

But even in Britain, where detal market, and he predicts that die-sel car sales will more than double

Purchases of new cars by fleets, businesses and partnerships of all kinds over the past four years have dropped from 55 per cent of the market to about 47 per cent, according to Ford's research.

Suggestions that the fleet and

business sales account for 60 per cent or 70 per cent of the market are "nonsense" Mr Toy, says. Ford has been tracking "business purpose" car sales for five years

and its statistics cover every type of purchaser, from the small husinessman who buys one vehicle ev-

1.7 per cent of the market in the

Seveoty per ceot of the engines er."

The "Shell" Transport and

Trading Company, p.l.c.

Annual General Meeting

Resolution concerning

At the Annual General Meeting held in London

on 17th May, voting on a poll taken on the above

Directors had previously advised shareholders to

Accordingly the Resolution was not carried

mentioned Resolution, which the Board of

vote against, was as follows:

Number of votes cast

Against the Resolution

For the Resolution

London SE17NA

17th May, 1984

THE BRITISH new car market is are to be exported to continental

mand so far has been minimal, Ford expects diesel versions to account for 8 per cent to 12 per cent of

time next year. Ford has been accused by some retailers of attempting to create a market for small diesel cars in the UK rather than follow the more

both Fiesta and Escort sales by this

usual course of giving the market what it demands. However, Mr Toy says: "Once the industry and the market begins to understand the economies offered by diesel, the large fleets will have to buy more of them."

Ford has joined those manufacturers who forecast that UK new ery four years to the hig fleets car sales will reach record levels which buy thousands each year. The company looks for Mr Toy predicts that diesel car registrations of around 1.8m com-

sales, which were taking a record pared with the peak 1.79m last year, The price war - which Ford refirst four months of this year, will joined by leunching a new dealer account for 4 per cent to 5 per cent incentive programme two weeks by April next year, ago will contribute to the record, Ford recently launched through- but Mr Toy maintains: There is out Europe cars with its first small still a chance that the industry will diesel engine, the 1.6 litre unit come to its senses. I believe we brought into production at the cost could still get back to orderly mar-of £160m at the Dagenham plant keting. That is the right way for the consumer, dealer and manufactur-

88,518,609

4,156,435

84,362,174

Secretary

D.W. Chesterman

## **Editorial** chief to quit TV-am

By Raymond Snoddy MR GREG DYKE is to resign as editor-in-chief of TV-am, the commercial breakfast television company

The resignation will be formally

Mr Dyke's impending depar-ture, which follows the arrival of Mr Bruce Gyngell as managing director of TV-am earlier this month, is likely to be a serious

blow to the company. He took over editorial control of the programme s year ago to-day when the peak daily ratings were stuck at 200,000 viewers. The latest ratings show TV-am with peak ratings of 1.5m, 100,000 ahead of the BBC's Breaklast

It was the first time TV-am had beaten the BBC outside a holiday period.

It is believed that the dispute, which will lead to Mr Dyke's departure from TV-am, involves disagreement over the editorial budget and the allocation of re-

Under Mr Timothy Aitken, the chief executive, Mr Dyke was given a free band on editorial matters. Mr Gyngell, a close as-sociate of Mr Kerry Packer, the second largest shareholder in TV-am, is involving himself much more in the detailed management of all aspects of the

Mr Gyngell, who has nearly 30 years experience in television, is also looking for further cutting of costs at the station which is losing around £300,000 a mouth. Costs are running at between £1.25m to £1.3m a month while advertising revenue in recent months has been around film.

The recent £4m refinancing involved a cost cutting deal with the unions, a no compulsory redundancy clause and costs envi-saged at £1.25m a month for the

rest of this year.

Mr Gyngell is said to be trying to get this ligure closer to Elm.

Mr Packer is said to believe the station which employs around 370 is overmanned and over-exCompany Notices



ANNUAL GENERAL MEETING OF SHAREHOLDERS to be held at the edicas of RORINTO N.V., Williamstein, Caracas, on Washesder, 27th John 1884, at 11.00 a.m.

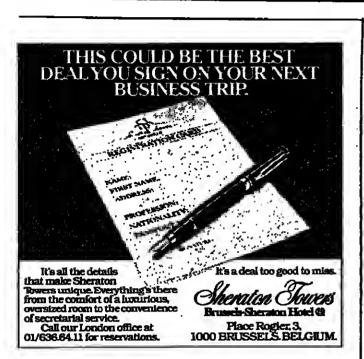
ACCOMPAN

1. Opening.
2. To receive and adoet the Management's Report concerning the state of attains and the pointy pursued in the past frenchin Year.

3. To receive and adoet the Annaul Accounts for the epishelm Year 1913/1984.

To delevoise the pastoriation of

Dated this 21st day of May, 1984 Curecab



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May, 1984

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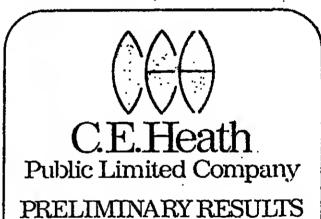
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April, 1984



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for the year to 31 March 1984 (on the historical cost basis)

	····	
Earnings Per Share	36.9p	36.7p
Appropriation	11,485	11,402
Net Profit available for	· ——	
Minority Interests	(27)	(20)
Taxation	(7,629).	(8,113)
Exceptional Item	(4,480)	. –
Operating Profit	23,621	19,535
Investment and Other Income	17,015	12,535
Administrativa Expenses	(42,815)	(36,984)
Turnover	49,421	43,984
	0003	£,000

The results for the year ended 31st March 1984 have been presented for the first time this year in eccordance with the provisions of the Companies Act 1981 and the comparative figures for 1982/83 have been restated to reflect this change...

Provisions have been made for a number of potentially irrecoverable amounts owed by insurers and intermediaries. Because these provisions result from trading activities in the late 1970's, they are shown as an exceptional item.

A final dividend of 11.75p per share has been recommended, equivalent to 16.7857p gross per share. The total gross distribution for the year is 24.2857p per share (1982/83 — 21.0714p per share).

The Report and Accounts will be available on 12th June 1984 and the Annual General Meeting will be held on Wednesday 4th July.

D. H. NEWTON, Chairman 17th May 1984

C.E.Heath Public Limited Company Cuthbert Heath House, 150 Minories, London EC3N 1NR-Telephone 01-488 2488

INTERNATIONAL INSURANCE BROKERS REINSURANCE BROKERS AND UNDERWRITING AGENTS

Steel and Imagination: Together they've built modern America; now they join forces at LTV Steel increase productivity. This should, in turn, allow The far-reaching role of LTV Steel is discussed by us to price our product more competitively. Raymond Hay, Chairman of The LTV Corporation. Top quality, excellent productivity, fair prices—all the elements are in place for LTV Steel to compete successfully on the domestic front 's Jones & Laughlin Steel and with competitors from Japan, South Korea, Republic Steel will soon join Brazil, Italy and other nations. forces to form LTV Steel, the nation's second largest steelmaker.\* This decision Imagination and Thoughtful Management raised many eyebrows-and many questions. The leaders of LTV Steel, E. Bradley Jones and Employees, shareholders and business analysts have all asked, "Why would LTV—whose Aerospace/Defense operations represent such a bright future and whose Energy Division is con-David Hoag, are men who have worked in the steel industry for a total of 55 years. They understand the challenge of foreign competition; they also understand the challenge ahead for modernsistently developing new products and new izing LTV Steel. That understanding is combined markets-want to deepen its stake in the steel with enthusiasm and vision. This imaginative and industry?" knowledgeable leadership along with the con-My answer is that we have the skill, commitcerted effort of thousands of highly capable men ment and imagination to shape a bright future for and women will guide LTV Steel to new levels of LTV Steel. Although "imagination" is a word success. And this success will naturally benefit more frequently associated with today's high-tech the entire LTV Corporation. industries, LTV believes that imagination is pre-Steel and imagination have built skycisely the ingredient that can reinvigorate Ameriscrapers, bridges and automobiles no one can steel, making it a vibrant, thriving industry dreamed could exist. Now, I look forward to all that can be built with LTV Steel and imagination. both in this country and throughout the world. **Imagination and Efficiency** Raymond a Hay One of the most significant uses of imagination is in re-evaluating business practices. The way that "used to" operate is no longer important. LTV Steel intends to emphasize efficiencies and Chairman & CEO
The LTV Corporation advanced technology to cut costs and improve quality and productivity. The integration of Jones & Laughlin and \*LTV and Republic shareholders approved the proposed merger on May 18, and the companies presently plan to close upon Mederal Court approval of a Justice Department Republic will enable us to do this. By combining some facilities and updating others, LTV Steel will be able to generate savings of millions each year. Savings will also result from the realignment consent aecree.

For more information on LTV Steel, please write for a special brochure, Excellence in the Making, to The LTV Corporation, P.O. Box 225003—FT-7, Dallas, TX 75265. of raw materials and the reduction of transportation cost by the rerouting of materials. In the coming years, LTV Steel will continue to keep quality and efficiency a priority-by experimenting with new equipment and proce-The LTV Corporation dures, and by continuing to re-evaluate operations to stay competitive. AEROSPACE/DEFENSE-ENERGY-STEEL Imagination and Global Competitiveness Imagination also comes to play in assessing the role of LTV Steel with respect to competitors worldwide. Do we allow sales of American steel to continue to fall behind sales of foreign steel in our own country? Absolutely not! Quality at both J&L and Republic has always been high and will continue to be at LTV Steel. At the same time, thanks to the aforementioned efficiencies, we will be able to

ř

## THE MANAGEMENT PAGE

IN MANY companies the annual forecast is not much more than a therapeutic document designed to keep accountants, bankers and senior management happy. When it's completed and approved, it ends up in the filing cabinet until next year. In Air New Zealand, where chief executive Norman Geary has wrought a remarkable recovery, that's not the case at

"The annual plan isn't something we leave on the shelf to gather dust," he says firmly. It's a dynamic document and

we set a lot of store by it."

For Air New Zealand's executives that document provides an almost daily reference point. Because they are largely responsible for the numbers that it contains, they are by definition accountable to its forecasts. The much-thumbed plan also lies on the table at the airline's monthly meeting, a get-together of almost sacramental importance to Geary. It's the occasion when, together, 30 of his top team compare each other's perform-ance against their own numbers. That performance has been

That performance has been That performance has been impressive in the two years since Geary left one of British Petroleum's top jobs in Europe to rescue Air New Zealand. That was in February, 1982, and the airline was in a bad way. Morale was low after the crash in November 1979 of one crash in November 1979 of one of its DC10s into Mount Erebus in the Antarctic and the agonising public enquiry that followed. Losses would peak in the 1981-82 financial year at nearly \$NZ90 (£42m). Staff was grappling with a difficult merger with the domestic carrier, National Airways Corporation. Numbers had swollen poration. Numbers had swollen to a record 9,000, pushing the annual payroll to NZ\$260m. Finally, Air New Zealand had acquired a 747 fleet, replacing the DC10s (which bad also been grounded), whose seats were hard to fill.

Stili, recalls Geary, Air New Zealand bad a bigh reputation with the public and that was something to build on. Geary, now 45, bad never run an airline before. But in BP, where he had previously been the regional coordinator in Europe for the profitable development of the giant company's activities in Germany, Benelux, Sweden, Norway and Denmark, ha had built up a strong track record for running a variety of BP's non-oil interests: detergents, minerals, fish-farming, forestry, chemicals and even coal-mining. Though he is in style rather quiet and thoughtful, albeit



## How Norman Geary rebuilt Air NZ

BY SELWYN PARKER

Within two months be had persuaded a badly-shaken board to accept a complete revision of the management structure of his predecessor, Morrie Davis. By mid-1982 the new structure was in place, and working.

Senior managers (some of whom were nudged sideways) were removed from the execu-tive suite on the nineteenth floor of the airline's office block in downtown Auckland and lodged with their own staff. The divisions were reshuffled into

divisions were reshuffled into six major corporate areas: administration, marketing, planning, finance, operations and personnel. Accountability was built into the system, not only through the annual plan and the monthly meeting but also through the bard-driving (and hough through the bard-driving). hard-driven) route managers, the work-horses who are individually accountable for tha performance and profitability of their designated route.

"This is a problem with many companies. The successful ones have a team of people who are very interested in what is going —22 per cent less staff resulted with a ready grin, Geary clearly on at the shopfioor, at the coal brought very strong management Ideas into Air New
Zealand, Equally clearly, he did

While managers got not like what he saw.

acquainted with the shopfoor. Geary progressively applied his novice theories on bow an air-line should be saved. He explains: "I can perbaps see things in a slightly different way, being a relative newcomer (to aviation), and I am absolutely sure that the old ways of doing things no longer apply.

A lot of (airline) managers
don't appreciate that. We need don't appreciate that. We need to place more importance on marketing and on a fundamental change to costs. It's a matter of getting the cost structure sorted out, of shaping up airlines for a low-growth environment. Up until four or five years ago the industry experienced growth of 15-20 per cent in traffic terms. It won't be like that any more. We are not going to see a return to high annual figures. Airlines won't be able to grow out of their problems by volume."

Obviously, that view of the Though he had never run an airline, Geary has acquired tha art of extracting performance from big and diverse organisations. "You can't afford to sit tary redundancy—to 6,900 in an lyory tower," he insists, in early 1964, and hy March 1965 and 19

boosted that productivity. One of a series of reports established that a massive 30 per cent of staff simply processed paperwork and now those people bave largely been replaced by Information-processing bardware. Empty conference rooms in head office were turned into productive space. Cabin staff accepted do manning schemes \$2.56 de-manning schemes. Staff travel privileges were severely

limited.

A believer in marketing,
Geary began to make the product suit the need. "Airlines in the past have placed great emphasis on the number of seats and on the operational side. To some people we are still selling seats or rides in the air. In Air New Zealand we are not," be says emphatically. "Wa are marketing New Zealand and the South Pacific, and Air New Zealand in that context. There's now a range of products which suit different segments of the market." Clearly the national carrier's new-found marketing hias puts extra pressure on the route managers who must, says Geary, "come up with the right plan, right budget, right organ-isation and right product."

Geary's matrix management in 12 per cent more produc-tivity. "Staff are working recovery plan, has produced know that the chief executive harder now," says Geary with results in the company accounts is interested in what's going satisfaction. An efficiency drive sooner than anybody expected. on."

In his first year he more than halved losses, reducing them by NZ\$57m to NZ\$32.6m, and incidentally increasing revenue by 18 per cent against a rise in expenditure of just 8 per cent. In the year 1983-34 Air New Zealand has jumped back into the black very much against the international trend. Half-yearly operating profit was NZS18m and the second half should be even better, say airline sources Many observers expect a full-year profit of over NZ\$50m.

Though his too early for the redundancies, which were achieved on generous terms, to have shown up in the accounts. the recovery was greatly aided by the co-operation of the unions which went along with relentless cost-cutting to help the airline get back on its feet. Some lament the effects of Geary's textbook efficiency. According to Jan Waddell, vice-president of Air New Zealand employees' Airline Stewards and Stewardsses Association, the airline "is now more like a company run by management experts and the function of the corporation just happens to be aviation." relentless cost-cutting to help

just happens to be aviation."
Nonetheless, Air New Zealand's competitors unanimously concede the effectiveness of Geary's actions, John Swingler, British Airways' New Zealand manager, reckons the changes in management structure have "made a significant difference to the way Air New Zealand operates—and they are similar to the changes that we bave

And Air New Zealand's other main competitors, Continental Airlines and Pan American (the latter competes mainly on services to the West coast of America) believe Geary has done a great deal for the

airline

After a series of high-profile chief executives, Geary is something of a novelty. Though he wanders about bead office and chats to staff, keeping an eye on things (or, as he says, "floating"). Norman Geary is quite happy to remain relatively anonymous while his managers bew away at the coal face. Indeed, some cabin staff say they would not recognise him if he sat in one of their seats,

None of this, bowever, means that Geary doesn't know wbat's going on. A critical flow of information passes across his handsome desk each day, including reports on all inter-national flights with full details on reasons for any hiccups or delays. If the delay extends heyond a certain time, he gets involved. "It doesn't do any harm." Geary says with a rather 01.460 8585, impish grin, "for managers to Developing managers after a know that the chief executive recession. Uxbridge, June 19-21,

## Unexpected repercussions from an Anglo-German merger

BY LESLIE COLLITT

Yet such an approach can bave its unforeseen effects, as Schering, the West Berlin-based group with annual sales of DM 3bn (£790m), discovered after spending £119m to buy FBC, a UK agrochemical com-pany jointly owned by Fisons and Boots.
Previous contacts with FBC

resulting from a co-operation agreement with the UK firm had given Schering executives the impression that British menagement was a good deal more autocratic than its German counterpart. This belief has gained bold since the takeover last July.

FBC management, it appears,

had fully expected Schering to come in and lay down the new law. However, this did not bappen. Instead the British were somewhat bemused when Schering executives sat down with the FBC board to discuss the organisational steps to be taken. The British side expected Schering to present a master reorganisation plan while the Schering people said they regarded the British management as their partner. As a result the Germans were regarded by the British as too indecisive in their managerial

approach. Dr Christian Bruhn, the

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TOMORROW IS HERE. AND IT'S ORANGE

councils in Britain and that our managerial style developed historically," explains Bruhn.

Schering, like many old-established German companies, has a turbulent history. Founded last century, it has Founded last century, it has twice had to rebuild its international operations—after each of the two World Wars. The early 1950s saw the company re-establishing its presence abroad first throughout Europe, and then in Latin America and the Far East.

Its second re-entry into the U.S. market was initially through a licensing of products before it established a laboratory to conduct clinical

tory to conduct clinical research. In 1969 Nor-Am Agricultural Products in Chicago was acquired to develop and distribute agrochemicals. Today, Schering has five producrotay, schering has hie produc-rion subsidiaries in the U.S., with a turnover last year of \$283m and profits of \$9m. Total sales in the U.S., including exports from West Germany, amounted to 17 per cent of group turnover—equal to its sales in West Germany.

Schering was interested in acquiring FBC because it complemented its agrochemicals division which, while still quite profitable, was bound to become less so as its patents on Betanal, a best-selling herbicide, ran ont in different countries. By con-trast to Schering, FBC's sales organisation in Europe was weak and its presence on the Schering board member respon-sible for FBC, says the UK company's management was organised along more military lines, with the chairman giving in minerest countries. By con-trast to Schering, FBC's sales organisation in Europe was weak and its presence on the U.S. market was too small to be profitable. Neither Boots nor

gramme, Brunel University, Brussels, Belgium. Tel: 01 219 Uxbridge, Middlesex UBS 3PH. 03 90. Tel: 0895 56461. Industry Media Course. East-

bourne. Jnne 24-27. Fee: £450 + £67.50 VAT, Details from CAM Foundation, Seminar Department, Abford House, 15 Wilton Road, London SW1V 1NJ, Tel: 01-828 7506.

WEST GERMAN companies involved in a foreign takeover normally do not charge in with new brooms to sweep out the previous management and put in their own executives. More typically, they attempt to discover what the acquired management, and among employees in general. With this approach to management, he says, Schering and spend DM 120m annually and spend DM 120m annually and spend DM 100m a year on research, will general. With this approach to management, he says, Schering put Schering, he says, although tightly organised, helieves it is vital to achieve a have agrochemicals sales of DM 120m annually and spend DM 100m a year on research, will somewhere between FBC and the Japanese.

"Of course, one must not forget there are no works the not the top 10 in the normal the acquired in the company the company the acquired management and among the area are no works there are no works the normal the acquired management and the acquired management and among the acquire

Inevitably a certain number

Inevitably a certain number of FBC posts were rendered superfluous by the takeovermainly in sales—and Schering offered those affected—about 30—equivalent jobs in Berlin.

But none of them had any desire to leave the Cambridge area for walled-in West Berlin despite higher salaries in Germany, much lower taxes in Berlin and Schering's offer to pay for their children's schooling in Britain. The wives in particular were not prepared to ing in Britain. The wives in particular were not prepared to resettle in Berlin. Their busbands left the company and in most cases took lower paying jobs in the UK.

Terry James remains as chairman of FBC, travelling frequently to West Berlin. Dr. Mike Smith, of FBC, has been not in charge of Schering's

Mike Smith, of FBC, has been put in charge of Schering's international agrochemicals production while staying on in Cambridge. He was not prepared to move to Berlin, nor did Schering want him to.
Initially, this caused some raised eyebrows among Berlin staff who coveted Dr Smith's post. But the manner in which be conducts his role is seen as inevitable in an increasingly multinational company.

Bruhn says of FBC's expectations following the takeover

Bruhn says of FBCs expec-tations following the takeover that his new British colleagues were more in favour of centrali-sation. "But we did not want to downgrade FBC into a sales company," he says. "It was important for us to avoid any reduction in motivation."

European symposium on the long term future: Western Europe on the road to the information society, Zurich. June 18-20. Fee: SwFr 1,040. Details from Gottlieb Datt-Details from Gottlieb Datt-weiler Institute for Social and Economic Studies, "Green Meadow" Foundation, Lang-haldenstrasse 21, CH-8803 Rüschlikon (near Zurich). Tel Zurich 01-461 3716. Telex 55699,

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Financial Times Monday May 21 1984

#### WEEK'S FINANCIAL DIARY

The following is a record of the principal business and financial engagements during the week. The board meetings are mainly for the purpose of considering dividends and official indications are not always available whether dividends concerned are interims or finals. The sub-divisions shown below are based mainly on last year's timetable.

WEDNESDAY MAY 23

Semrose, Stationers' Hall, Ave Maria Road, EC, 11.45

Henera, Dyers Hall, 10 Dowgate Hill, EC.

leff (James), Moore and Wright, Hands-worth Road, Sheffeld, 12.00

Rotoric, Brandmill Lame, Beth, 3.00 Slough Estates, Savoy Hotel, Strand, WC, 2.30

DIVIDEND & INTEREST PAYMENTS-

DIVIDEND & INTEREST PAYMENTS—APV 6 75p
Armstroop Equipment 0.2p
SEL intul NY Fits Rate Notes 1986
SZ52.26
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Rates Notes 1986 \$252.20
Comben 1.45p
Great Northern Teleograph DK 21.5
Lamber Howarth 4.25p
Mackety (fitself 2.60
Jacobs 1.5p

fortand 114pc Red 2006 Siapc oro Petroleum 10 cts sury 134pctn 1993 Bispc ock (W. A.) 0.5p

THURSDAY MAY 24

Severi Kant, The Churchill, Port-

COMPANY MEETINGSleastford, George Hotel, Hudderstield,

BOARD MEETINGS-

Finals: Allied Irish Sanks Boots Buckley's Brewery Channel Tunnel Invests Datys Packaging

Sidiaw Tenetali Telecom

Plough and Harrow Hotel, Road, Edgbaston, Birmingbam,

noton, low and SOE Royal Mail Packet. Post House Hotel, Herbert Avenum, Southempton, 12,30 Assurance, 107 Cheapaide, EC,

COMPANY MEETINGS-

Automotive Products, Grosvenor Park Lane, W. 72.00

TODAY COMPANY MEETINGS COMPANY MEETINGS—
Anchor Chemical, Piccadiny Hetel, Manchester, 11.50
Arraw Chemicals, Stanhone Road, SwadRecque, Eurton-on-Yrent, 12.00
Combon, Drapousts Hotal, Redctiffe Way,
Bristol, 19.30
States and General Invests, Claridge'z,
Grook Street, W. 2.00
Fisher Clarical, Lindonsia Hotal,
Abbey
Road, Barron-in-Fernest, Machairy
Road, Barron-in-Fernest, Machairy
Condult Street, W. 11.50
Condult Street, W. 11.50
Triefus, 1 Seciments' Inn, 5C, 10.30 BOARD MEETINGS-

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Lands Investors 0.20
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COMPANY MEETINGS-APV. Station Way, Crowley. West Support, 12.13
Assoc British Ports, London Press Centre, 76 Shoe Labe, CC. 12.00
Atthery and Madeley, Finch Road, Lozetts, Birmingsham, 12.00
BETEC, Mandaville Road, Aviesbury.
Segidantament Birmingham, 12.00
BETEC, Mandeville Road, Aviesbury,
Suckiesphamathre, 12.00
Sank of Scotland, 12.05
Sank of Scotland, 12.05
Sank of Stotland, 12.15
Sandey, Britannia Hotel, Grosrenge
Scotland, 12.00
Scotland, 12.00
Scotland, 12.00
Gould (Laurence), 22 Austin Friars, EC,
12.00
Gould (Laurence), 22 Austin Friars, EC,
12.00 oues (Arthur), Midland Hotel, Man-ter, 12:00 ert Howarth, Ketrby Hotel, Surpley, Wood (Arthur) (Longport), Bradwell Works, Longport, Stoke-on-Trent, 12.00

ROARD MEETINGS-Disloma
Duncan (Walter) and Goodricke
Fidelity
Paralaud Tradile
Salasbury (J.)
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Transood
Whitbroad

DIVIDERO & INTEREST PAYMENTS-OIVIDENO & INTEREST PAYMEN!
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Excheuser 14pc 1984 7pc
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Good Reletions 2.80
Lex Service 60
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Park Pieck Invests J.75p
Smith and Nephew 3.1p
Trassury 2-pc 1-1, Cm 1899 61,3142
Trassury 14pc 1998-2001 7pc
Wood (Arthur) (Lipsport) 3s

rchants' Hall, 30 George Square, , 12.00 BOARD MEETINGS-

Exter Goldberg (A.) HIN IPhilip) Invest Trust Photocy Sandharst Marketian TR Natural Resources Invest Trust

Beldrims: ASEA AD Devenish (J. A.) Gomme National Commercial Sanklog Corps DIVIDEND & INTEREST PAYMENTS

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Clarton 3
Foostry 2.42p

FRIDAY MAY 25 Metal Products. 17 Church Irviae, Ayrshire, 3.30 Inutil, Instituse of Directors, 118 at, 5W, 12.30 Concrete Machinery, The Cape. st, 12.00 intry). Bauser Cross Half, Sheffield. rentry- Basser Cross Hall, Shefield, br. Centre Point, 103 New Oxford I. WC, 11.00 n and Cloud Hill Lime Works. Og-on-the-Hill. Leicostershire, 11.00 leideprodent TV, Holiday Ioo, Patrick McChair Land, 3.00 George E. Glasgow, 12.00 Hall, 00 George Broselloon, Blackburn, Max House, in New Road, Disciburn, Lanca-12.00 Norfolk, Gardens Hotel, Brad-12.00 stra. Norfolk Gardens Hotel, prayrd, 12.00 and 12.00 are ceroank industrial, Orient World, Gate tract, Olackborn, Lancashire, 3.00 monen and Jorgesten Packaging, Hyderark Hokel, Kaightsbridge, SW, 12.00 eruses 1 John). Merchants' Hill, 22 Hanover Street, Edinburgh, 12.15 ctopus Publishing, 59 Grosvenor Street, Rass, Mars.

Publishing, 5g Grosvenor Street, 10 (London), Brampton Road, m Park, Eastbourne, 12.00 in Services, Isas op the Park, Miller Park, Isas op the Park, Miller Park, Isas op the Park, Williams, Sonners, Eastbourne, Sonners, Eastbourne, Sonners, Lyttleton, Sonders, Lyttleton, London, Miller Manner, London, Miller Manner, London, West is, 12.00 Green Lane Works, Lalcester, 3.00 E. Green Eastbarn Hotel, Liverpool EC, 12.00 a Reeve Angel, Chartered tants' Hall, Moorgete Place, EC. Wilson (Connelly), Northampton Most House, 12.00

BOARD MEETINGS-Martin Distillaries Twenty-Eight Invest Trust

DIYIOEHO & INTEREST PAYMENTS-Olylobeho & Interest Payments—
Aluminium Co of America 30 cts
Baker Intel Corne 23 cts
Barratt Devots 2.31 a
Berntode B.6p
Benford Concrete Machinery 2.75p
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Horne Charm 1.25p
JWT 36 cts
Jersey Electricity 11p
Kalenstyn 0.50 in Securities, 4 Moiville Crescent, rgh, 2.15 Royal York Hotel, Station Road, 11 00 Edmond, Royal York Hotal, Station Road, York. 11 00
Harris Queensway, Harris House. 76 High
Street, Oralington, Kent. 11.00
Harrison Cowley, 32 Queen Square,
Bristol, 12.00
House Property Co of London, Eagle
House, High Street, Wimbledon, 12.00
Jenisa and Cattell, Butchers' Hall, Bartholomew Close, Ec., 11.30
Lawrence (Watter), Lawrence Social Hall,
Sherrison Mill Lawe, Sambridgeworth,
Hertfordtaire, 12.00
Markheath Securities, Markheath House,
High Road, Whetstone, N. 11.00
Marshall (Thomas) (Loxier), Tapton
Masonic Hall, Shore Lame, Siefferd,
12.00

Home Charm 1.25p
JWT 36 cts
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Yechnology for Business 4.2p
Well 1.75p Printen Rose, Branch 11.00 Boonington Hotel, 92 M Row, WC, 12.30 M Row, WC, Temple Place,

Surgering Super Su

This week in parliament

Commons: until 7 pm, Private Members' Motions, followed by third reading of the Ordnance Factories and Military Services Bill. Motion on the Social Security (Adjudications) Regulations. Consideration of Lords amendments to the Tenants Rights (Scotland) Amendment

Health and Social Lords: Security Bill, second reading. Child Abduction Bill, second reading. Unstarred question on the Government's approach to negotiations with China on the future of Hong Kong in the light of the visit by the Foreign Secretary. Select Committees: Home Affairs: Sub-committee on Race

Relations and Immigration— subject: the Chinese community in Britain. Witnesses: Department of Health: Department of Education and Science (room 6, 4.15 pm). Environment-subject: acid rain, Witness: Central Electricity Generating Board (room 20, 4.30 pm), Treasury and Civil Service—subject: Head of the Government Accountancy Service. Witness: a Government minister (room 15, 4.30 pm). Public Accounts subject: building maintenance expenditure. Witness: Mr G. Manzie, Property Services Agency (room 16, 4.45 pm).

Commons: completion of consideration in committee of the sideration in committee of the Local Government (Interim Provisions) Bill.

Lords: Capital Transfer Tax Bill, second reading. Food Bill, third reading. Road Traffic Regulations Bill, report. London Regional Transport Bill, committee. Trade Marks (Amendment) Bill, third reading. Cycle Tracks Bill, second reading. Select Committees: Education, Science and Arts—subject:

TOMORROW

Science and Arts—subject: prison education. Witnesses: Prison Department officials (room 16, 10.00 am). Defencesubject: statement on the defence estimates, 1984. Wit-ness: Mr Michael Heseltine, Defence Secretary (room 16,

4.45 pm). WEDNESDAY

Commons: Debate on an Opposition motion on the Government's decision to bring U.S. cruise missiles to the UK. Motion on EEC document on ssberies. Second Reading, Mental Health (Scotland) Bill. Opposed private business after

7 pm.

\* Lords: short debate on a motion to call attention to the state of judicial procedure in Zimbabwe, and in particular to the imprisonment of Bisbop Muzorewa and to the need for the Government to make representations for his release. Short debate on the need to increase trade with developing countries to stimulate production, the purchasing power of the Third

tion on the transfer of prisoners to Northern Ireland.

Select Committees: Welsh Affairs—subject: The EEC and dairy farming in Wales. Witnesses: National Farmers Union; Farmers Union of Wales; Milk Marketing Board; Mr Nicholas Edwards, Welsb Secretary (Room 18, 10.00 am). Agriculture—subject: The effect of feedstuff prices on the UK pig and poultry industries. Witness: National Farmers Union (room 8, 10.45 am). Defence ness: National Farmers Union (room 8, 10.45 am). Defence—subject: statement on the defence estimates 1984. Witnesses: Defence Ministry officials (room 16, 10.45 am). Trade and Industry—subject: British Ley-land. Witnesses: BL representatives (room 15, 11.30 am). Social Services—subject: community care, with special refersence to the adult mentally ill and handicapped. Witnesses: National Schizophrenia Fellowship: Mental Health Foundation (room 21, 4.15 pm). Treasury and Civil Service Sub-committee—subject: acceptance of outside

THURSDAY

Commons: Completion of remaining stages of the Local (Amendment) (Scotland) Bill, Lords: Rating and Valuation (Amendment) (Scotland) Bill, report and Health Schizophrenia Fellowship: Mental Health Foundation (Toom 21, 4.15 pm). Treasury and Civil Service Sub-committee—subject: acceptance of outside

Witnesses: Capt Michael Tudor- on Monday June 4.

World and to reduce world Craig; Wing Comm. John Water-poverty. Dangerous Vessels ton; Maj Gen H A J Sturge; Bill, committee. Unstarred ques-Air Comm R J Splers (room 6, 4.15 pm). Employment—subject: the work of the Department of Employment Group. Witness: Mr Tom King, Employment Secretary (Room 15, 4.30 Select Committees: Welsh pm) Environment — sub-ject: acid rain. Witness: Friends of the Earth (room 20, 4.30 pm). Defence-subject: statement on the defence estimates 1984.
Witness: Mr Michael Heseltine,
Defence Secretary (room 8, 4.45 pm).
THURSDAY

—subject: acceptance of outside Commons: House adjourns for appointments by crown servants. the Whitsun recess, returning

COMPANY ANNOUNCEMENT

#### ANGLO AMERICAN INDUSTRIAL CORPORATION LIMITED

(Incorporated in the Republic of South Africa)

PROPOSED RIGHTS OFFER TO ORDINARY

SHAREHOLDERS AND OFFER TO OPTION HOLDERS

Further to the announcement of April 26 1984 shareholders and option holders are advised that the terms of the offers have now been finalised.

In terms thereof ordinary shareholders and option holders registered at the close of business on Friday, May 25 1984 (i.e. the record date previously specified) will be offered the right to subscribe for a total of 3864 122 ordinary shares of R1 each at R26.00 per share (South African currency) in the proportion of 8 such shares for every 100 ordinary shares/options beld at the record date. This will raise a total of R100 467 172 for the corporation.

It is intended that a circular will be posted to shareholders and option holders from the Johannesburg and United Kingdom offices of the corporation on June 4 1984 containing full details of the offers. The circular will be accompanied by renounceable letters of allocation in respect of ordinary sbareholders' and option holders' rights arising from their

sbareholders' and option holders' rights arising from their holdings in the corporation on the record date. The head office and United Kingdom transfer registers and registers of shareholders and option holders of the corporation will be closed from May 26 to June 6 1984 for the purposes

Applications have been made to The Jobannesburg Stock Exchange for listings of the letters of allocation and of the ordinary shares to be offered, and to The Stock Exchange in London for listings of the ordinary shares, initially as nil paid and thereafter as fully paid. It is expected that details of the listings will be advertised in the Press on May 24 1984.

**GIGIC** Johannesburg May 21 1984

Higgs and Hill International Construction and Property Croup 1983 Another Record Year 31% increase in profit before taxation 22% increase in dividends profit (£ Millions) dividends (£ '000) 5821 429' 6.1m 3.6m 4.6m 2.1m1981 "The Board views the future with confidence and, in the absence of unforeseen circumstances, will be disappointed if the 1984 profits do not show further growth." Brian J. Hill Chairman Copies of the 1 and a great and Accounts are available from The Secretary, Higgs and Hill plc., Crown House, Kingston Road, New Malden, Surrey, KT3 3ST. Telephone: 01-942 8921 HH HIGGS AND HILL 'a better way to build

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Monday May 21 1984

## Creating jobs in Europe

Community and shows no sign of coming down, despite the economic recovery. There is therefore every reason to whether existing question economic policies are the right ones. Last week, a group of academic economists, led by Professor economists, led by Professor and employment that the Richard Layard, argued in a for more infrastructure spending Richard Layard, argued in a for more infrastructure spending paper presented to the Centre for European Policy Studies case for experimenting with that European governments should unite in a temporary ment subsidies, although how fiscal reflation. The object of the exercise, as with so many well-intentioned reflations in the past, would be to get the past, would be to get the European economies have on a ment seems navigularly incorporate in the past, would be to get the of a subsidy for private investment seems navigularly incorporate in certain circumstances, and a for more infrastructure spending in certain circumstances, and a case for experimenting with some form of temporary employment subsidies, although how public largesse can create jobs that are viable in the longer run. European economies hack on a trend growth line, this time the one established in the 1970s.

#### Fiscal reflation

Once Europe is back on its old growth path, the argument goes, governments could take their feet off the fiscal accelerator. Since the reflation would be explicitly temporary, finan-cial markets would not get alarmed. Since it would be concerted, the balance of payments problems that scuppered President Mitterrand's go-it-slone dash for growth in 1981-82 would be avoided.

It is true that a concerted reflation would have a much greater chance of success than individual ection by any one EEC country: the import dependence of the EEC as a group is much less than that of its constituent parts. But why is fiscal reflation desirable

claim, because on current projections, output per workers is expected to grow as fast as total output, so that unemployment will not be dented. Moreover. this unemployment rate is far above the rate consistent with stable inflation—the Layard group claims that Europe's non-accelerating inflation rate of unemployment (the "nairu") is

However, the nairu is a will o'

Unemployment is nearly 11 per economic recovery are emera-cent in the European Economic ing. At this stage in the cycle there is a danger that fiscal reflation could do little more than raise inflation.

its full implications.

announced the rate of corporation tax retrospectively—com-

All companies potentially lose because the Chancellor's

changes mean there is now no protection against inflation in

tha corporate tax system. Many finance directors are less san-

guine than Mr Lawson on the outlook for inflation and regret

outlook for inflation and regret in particular the abolition of stock relief. This gave com-panies relief for rises in the value of inventories that merely reflected inflation. The Treasury argues that as inflation falls further the value of the relief would have declined.

Fair enough, hut then why scrap it? So long as inflation does persist, it serves a purpose — it prevents the taxation

First, companies whose in-

vestment is high relative to

firms trying to expand.
Second, as Mr Malcolm
Gammie, director of accountant

How would the public cash be spent? There are three auggestions: increased spending on public sector infrastructure, and subsidies for private investment and employment. There is a case ment seems particularly lnappro-priate, when the main worry is that productivity growth will prevent any reduction in unemployment. It runs exactly counter to the present British Govern-ment's thinking, which is to remove the excessive hizs towards labour - saving Invest-

The authors might have done the authors might have done better to concentrate on microeconomic obstacles to higher 
employment. Indeed, the best 
part of the report is its uncompromising condemnation of 
work-sharing as a solution to 
unemployment. The point is 
that if the hours worked by each person are reduced there is no guarantee that the total amount of work to be done would stay tha same, Instead, real hourly wage rates might rise and output fall.

#### Alternatives

Many industrialists will see Action is needed, the authors much virtue in the alteroative aim, because on current proemployment contained in a con meotary on the Layard report by Professor Juergen Donges of the Kiel Institute. Professor Donges argues that unemploy-ment remains much higher in Europe than in America because labour markets are more rigid, financial markets less flexible and new enterprises harder to

Instead of a concerted fiscal the wisp: there are so many reflation, Professor Donges problems associated with its would rather see in Europe a problems associated with its calculation that nobody can sensibly claim to know even its historical value—let alone its value today.

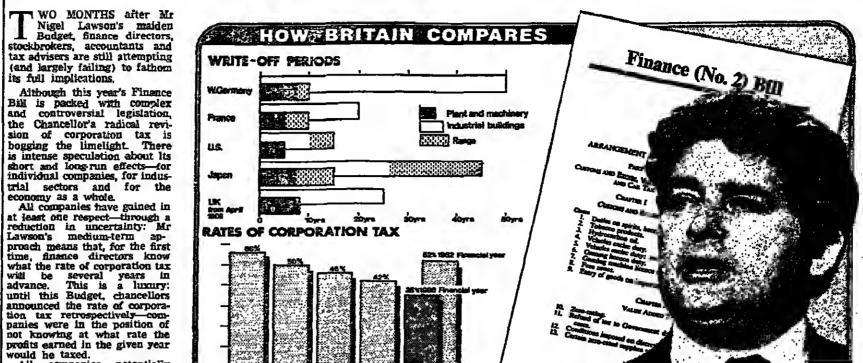
More impoortant, while fiscal reflation will raise aggregate demand, there is no guarantee that it will raise output permanently, still less that it will raise output faster than output makers should concentrate to monder that it will raise output permanently, still less that it will raise output permanently, still less that it will raise output faster than output makers should concentrate to monder the Europe a current attempt to unclog concentrate their profits will be relatively openalised. One estimate suggests that unless pre-tax profits (before depreciation) are more than two-and-a-half times planned investment, a company will be worse off. So mature companies, with little desire or ahility to grow, will tend to gain at the expense of young firms trying to expand. raise output faster than output makers should concentrate per worker.

The timing of the Layard causes of high unemployment plan is also questionable: It than on fine-tuning aggregate

#### BRITISH CORPORATE TAXATION

## Did the Budget really help?

By Michael Prowse



Source: UK Treasury

The unincorporated busi- taxed at only 35 per cent. nesses that are trying to expand Beyond 1986 companies will and whose investment is there- face the same tax rate but get fore high relative to their pro-fits will suffer on both counts. It is often thought that small firms are the most likely to create new jobs in a mature economy, in the U.S. a majority of the 20m new jobs created in the past decade have been in

Mr Lawson's tax changes are intended to create jobs by per-

## of illusory profits. Its abolition makes the tax system more, rather than less, distortionary. Less easy to appraise is the impact of the phased withdrawal Many less sanguine than Mr Lawson impact of the phased withdrawal of first year capital allowances (presently 100 per cent for plant and machinery) which are being "halanced" by a progressive reduction in the rate of corporation tax from 52 per cent to 35 per cent in 1986. But several general points can be made. over inflation ...

suading companies to substitute labour for capital, but there is no certainty that this will happen. Mr Alan Clements, finance director at ICL for example, saya he "very much doubts that the tax changes will eocourage us to employ more men and less Companies can also expect to

fits it generates will be taxed at lower rates. However, to the has been questioned, extent that existing plant is Britain needs to i extent that existing plant is Britain needs to foster a remade more attractive than new vival in manufacturing: squads equipment, firms' propensity to of extra hairdressers. garage

ances but gain nothing from years will attract favourable way. the reduced rate of corporation capital allowances (75 per cent tax, since proprietors pay in and 50 per cent) yet much of three sectors claim to have been the profit it generates will be hit particularly hard: shipping,

only a 25 per cent annual writing-down allowance.

However, the speeding up may have been overstated. The Confederation of British Industry's post-budget investment survey did not pick up a surge of planned new investment. And some big companies regret they cannot alter their investment plans quickly enough to exploit this two-year "window of op-

Mr Alan Willingale, group taxation manager at BP, admits It would be "ideal if we could cram the next five years' invest-ment into two " but reckons it is impossible. Mr Clements at ICI agrees: "Control over cash has been crucial to the turnround of our business; we can't loosen uo now because of a temporary tax advantage."
What impact will the tax change have on different sectors

of the economy? The corporate tax burden will clearly be shifted from labour-intensive to benefit from the Budget through a windfall gain on existing capital equipment. When to manufacturing. This may be installed, the equipment attracted tax relief at 52 per Lawson's recent concern about the long-term decline of North fits it generates will be traval at the control of the congruence of capital-intensive firms, in outer words from service industries to manufacturing. This may be good for jobs but, given Mr the Exchequer) partly hecause Lawson's recent concern about the associated capital allowance long-term decline of North ances could be used elsewhere to reduce the taxation.

scarcely think unincorporated sion also about the extent to ments because they do not conbusinesses existed in Britain."

Which the Budget will speed up tribute to exports. It is the unicorporated companies lose investment; spending on plant traded-goods sector that must the first-year investment allow
In the next two financial years revive if Britain is to pay its

ing nothing to set them against) and banks have bought assets, oil and banks. Before the Budget, British shipping groups were optimisticleased them to manufacturers, and ahared the allowances The banks expected to defer ally lohbying for an increase in free depreciation (from 100 per cent to 140 per cent) to keep them internationally competi-tive. They were dumbfounded tax on income from leasing in-definitely through new capital allowances—and so did not set aside enough to cover their notional liability. In total, Britain's clearers have had to that Mr Lawson made no ex-ception for them.

There is little case on tax grounds for special treatment (good taxes should apply universally), yet as Mr Alan Kelsey, shipping analyst at the stockhroker Kitcat and Altken, admits, the industry's rivals abroad (a benefit from all manner of subsidies, and the Budget has widened the gap. has widened the gap.

make extra provisions of about £1.8bn (roughly equivalent to their 1983 earnings).

Finance directors a

little schizophrenic

about the changes

Some brokers argue the long-

term effect of the tax changes will be to depress investment

and reduce Britain's potential capital stock. The magnitude of

and on how firms finance the

Drew, for example, argues that 15 per cent more profits will have to be made on a typical

marginal investment project under the new tax system in order for the project to remain as attractive as before.

The stockbroker Phillips and

Oil companies are also un-happy about the Budget. While supporting the basic philosophy of the corporate tax upbeaval,
Mr Willingale at BP argues
that his company will lose ont
on two counts; it is capital-intensive and the phasing out of first-year allowances will adversely affect its North Sea

Big oil companies have been willing to nevelop small, margi-nal North Sea fields (and thereto reduce the taxation.

There was intense speculation

before the Budget that a new tax would be slapped on Britain's profitable clearing Thomson McLintock's national equipment, firms' propensity to tax office, points out, "to bear invest may fall.

There has been much discussion also about the extent to businesses existed in Britain."

Unincorporated companies lose

Tammle, director of accountant made more attractive man new transmit to fextra hairdressers. garage of extra hairdressers. garage of extra hairdressers. garage of extra hairdressers. garage attendants and waiters will do banks. In effect, the Chancellor to regard their own companies of the new regime.

The broker W. Greenwell has the cost of capital, yet few seem to regard their own companies of the new regime.

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The broker W. Greenwell has the cost of capital, yet few seem to regard their own companies of the cost of capital, yet few seem to regard their own companies of the cost of capital, yet few seem to regard their own companies of the cost of capital, yet few seem to regard their own companies of the cost of capital, yet few seem to regard their own companies of the cost of capital, yet fe

less often exceed the rate paid aliroad) while the withdrawal of But what of the underlying

(because the UK tax rate will

logic for the new regime? Since the Budget all kinds of stance have been adopted. As so often, the CBI supports the broad thrust but worries over the details. It thinks that capital details. It thinks that capital allowances should be withdrawn at a more leisurely pace, yet is happy enough about the timetable for reducing corporation tax rates. It would like to see a 25 per cent straight-line writing-down allowance for plant and machinery. This plant and machinery. This would mean fixed assets were written off in four equal chunks

written of in that equations over four years.

Mr Lawson's "reducing balance" approach is more complex; each year 25 per cent of an asset's remaining value is written off, a process that never ends. A straight-line system would leave Britain more competitive internationally (see chart).

chart).
Mr Roger White, senior tax partner at accountant Peat, Marwick Mitchell, reckons that "looking backwards" o 25 per cent reducing balance allowance may be "roughly equivalent to commercial depreciation," But looking forward, "rapidly looking forward, "rapid changing technology sugge assets may become obsolete aomewhat faster." Mr White also echoes concern over whether a long-term structural reform of corporation tax should be based on the assumption that inflation is down for

good.
Some fiscal experts are openly critical of Mr Lawson, According to Mr John Kay, director of the Institute for Fiscal Studies. the Budget was encouraging only because it showed "what an enormous constituency there is for tax reform." The Chancellor is taking Britain's tax system in a direction diametric-ally opposed to that advocated by the IFS since the publication of the Meade report in 1978. That advocated an extension of 100 per cent first-year allow-

100 per cent first-year allowances as one step towards a
fully fiedged "cash-flow"
corporation tax.

If inflation stays low, Mr
Lawson's changes will reduce
the distortions of the present
system, but a cash-flow tax,
theoretically, could do better
still; pre- and post-tax returns
would be equal however a company financed its investment pany financed its investment and whatever assets it bought. It would compensate automati-cally for inflation. Most im-portantly, it would not impose Finance directors seem a tax folls on companies, little schizophrenic about Mr apparenty justified by Lawson's changes. Most appear to accept the logic of trying to they cannot pay because of a create employment by raising lack of liquidity.

hered their leasing business. In recent years, because manufacturing industry has seen so few profits, it has been unable to exploit capital allowances (have

## The opposition's role in Bonn

The party congress of the West spending on conventional de-German Social Democrats which fence, while yet another de-today limps into its fifth day at mands of Nato a structural Essen should have been an historic occasion: the first regular meeting since the party lost power in Bonn in 1932 and the farewell to politics of Herr Helmat Schmidt.

It was not. In laying down his party offices. Herr Schmidt appealed to his comrades not to abandon the pragmatism of office for opposition dreams of world improvement. His appeal went as unheeded as his vigorous support for Nato nuclear missile policy at the Cologne party congress last

Many Social Democrats, including perhaps Herr Willy Brandt, 20 years party chairman, seem to believe they could he hack in power before long as Chancellor Helmut Kohl'a Government lurches from one small scandal to another with a sert of genial innocence,

This is neither likely nor desirable. The Essen party congress has failed to provide co-berent programmes for defence or economic policy. It was a full ten years between the Godesberg Programme of 1959. which bade farewell to dreams of German reunification and a welcome to the free market, and Herr Brandt's election as chan-cellor in 1969. There is no burry whatever to revise the Godesberg Programme provided that at the end the Social Democrats have a firm notion of where a cramped and exposed

country should go in the 1990s. In security policy, "the party of the thousand Clause-witzes" so hacked about the executive's motion as to make it partly incomprehensible. The motion opens with a commitment to alliance membership and ignores demands from the and ignores demands from the Grand Coalition with the Chris Left for partial unllateral distinction Democrats in Barlin. armament, "social" defence or Such ambiguities are central an end to the Nato nolicy of to the nature of Herr Brandt, "flexible response." However, who was re-elected on Sunday the large majority for it was for another two years as party achieved at the expense of a chairman. Until a new generaresentful tona "inwards the U.S. and much fudging. One section above all politicians with the appeals for both maintenance economic ahility of a Karl. and abandonment of deterrence,

inability to attack"—which suggests a new generation of

tanks without forward gears.
The task of finding a new strategy is not easy. Those in Paris or Washington who have wrung their hands at the SPD since its rejections of the missiles last November might bear in mind that it is not the fault of the Social Democrats that West Germany would scarcely survive either nuclear or conventional exchanges. The entire alliance is talking of rais-ing the nuclear threshold and the Essen congress did, at least, defeat a motion to freeze defence spending.
In economic policy, the party
has swallowed much of its

hostility to private hroadcasting and the "technologies of the future," while drifting between free market and dirigist principles. Like the UK Labour Party confronted with the miners, the SPD cannot find the full-bleedied support for the full-bloodied support for the engineering workers' strike action that its traditions might

suggest.
Like Labour, the Social Democrats may naed years in oppositon to decide where their new constituency lies: among the young protestants of the "peace movement" or the Catholic workers disgruntied with the Kohl Government they voted into power; amid the pro-foundly anti-modern voters of the Greens or a new class of modern-minded technicians Herr Brandt has discovered.

### **Ambiguities**

The Social Democrats are right to seek to consolidate power outside Bonn, in town halls and the *Loender*, but surely wrong to hulld a majority with the Greens in the state of Hesse while murmuring about a

Schiller or Helmut Schmidt, the another calls for a higher Social Democrats should make nuclear threshold without extra the best of opposition.

#### Van Lennep leaves OECD

Amid the usual strife over dabts, interest rates and unem-ployment, ministers from 24 memher countries at last week's meeting of the Organisation for Economic Co-operation and Development were at least unanimous in their tributes to Emile van Lennep. The 69-year-old Dutchman is finally leaving OECD at the end of September after 15 years as secretarygeneral.

With the departure over the last few years of Jobannes Wit-teveen from the IMF, and Jelle Zijlstra from the Bank for In-teroational Settlements, van Lennep is the last member of the Dutch trio who were in charge of the main international economic organisations during the 1970s.

Still foreful enough to win a wrestling match with any of the world's finance ministers, the buil-necked van Lennep em-erged from the final sessnon last week looking a good deal more cheerful than the somewhat tired communique.

After one and half decades spanning the transition from fixed to floating exchange rates, two oil shocks, and half a dozen U.S. Treasury Secretaries, he says aimply: "I'm looking for ward to a change."

Van Lennep was especially pleased by agreement last week

on his initiative for a fresh attack against protectionism; and the secretariat is in the vanguard of those preaching the new jargon word of "flexibility" in labour, capital and manufac-

If the Americans now agree that their OECD membership fees are worth paying, agreement on van Lennep's successor has been almost as difficult to achieve as accord over U.S. inachieve as accord over U.S. interest rates. He stayed on for another term in 1882 after the Americans and Europeans reached stalemate in a battle over opposing choices.

But without dissent, the job will now go to Jean-Claude Paye, a 49-year-old senior official at the French Foreign

official at the French Foreign

Ministry, and a former close adviser to Raymond Barre.

**Men and Matters** 

"That's MCC mate—where do expect us to go when Soccer season's over— Bolsover?"

#### Bonn chance

Three years ago, Helga Steeg was a much fancied candidate to succeed van Lennep. Now the top West German civil servant will take over instead from her compatriot, Dr Ulf Lantzke, as head of the OECD's offspring, the International Energy Agency.

Steeg has become a redoobtof women who bave made it staff will he civil servants, and anywhere close to the top of they will be dealing with BT politics or government in her negotiations who have often in country. And, in a city which the past run rings round the has drawn most of its popula. Department of Trade and country. And, in a city which has drawn most of its population from other parts of Industry.

Germany, she is that comparative exception: a Bonner, born its effective monopolies and bred.

But Carsberg himself is well supposed to he growing strongualified to test if BT is abusing gur (in spite of economies); its effective monopolies and Pennock will be expected to speak up against EEC plans and proposed industrial democracy.

When Steeg was born there, cross subsidish nearly 57 years ago. Bonn was tive activities. still only a compact and pretty university city on one of Germany's dorsal railway lines. She studied law in Bonn before tor of research at the Institute joining the economics ministry of Chartered Accountants, in 1955. Apart from a few Carsherg is perhaps best known

#### hrief intervals ahroad, she has stayed there ever since; for the past 11 years as head of the ministry's external economics and development aid division,

## Her IEA appointment is by no means to be regarded as a consolation prize. And with OPEC—and oil in general—long overdue a comeback in the international news, much may be beard of Steeg sooner rather Marathon man

Professor Bryan Carsberg's recreation is running. He bas run in two of the London Marathons—though not this year's—and his best time is a respectable 3hrs 41mins.

That is exactly the sort of energy and endurance that may be needed to keep up with the game when he becomes directorgeneral of the Office of Telecommunications, and referee in Britain's new liberalised and privatised industry.

Oftel will be expected to keep a close watch on British Tele-

a close watch on British Telecom which still dominates Britain's telecommunications. And like other referees. Carsberg may find himself at the centre of many con-troversies, the most unpopular man on the pitch.

Compared with the Federal

Communications Commission in turing markets to coax along able figure in the Bonn hureauthe U.S. Oftel's resources will be economic recovery.

School of Economies and direc- husiness,

for his involvement in inflation accounting standards both in the UK and U.S.

His introduction to telecommunications came as one of the "three wise men" who acted as independent advisers to the DTI on such esoteric issues as value added network services on tele-phone lines and cellular radio.

#### Pennock's patch

Lord Pennock is to be the first Brit to chair Unice, the European employers' body, since its foundation 26 years ago. He will succeed Guido Carli, a former minister and Governor of the Bank of Italy, on June 7.

It is, literally, an unrewarding job—there's no salary—and it is likely to be figuretively unrewarding as well. On the day be takes over, its constituent members—the business confederations of all the EEC member atates—are expected to agree a cut in its budget of £1.2m a year, and in the 30 staff employed in Brussels, Pennock, 63, has trimmed flab before at BICC, the cable and wire company, where he is executive chairman until the end of this year. As a former chairman of the CBI, (1980-82) be knows the workings of Gov-

He can be gruff with Governments at times: he called the 1981 budget a "kick in the teeth" to husinesa wolle be was chairman of the CBI; and he once courted Prime Ministerial disfavour hy retailing the story in Mrs Thatcher's company, of how she had been thought too pushy by an ICI recruitment panel, and rejected. (She turned the tables on blm by suggesting that if she had been accepted, she might have wound up as chairman of the CBL)

for more industrial democracy. Currently Professor of more protection for part-time Accounting at the London workers and more regulation of

Observer

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## THE ARTS

## Obituary/Sir John Betjeman

#### **Anthony Curtis**

John Betjeman, who died on Saturday at the age of 77, was a schoolboy of 12 at the end of World War One. He was part of that brilliant generation who were under-graduates in the 1920s. The sense of Armageddon escaped by a narrow shave had a formative influence upon their ima-ginations. It save them a sharp sense of irony, a heartlessness beneath the surface charm and sense of fun, a compulsive need to make connections with the Old England of before tha war. This bad been rigidly stratified socially and had been free of such benefits, dubious, in their eyes, as the internal combustion engine, and higher education

One of Betjeman's earliest prose books, An Oxford Univer-sity Chest (1938), has a distinetly " sexist " tone that seems at odds with his later work; and it contained this avowal: "To escapists, to arty people like the author of these pages, the internal combustion engine is, next to wireless, the most simister modern invention. It booms overhead with its cargo of bombs, it roars down lanes with its cargo of cads, it poisons the air, endangers the streets, deafens the ears and deadens the senses. That its most sucful manifestation in England should be at Oxford, of all places, passes belief."

Betjeman's innate artiness had begun to flower when be was a schoolboy at Marlborough under the influence of two contemporaries who were both to become eminent art-historians, Ellis Waterhouse and Anthony Blunt. It found fertile soil later at Oxford where be read English at Magdalen College, Henry Green (who had already written bis first novel while at Eton) was a fellow-undergraduate and noted the artiness in Betjeman. "He caught us all on the hop,"
Green once said to me, "pointing
out the beauty of Victorian
buildings and paperweights,
and that sort of thing."
Green and Betjeman were

among the first batch of undergraduates to receive tuition from C. S. Lewis. "After Betjeman and I, Lewis turned to Christianity," said Green. Both of them left Oxford prematurely without taking a degree. In both cases the shadow of a father at the head of a pros-perous family business loomed over their lives. Green van-quished it by actually folining the business, while continuing to write novels in his lunch-break and on holidsy. Betje-In 1933 he made his first im-

pact upon the reading public in an essayist's role with a volume called Ghaztly Good Taste. But he had also emerged to a tiny circle of admirers as a poet. In 1931 Mount Zion appeared from the James Press, a venture financed by the millionaire Edward James whom he had known at Oxford. It was another six years before his next poetic volume. Continual Den volume Continual Dew surfaced, this time from John Murray, who was to be his publisher for the rest of his

life.
It made a somewhat bigger splash with the aid of a number of other talents. E. McKnight Knuffer designed the dust-jacket, Osbert Lancaster the decorative borders. Lord Long-ford (not the current one) corrected the proofs. Lord Berners was the dedicatee. Mr C. S. Lewis was thanked "for the fact on page 256." However, there was no page 256.

The familiar notes of cele bration of a simpler style of life and worship in the past and n

loathing of present tendencies were firmly, even crudely struck.

Come, friendly bombs, and fall on Slough
It isn't fit for humans now...
At the same time be showed

his talent for what might be called the narrative-miniature, the closely nbserved, short, ironic poem that frames one dramatic episode, often taken direct from life and often culminating in death or disaster, as in "The Arrest of Oscar Wilde at the Cadogan Hotel." The 1930s and 1940s were difficult decades for Betjeman pro-fessionally. He became a film correspondent, lunching Gains-borough Girls at the Cheshire Cheese in Fleet Street, an architectural correspondent, a novelreviewer, and wrote any piece of literary journalism that would keep body and soul (and family) together, while the steady, glittering stream of verse continued to flow: Old Lights for New Chancels (1940), New Bats in ald Belfries (1945), A Few Late Chrysonthemums

Some forays into documentary films on old buildings revealed films on old buildings revealed his remarkable talents as a performer which were to come fully into their own in the age of television after the Second World War. Meanwhile, with champions like Auden, his verse was starting to attract a much wider public than hitherto. His poems of information with leaves. poems of infatuation with large-limbed, masterful middle-class tennis-playing English heroines found an appreciative response among a new khaki-clad genera-tion, as did his satirical eye for tell-tale detail and his obsession with the imminence of death in the midst of ordinary life. But It was not until after the war that he became a poetic best-seller to rank with Tenny-son and Scott. His Collected Poems (1958) sold in its thous-ands; at the same time be had emerged as the patron saint of the conservationist movement the editor of Collins Guide to English Parish Churches and as a familiar figure on the television screen. The programma which be wrote and narrated for Edward Mirzoeff, notably Metro-Land, were acclaimed as masterpieces of the small

Here, as elsewhere in his work, his secret lay in the sharpness of his observation of the particular, opening up revelatory vistas beneath the bland exterior. In his most famous poem, for example, A. Subaltern's Lave Song about Subaltern's Love Song, about Joan Hunter Dunn on the night of her engagement, we are told break and on holiday. Bettethat "She drove (my Italics) to
man could not accept that solution, as he explained in the long
antobiographical poem Sumarrive there, they spend the
moned by Bells (1960). For whole evening in the car park
him the escapism, and the conwhile the subaltern plucks up become the profession until such servationist artiness, had to courage to pop the question become the profession until such "And here on my right is the girl of my choice." In other such Joan was firmly in the driving seat. It is safe to infer tire duration of the marriage Betjeman was awarded the Queen's Gold Medal for Poetry in 1960; be was knighted in 1969 and mada Poet Laureate in 1972. By then be was a sufferer from Parkinson's Disease and his poetic gift had dried up. It is for his earlier poetry, often written in an affectionate spirit of parody or pastiche, that

#### Arts and the disabled

The Committee of Inquiry into the Arts and Disabled Peopla is interested in bearing from people with disabilities about the difficulties they bave experienced in pursuing artistic interests, and whether they have found ways of overcoming

the problems.

Richard Attenborough, chairman of the committee formed to improve the situation, can be reached at Nuffield Lodge, Regents Park, London, NW1.

Devil's hizzard, the second-act firm control of his occasionally finale (good thick soup), and the committee formed to vakula's aria, much reprised, relishing the orrobestral possibilities of an endlesly colour-piest inspirations. The character ful score. There is one further ter of Vakula, a sort of butch performance tonight

#### Architecture **Colin Amery**

## Ornament and ostentation

The Rococo exhibition, at the Victoria and Albert Museum until the end of September, is a rare event. It is not just an assembly of 500 objects but an exploration of one idea in the visual arts that was applied, in its time, to every possible area of endeavour. From architecture to silver, from printing to sculpture, the rococo flourished in an England that was prosperious in the mid-18th continued. ing in the mid-18th century. The wit and elaboration of the style depended on the expenditure of large sums of money— it was a style for the few. A style like the rococo makes an ideal subject for a serious art-historical exploration and it is saved from academic tedium by the sheer exuberance of the objects on show. There should be no doubt that this is a very serious attempt, and a success-one, to define what the rococo was in England, For too

long it has been regarded as a Continental extravagance,

something probably French and definitely frivolous. The approach to the design of the exhibition is anything but frivolous. Brian Griggs bas adopted a totally simple formula; grey walls, simple screens that allow these eccentric objects to show their paces. It is not a memorabla exhibition design, rather a design that enables you to remember the objects, and many of these are stupendous. The rococo style derives from le genre pittoresque and has been described as a style that broke the rules of restraint in decoration and developed its own bizarre life. A candlestick design by Juste Aurèle Meis-sonnier of 1728 shows the style very clearly. Three prints are necessary to show its asymmetry necessary to show its asymmetry and the main stem and the base are a flowing mass of ribbed decoration resembling rocaille. It is this 17th century word, rocaille, that was coined to describe the kind of artificial rocks made for grottoes and false caves that were filled with shells, fish and other strange cave dwalling greatures. In the



Invitation to an 18th century concert. The V. & A. is holding a 20th century equivalent as part of a series on concerts to mark its Rococo show

one upon another; and in some corner of this chaos, they will place a cupid in great fright, and heve a festoon of flowers above the whole. And this is what they call designs of a new taste.

Perhaps it is because we have lived through the worst excesses of Victorian kitsch that to our cave-dwelling creatures. In the eyes the rococo is not as ontexhibition catalogue the out-raged reaction of a contemporary, the Abbe le Blanc, to these decorative excesses also

reveals the nature of the style.
"They beap cornices, bases, columns, cascades, rushes and rocks, in a confused manner, rustic trophies and a hare's head with its glorious collection of rustic trophies and a hare's head under a baldachino in the centre; or the sauce boat in the form of a plaice with a spray of

> drawing room of Norfolk House, The hints of China, the references to the grotesque make the rococo style an assemblage of much of the subconscious of

England, Italian plasterers Huguenot silversmiths, French draughtsmen all came to work in England for the growing mar-ket of the rich. It was It was Hogarth's Academy in St Martin's Lane and the local Slaughter's Coffee House that were the two centres of development for the new style.

At the centre of the exhibition is a model and a recon-struction of some supper boxes from the Vauxhall Gardens. It was bare that Hogarth helped to arrange for the decoration of all the boxes with large pic-tures, where the great Roubiliac statue of Handel presided over the spontaneous and adven-turous artistic entertainers. Turkish tents, rotundas and the spiky Gothic orchestra pavilion set in a formal garden represented the apotheosis of rococo as a public art.

Much of what we see in the V and A is in fact from the private realm. In England rococo architecture was never built on any large scale and it is the furnishings, even the clothes of the patrons that we see. The silver and gold is outstanding, often ectually given the textures of nature. The furniture is stylishly shown but it is not explained that the purpose of much of it was as display pieces. A patron would

display pieces. A patron would have one outrageous rococo piece of furniture in a relatively plain setting.

It may seem churlish to criticise a show that is so well conceived and holds together around an idea so successfully but I did miss the particularly English contribution made to English contribution made to the design of gardens and the often highly original garden buildings and follies. This was our special development of le genre pittoresque. Also I felt that there was room for more sea weed for a handle; and the detailed views, perhaps photopair of mad monkeys sitting graphs of some of the rococo over the door from the great interiors in England. This said, it is the objects that speak so clearly and the excellent catalogue is invaluable. This is the sort of exhibition that only the Victoria and Albert can do, and rageous as it was in the early 18th-century Europe. And it it is done very well. It is 18th century. But it is worth was Europen refugees and insponsored by Trust House looking with a fresh eye et the vitees that made the style in Forte.

### Antigone/Cottesloe

#### B. A. Young

the long run, it doesn't matter much bow you dress the players in a Greek play, whet kind of stage you put them on, how you bave the choruses spoken. It is

bare floor of what might be polished rock, and a plain back wall pierced by a rectilinear doorway slightly embellished with a suggestion of stone building. The chorus is dressed in grey double-breasted suits, grey soft hats with bleck hands, and black shoes. They carry walking-sticks in their right hands, and when they sit down, they sit on plain kitchen chairs. They might easily be held to represent typical Greek businessmen of our own day taking their evening walk along the

their evening wask along the streets of Athens.

I don't know if it was this resemblance that put the idea into my head, but I thought Peter Sproule as Creon bad a distinct look of one of the present day Greek royal family, with his helding head dark suit with his balding beed, dark suit. Teiresias stiff white collar. Jane Lapotaire prophecies,

In their production of as Antigone, Vivienne Ritchie Antigone, John Burgess and as her sister Ismene, were Peler Gill ara celebrating an young women from good Greek act of devotion to Sophocles. In homes, the one in red, the other in black.

began, there was no doubt where we were: we were in bave the choruses spoken. It is Thebes, and the gruesome the words, and the delivery of legend of Antigone's condemnation for ber loyalty to ber dead Here Alison Chitty gives us a brother Polyneices, with its bloody consequences, was rolling past us. The translation by C. A. Trypanis is stark and

> Both speaking and acting are restrained. There is no attempt to make plain words into poetry, when the story was poetry enough. It was this restraint that made the evening so chil-lingly moving. We could bave been hearing a television news reader tell us of some ghastly disaster. The emotion was injected into it by our own

Given such an approach to the play, Miss Lapotaire and Mr Sproule could not have been better. There was good speaking too by Ron Pember as the guard who tracks Antigone down, and by John Bailey as Teiresias with his grim

## Oh, Kay!/Chichester

#### **Michael Coveney**

musical for Gertrude Lawrence, who was the first English actress to nriginate a role on Broadway and then play it in the brothers to a story by Guy Bolton and P. G. Wodehouse and has all the period frippery of a disguised maid falling in love with an unattainable Long Island playboy, irate parents of the playboy's supposed fiancee, and choruses of suddenly mani-

festing bootleggers and flappers. Kay is the sister of the silly ass Duke of Datchet — here given a different name, the Duke of Dumbarton, and the full insufferable silly ass works by Edward Hibbert — who is muggling hooch on board his yacht just over the 12-mile limit. The romantic plot, which involves the shuffling and buying-off of rival brides so that Kay can land her man, is oiled by the disguised presence of an-other bootlegger, McGee, niftlly portrayed by Geoffrey Hutch-

The score is indeed full of The score is indeed full of good things, not just such well-known songs as "Someone to Watch Over Me" and "Clap Yo' Hands," but also such lesser-known gems as "Dear Little Girls," a mellifluous welcome-home item for the beartthrob, Jimmy Winter, from a bouseful of available gigglers. including twins, and "Maybe," a fine romantic number for the lead couple. The book has been slightly tinkered with by Tony Geiss and Ned Sherrin, who introduce a white-tailed pianist with matching grand, who re-vovles through the action not The design of Peter Rice echoes the idea, using the black Chichester floor as a piano top and some steps down from stage level as a large keyboard over which Jane Carr dangles her

Miss Carr's Kay is a determined, chipper girl, graduating from green bathing costume and yellow oilskins to roseate fulfilment via the maid's uniform. It is, as you would expect, a decisive and enjoyable performance. Even more interesting, however, is that of Michael Siberry as the lan-gourous Jimmy, making a virtue of slow-wittedness and pointing his lines with the well-timed insonciance of either of

the acting Fox brothers, James

legs in a poignant rendition of the interpolated "But Not for

George and Ira Gershwin and Edward, both of whom be wrote this 1926 Prohibition resembles.

The second half picks np with the bighly enjoyable tap-chorus number, "Fidgety Feet," two fine songs for which Howard Dietz supplied lyrics, and a well-staged finale on board the yacht, with everyone pairing off and beading down to the Riviera. But too much of Ian Judge's eager, bustling production is a result of strain without atyle and a sort of pervasive, brittle desperation. The choreography by Lindsay Dolan is more serviceable than

A lunch scene is allowed to degenerate into awful panto-mime camp, with Geoffrey Hutchings not only tossing the salad but wiping his nose on it, too. Hair styles and waist-lines are strangely unconvincing, and mobile (costumes by Peter Farmer). The sound system is, at the moment, distinctly tinny, but the difficulties of staging an intimata show like this on the cavernous Chichester apron must be enormous. I just wish there was more affectionate style about the evening and less frenetic grimacing. The sliding Perspex panels, trundling revolve and that planist with his candles, revive bad memories of all those recent

Apart from the young leads, Terence Bayler as a fraught sny from the Revenue and from Josephine Blake as a long-lost slightest provocation or the hint of a good tune.

compilation cabarets.



## Cherevichki/Morley College

#### **Rodney Milnes**

Ozono, is Chaikovsky's most four lovers, hiding each in a unexpected opera, a bearty, sack as the next arrives, is picaresque fairy-tale farce wholly irresistible. Incomprehensibly it has been and packed with enough folk-left to Morley Opera to give based music to melt the beart of the sternest member of the

Mighty Handful. The eponymous imperial footweer — in fect high-heeled leather shoes—is the price demanded by the cap...

Iage maiden Oxena far her hand in marriage to Vakula the blacksmith (the score is a revision of the earlier opera of set—a little folk-theatre set that tille). Vakula's mother centre-stage — provided the essentiel colour and suggested essentiel colour and suggested magic effects well. he will be long remembered. from Catherine the Greet ber-

with reason. It is prodigiously rich in melody and scored with

Chererichki (1885), known Ukraman Albert Herring, is variously as The Tsarina's well drawn, and in the scene in Slippers and The Caprices of which his mother entertains

Cherevichki lts first staging in this country, though the presence in the audience of repre sentatives from two national companies gives hope for the future: lavishly staged, this could be a smash-hit Christmas show. Lavishness is of course what Morley cannot afford, but

to St Petersburg by air to ing. Gerardine Arthur's beauti-acquire the cherevichki nol fully warm soprano, if a little capricious of intonation at full self, alas, Tsarist censorship stretch, did well by Oxana, and being what it was, but from a self value Lazlo Swen fielded court official. Chaikovsky himself bad a Johnson (the Wilch) enjoyed high opinion of the work—a herself as much as the audience, rare enough occurrence—and and the whole cast projected and the whole cast projected Arthur Jecobs' snappy trans-lation with admirable clarity. characteristic pungency. The In the pit, Andrew Downie kept Devil's hizzard, the second-act firm control of his occasionally

## Mischiefs of Terpsichore

#### Clement Crisp

On the thin and sagging company's Romen and Juliet. narrative thread of a ballet competition, Natalya Kasatkina sevich is trapped in a Homage to Fokine that has him threshing about in disparate fragments of the master's choreography (somewhat inand Viadimir Vasilyov of the Moscow Classical Ballet heve devised a show-case of classical dancers. their accurate in step) in a rainframework — of jury, petilors, and various angers-on — is radiantly naif in presentation, but on Friday night at the Dominion we sat through its laboured jovialities

Viktor Kasatsky is also victim of the weather: be is a Raskolnikov-figure in a snowstorm, suffering to part of Chaikovsky's fifth symphony and required to carry Olga Pavlova in a white leotard as a message of hope or despair, or maybe just frost-blte. But In order to catch something of the qualities of the Moscow These are displayed in a Mr Kasatsky, with his intense manner and marvellous face, collection of well-worn pas de deux, with a couple of convinces us of the worth of this otherwise unremarkable graphic taste of Kasatkina and choreography from and Kasatkina. Vasilyov. This Mischiefs of Terpsichore is made support

And so it goes on. Codas from able by the gifts of certain performers, the men of the troupe coming off rather better four celebrated pas de deux are whistled through in a cascade of spins and leaps; style seems too often sacrificed to technical than the women. Stanislav Isayev, the Adam of The Creation of the World, is seen show. The circus bas come to again to be a dancer of refined and bright talent, whether partnering the dizzying turns of Tatyana Paly (who produces town. The programme leaflet, which is a rich mine of misspellings and misinformation, promises, but does not deliver, some choreography by Kasyan Golseizovsky, and also proposes quadruple fouettes with an ease denied most dancers trying to whip through singles) or part-naring Ekaterina Maximova, in less than convincing form, in an odd balcony duet from the

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## Arts Guide

Music/Monday. Opera and Ballet/Tuesday. Theatre/Wedna day. Exhibitions/Thursday. A selective guide to all the Arts ap-

#### Music

#### LONDON

Bach Choir and English Chamber Or-chestra conducted by Sir David Will-cocks, with solcists including Felici-ty Lott, soprano, in the presence of the Prince and Princess of Wales, Havdin and Mozart Royal Festival Hall (Mon). (9283191). Philharmonia Orchestra conducted by Vludimir Ashkenary with Boris Bol-lan violin, Weber, Shostakovich and

in, violin. Weber, Shostakovich and hin, violin, weber, Shostakovich and Iverak Royal Festival Hall (Tue). ontano conducted by Odaline de la Martinez, Falla, Roberto Gerhard and Cristobal Halfter, Queen Elizabeth Hall (Wed). (9253191).

Alain Marion, fiute, Jeremy Menuhin, piano. Mazart. Schubert, Schu-munn, Ronssel, Jolivet, Prokofiev (Mon) Redio France Grand Audutorjum (524 1516).

Ensemble Orchestral de Paris, Jean-Pierre Walley conductor and violia solvist, Gundula Janowitz, soprano: Barh, Telemann (Mon). Theatre des Champs Elestes (7234777). Trio Lee-Bride-Boufil: Haydn, Mendelession, Schubert (Tue), Saile Ga-

veau (563 2035). Alea Lagoya, guitar, Mozart, Haydn and Mozart's Coronation Mass with Kanen's Ensemble Orchestral and schools inserne Orchestal and schools and singers from Saint-flustache conducted by J.-P. Ber-lungen (Tue, 8.45). Saint-Eustache Church, Metro Les Halles (636 8542). Paul Kibatz Orchestra: Mozar quar-ter finite and chool and to for tris for flute and oboe and trio for

strings (Tue). Saint-Severin Church (633 8781).

conducted by Alexandre Myrat, Alain Marion, flute. Boieldieu, Ko-echlin, Ibert, Bizet (Wed). Salle Gaveau (563 2000). Ircam – Ensemble Intercontemporain

George Lewis - a jazz musician treating a computer as his partner (Wed, Thur). Centre George Pompidos, Ircam Atelier (278 7995).

Orchestre National de France conductions ed by Sayi Ozawa, Kathleen Battle, supramy David Rendall, tenor, Tom Krause, hantone; Radio France Choir, Haydn – Creation (Thur). Saint-Denis Basilica, Metro St. De-mis (694) 5161 nis (524 1516). Radu Linpu and Murray Perahia, pia-nos. Mozart, Schubert, Schumann (Thur). Salle Pleyel (561 0630).

#### **WEST GERMANY**

aborg, Opera: A lieder recital with Tatjana Troyanes accompanied by Geoffrey Parsons, Mozart, Bertioz, Mahler, Berg, Ravel and Rossini.

Berlin Philharmonie: Berlin Philhar monic Orchestra, conducted by Gary Bertini, with Gerbard Oppitz as solicist, Bruckner's 1st Sym-

#### NEW YORK

New York Philharmonic (Avery Fisher Hall): Erich Leinsdorf conducting. Leon Fleisher, piano. Roussel, De-

#### May 18-24

bussy, Ravel (Tue), Erich Leinsdor conducting, Florence Quivar mez zosoprano, New York Choral Artists directed by Joseph Flummerfelt and Brooklyn Boys' Chorus, directed by James McCarthy, All-Mahler programme (Thur). Lincoln Center [8742424).

#### WASHINGTON

Pittsburgh Symphony (Concert Hall): André Previn conducting. Copland, Gershwin, John Harbison (Tue). Kennedy Center (254 3776).

#### CHICAGO

Chicago Symphony (Orchestra Hall): Claudio Abbado conducting, Chicago Symphony Chorus. All-Berg programme (Thur).

Vienna Boys' Choir, Chorus Viennen sis conducted by Uwe Harrer with Peter Schreier, tenor, and Gottfried Hornik, barntone, Bach, Bruckner. riornik, barione, Back, Brickfer.
Musikverein (Tue). (658190).
Music For Two Pianos with Jolanthe
Seyfried and Ludwig Kari.
Schönberg and Dabussy. Musikverein. Brahms Saal (Tue). South American Music Festival with Stan Geiz Konzerthaus (Tue) (72 12 11). Peter Schreier: Beethoven Lieder

(Thur). Musikverein.

## WORLD VALUE OF THE POUND every Tuesday in the Financial Times

CARAJAS IRON ORE PROJECT

## Brazil's enormous gamble

By Andrew Whitley in Rio de Janeiro

FROM 5,000 feet the bottlegroen velvet of the jungle looks the biggest supplier of iron as if it has been savaged by a ore to the world market in giant moth. A vermilion streak, future," enthuses Mr Tom straight as a dye across to the horizon, suggests that man has in Brazil, also been at work.

To the biggest supplier of iron to the world market in Cheney, head of BP Minerals in Brazil.

For its money, Brazil also

Circling lower, the outlines of the low Carajas hills, 350 miles south west of the old Amazon port of Belem, emerge Amazon port of Beiem, emerge from the immense carpot of trees. The moth-esten parts become bare clearings of "Canga"—the rock rich in Iron ore which first betrayed the existence here of mineral deposits—or else busy work camps and construction sites.

construction sites.

The Carajas iron ore deposits—at 18bn tons the largest and richest anywhere—were for years the Brazilian Government's calling card with the international banks, as well as its loan collateral. Seventeen years after their discovery, and three-and-a-half years after site work began, the project is finally approaching completion.

Moreover, Carajas will probably be completed at an overall price 20 per cent below the

price 20 per cent below the budget worked out at the end of 1981 with the World Bank, the project's most enthusiastic and faithful backer.

New figures presented to official foreign creditors re-cently put the final price tag

#### Instead of cost overruns, CVRD has cut spending

at \$3.6bn, down \$900m on the original \$4.5bn.

for the course on major development projects, especially those in remote parts of the world without any pre-existing infrastructure, Companhia Vale do Rio Doce (CVRD) has successfully reduced its planned spending on Carajas—without cutting

"It will, without doubt, he

dwt.
"Carajas is an outstanding project example of effective project management, says, not im-modestly, Sr bamir Zraick, finance director of CVRD, one of the world's leading mining companies. The Brazilian Government controls the company through its 56 per cent shareholding, with the remainder being held by investors on the Rio and Sao Paulo stock

Just over 12 months ago the CVRD board decided to postpone the planned start-up dete 
hy one year, to July 1986, 
because of the weak world 
market. Getting the timing 
right is critical. For if Carajas, 
which is anticolar expect. which is entirely export-orientated, were to come on stream too early it would, at the very least, have a depressive effect on prices. As the

existing infrastructure, Companhia Vale do Rio Doce (CVRD) hay successfully reduced its planned spending on Carajas—without cutting down on its scale.

For \$3.6bn—sn estimate which includes loan interest and working capital during construction, but excludes a \$400m contingency allowance—Brazil will get an Iron ore mine capable of charming out high grade ore for balf a millenium, at its full rated capacity of 35m tons a year.

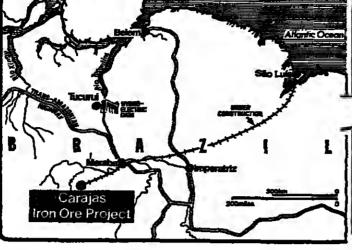
It has to act carefully.

Output from its long-text for iron ore in Minas in

For its money, Brazil also gets a 550-mile railway line across the south-east Amazon Region, virgin territory eer-marked by the Government for colonisation and development, as well as a new, all-weather port on the South Atlantic coast, at Sao Luis, capable of handling ships of up to 280,000

exchanges.
Few western mining execu-

Few western mining executives would disagree with Sr Zraick's judgment. Whatever their views about the economic viability of the project—opinions vary, depending on their respective projections for world iron ore prices—they all agree that the Brazilian state company has done an excellant



puter print-outs from Sucar, the ecronym for the Carajas Project Superintendancy in Rio de Janeiro, showed that overall most of the major Japanese steel mills, might look else-where if there were further physical execution had reached

The project will begin with an annual capacity of 15m tons a year and build up rapidly over the following 18 months 63 per cent • The railway: responsible for nearly half the budget, it is the to its full 35m-ton level Earlier talk of expanding later to 50m furthest ahead of all sections. Once the final span on the 1.5 tons a year is being played mile-long hridge across the Tocantins River — the only major barrier on the entire route—is dropped into place in August, all the bridging work will be complete. The track laying gangs, meanwhile, have fust crossed their half-way As running costs are likely to be low by world standards, Sr Dittel believes Carajan should be making an operating profit by

its second year. However, no CVRD executive is presently prepared to answer the more critical question of when it will reach hreak-even point. • The mine: hased initially around the excavation of a single hill of almost solid ore Much depends on the strength of the recovery underway in the and processing through three crushing and screening plants, it is a straightforward, but apparently well planned operation. Building a proper townsite western industrialised world. While the U.S. and Jepanese steel industries may be picking up steam, Sr Ditzel is more con-cerned about the still uncertain and infrastructure such as the smart new airport, capable of handling commercial flights, ontlook for what he says are the

have been recent concerns. • The port site: designed to handle, eight ore trains a day each of 160 wagons, from 1988 onwards, it is deceptively peaceful at present. Most of the on-shore civil works and equipment installation are still to come. The cost reductions CVRD is

rightly proud of are partly its own doing: partly the result of initial overcaution by foreign lenders, concerned about the

"Amazon factor" which has doomed several other ambitious

ventures in the region; and partly an unexpected side-effect of the Brazilian economic erisis. Based on its long experience of running e similar operation in south east Brazil, CVRD already had the management and technical skills to come up with a simple, but effective, design plan for the entire operation. The "Amazon factor" proved, from the start, to be a red

herring. Carajas, some 2,000 ft. above sea level, is an egreeable place to live and work, as far eway from the grean bell of schoolboy myth about the Amazara is in a school by the scho zon as it is possible to imagine.

Another factor keeping costs down was the intense compe-tition among Brazil'e major contractors for a slice of the work, at a time whan almost all other development projects in the country were drying up.
"Carajas benefited from being

in a buyer's market," said Sr Zraick. "In addition, we have a good reputation in Brazil (unlike most state companies here) for paying on time." But perhaps the greatest windfall for the dollar-earning mining company was the 30 per cent development will be be substituted by the contracted mini-devaluations in line with 25m tons of Carajas ore, for the second contracted mini-devaluations in line with 25m tons of Carajas ore, for the second contracted delivery commencing a veer the dollar-earning mining company was the 30 per cent devaluation of the cruzeiro in february 1983. Subsequent mini-devaluations in line with inflation have also preserved delivery commencing a year CVRD's export competitiveness. Floating interest rates on foreign loans did not affect the common of the carajas is foreign borrowings were made ligoing to come off.

the Community to ask for higher and higher VAT; and that es quid pro quo for continuing the Budget correction the UK will agree, es the German Government usually does.

As CAP expenditure depends on member government contributions, and as the real cost of the CAP to Britain is about twice its budgetary contributions.

st fixed rates. Some smart financial footwork, by borrowing in deutschmarks and yen, also helped reduce the effective interest rate CVRD is paying.

Instead of the original target of a 13 per cent return on investment, set by the World Bank, CVRD says, that lower world prices for iron one have reduced this to 10 per cent, still reasonable for e major mining

Hopes of additional benefit rest on the cornncopia of other minerals—gold, copper, bauxite, nickel and manganese — all located within easy distance of the Carajas rail terminal. However, the greatest concern

of the World Bank throughout the life of the project has been the life of the project has been the Brazilian company's internal cash-generating capabilities. For its 40 per cent equity stake, CVRD was expected to put up \$1.82bn, based on the original cost estimate of \$4.5bn. Half this sum is to come, by 1988, from the company's own cash. To keep it in line, the World Bank imposed unusually strict controls on any new investment. controls on any new investment by the state company outside its Carajas commitments. And it insisted that the federal govern-

ment take responsibility for any cost overruns.
In mid-1982 a critical assumption on the part of the World

Acid test on the world market drawing nearer

Bank was its "reasonable expectation" that the world market would be back in equilibrium when Carajas was originally due to come on stream, in the years after 1985. A rider was that prices would not fall because of the develop-

## Lombard

## Search for EEC cash limits

By Samuel Brittan

community nnance ministers that they can and should. When they met et Rambouillet the weekend before last they formulated a draft statement—not published, but generally evailable in Brussels, and they have set up a high level group of experts to try to formulate detailed guidelines.

The subject is of top political importance. For the settlement of the British budgetary con-tributions, the reform of the Common Agricultural Policy, and budgetary cash limits are part of a three-part package on which the heads of government still hope to do a deal at the next summit on June 25.

As part of this package, the UK would agree to an increase in sutomatic (so-called "own in Sutomatic (so-called "own resources") contributions to the Budget from the present equivalent to a 1 per cent VAT rate, to 1.4 per cent. There will also be most likely a further increase to 1.6 per cent when the Community is enlarged. Indeed UK agreement to this increase if the other elements are crease if the other elements are agreed, is e foregone conclusion on which the British Govern-ment could not now go back without charges of "bed faith." Whether an independent-minded British MP should accept the wbole deal or vote against it should depend far more on his assessment of the realism of budgetary cash limits than of the exact figure of the British budgetary

correction.

Far too much of the public budgetary correction end not enough on the increased "own resources" contribution. There is a clear danger that mounting agricultural spending will force the Community to ask for

IS IT POSSIBLE to impose tion (and the non-hadgetary effective cash limits, as Governments have imposed on their in other members) I would expenditure et home, to the have liked an absolute veto on EEC Budget? There is, in any increase ebove 1 per cent principle, agreement among in VAT contributions, even at Community finance ministers the expense of foregoing s deal on the British rebate. But this pass has now been sold and everything depends on the success of the finance ministers'

proposed guidelines.
The finance ministers' draft The finance ministers' draft lays down that agricultural expenditure on a three-yearly basis will increase less than an index related to Community national income. Unfortunately most CAP expenditure is, in the public expenditure jargon, "demand determined." That is, once the price regime has been fixed, the Community is legally fixed, the Community is legally bound to buy up surpluses and enforce it in all other agreed

ways.

If there are any teeth in the proposals it is in the recommendation that the Commission's annual CAP proposals should observe the above limitations and that if the egricultural ministers look like taking more expensive decisions, the final decision would have to be taken by finance and agriculture ministers meeting jointly. This leaves far too much to the relative weight of the two sorts of ministers in the two sorts of ministers in their own cahinets. The "realists" in Brussels say the sheer dislike of most

governments, not merely the British, for the soaring EEC Budget will strengthen the finance ministers. They also cite the Commission's request for a 2.3bn ECU loan from governments this year (part of which will be granted) as proof that a VAT ceiling will not strangle CAP expenditure. Nevertheless, an unpopular loan request is a much more difficult hurdle than the auto-matic banding over of VAT

But what worries me most is that the "realists" take it for granted that quotas, along the lines of those introduced for milk (or for that matter in force in steel), will be the main weapon limiting spending. Quotas are to any liberal economist the unacceptable face of managed capitalism, and a cure which depends on them is worse than the disease.

#### The scrutiny of taxation

From the Director-General, General Council of British Shipping

Sir .- Your leader (May 11) on the scrutiny of taxation was, if I may say so, apt and timely. The shipping industry is one of many which has reason to feel aggricued at the consideration quated procedures for examining Finance Bills.

It was decided between the

Government and the Opposition thet clause 57 and schedule 12 of the current Bill, covering capital allowances would, as one of the most important changes in this year's Bill, be taken on the floor of the House. The result was even less satisfectory than if the clause had been taken "upstairs" in com-mittee. It and the schedule were debated in a very thinly attended House from 10.45 pm to 12 pm on May 1. Important amendments which had been put on the otder paper were ruled out of order. The effect of ruled out of order. The effect of major fiscal changes and the this, for the shipping industry, is that the whole system of 100 per cent capital allowances. Patrick Shovelton. per cent capital allowances, coupled with "free" depreciation which we had enjoyed for the last 19 years and which the Finance Bill puts to an end, were never examined in depth by the nation's legislators. Admittedly the matter can come up again at report stege and we can only hope that there will be a proper discussion then. But inevitably proceedings at report inevirably proceedings at report
—before the whole House—are
pretty rushed. And following
the Parliament Act of 1911 the
House of Lords, which has
proved tiself so effective in
examining the technicalities of
Bills, is precluded from looking
at the small (and big) print of
Finance Bill. So a fiscal change at the small (and big) print of Finance Blll. So a fiscal change which will have the most serious and damaging effects on the British merchant fleet—and therefore on the nation's defence, helance of payments end maritime employmenttakes place with the nation's legislators so far having spent only a few minutes on the mal-

Sir, you also refer to the Inland Revenue's admirable practice, which, as you say, has grown up in recent years, of vestors like buying Eurobonds discussing major changes to because no tax is deducted discussing major changes to because no tax is deducted company and capital taxation from their interest payments." in consultative documents. But | Further on: ". what happened in the case of should declare their Eurobond free depreciation? The Revenue income to the relevant tax put out its consultative docu- anthorities and then pay the ment on corporation tax and capital allowances in January 1982. It contained not a word receive their income gross and about the possible removal of pay the tax later than have it free depreciation. The General deducted at source."

This may be accurate for in-Council of British Shipping In its comments on the consultaive document stressed the extreme laportance of the system to the shipping industry. Two years later, without any forther consultation, free depreciation and latered at source."

It is because this situation, London, and that, which has not altered in any respect, has not heen explained time, their anonyr respect, has not heen explained fully during this debete, either in the financial Press or by the payments made in London and that, which has not altered in any respect, has not heen explained fully during this debete, either in the financial Press or by the payments made in London and that, which has not altered in any respect, has not heen explained fully during this debete, either in the financial Press or by the preserved.

Successfully during this debete, either in the financial Press or by the payments made in London, and that, which has not altered in any respect, has not heen explained fully during this debete, either in the financial Press or by the lead managers themselves, that are surprised later. I condon, and that, which has not altered in any respect, has not heen explained fully during this financial Press or by the lead managers themselves, that are surprised later. I condon, and that, which has not altered in any respect, has not heen explained fully during this financial Press or by the lead managers themselves, that are surprised later. I condon and the consultance in the financial Press or by the lead managers themselves, that are surprised later. I condon and the consultance in the financial Press or by the lead managers themselves, that are surprised later. I condon and that time. The condon are surprised later are surprised later are surprised later. I condon and that time. The condon are surprised later are surprised later are surprised later. I condon and latered in any preserved.

1. 1 to

### Letters to the Editor

are removed "at a stroke."
Of course, there has to be some Budget secrecy — though fortunately the previous success of the Treasury in sheltering behind that particular cloak has been much eroded. But it seems to my industry (and 1 know others) to be quite wrong for such a major fiscal change which will have such far-reaching effects to be determined with the minimum of consultation with the sponsoring department (in this case Depart-ment of Transport) and none at all with the industry except

Sir, there needs to be open and informed debate about such 30-32, St Mary Axe, EC3

Plea for Hong Kong people applauded From Mr J. Bourlet

Sir,—May I appleud Anatole Kaletsky's plea (previously

From Mr M. Smith

it is getting through our anti- 100 per cent capital allowances | urged by Professor Peter Hall) ( that the people of Hong Kong be allowed to come to Britain?

While I might back even the "Monday Cluh" in pointing out that some immigrant groups to this country have, in part, pur-sued ways that cannot gain the full approval of us natives—
their hosts— I helieve that this
cannot possibly he said of the
Chinese. For another view, why not consider the development of the

largely Anglo-Chinese popula-tion of Vancouver in British Columbie? The Chinese built the trans-Canada railway faster after the event. than rival Irish workers, gained the respect of Vancouverites and have never looked back since. The resulting cultural mix is stimulating, peaceful, law abiding, able — and rich — and integrated.

One may be entitled to some doubt about wbether the Hong Kong Chinese can repeat their economic miracle in the British business environment — joining trade unions, getting planning all, whatever its failures the permits, paying high taxes, accepting the hurdens of the lastic explosion of energy—

common agricultural policy and VAT, etc — hut at any rate those Chinese already here seem to manage.

I had the pleasure of spend ing a week in our "splendid and civilised colony" (the words of a Japanese commentator) last year end I am sure that if we can overcome our antipethy based as it is on totally irrelevant experience, then we are in for e pleasant surprise. James Y. Bourlet.

Business Studies Unit, School of Business, Economics and Social Studies, 84. Moorgate, ECS

Liverpool's garden centre appreciated Froms Mrs E. Kasket

Sir,—I was sorry that Robin Lane Fox (May 2) allowed his puritanical gardening spirit to cool his appreciation of the new Liverpool garden centre. After all, whatever its failures the show appears to be en enthus-

Misunderstanding regarding the nature of Eurobonds

leeding in content. The situation in London is quite simple.
A peying agent eppointed by the borrower receives the total amount of interest due, without deduction of any tax, at his bank in the appropriate currency, and he then makes payment of interest from that account of the investor. In my experience, some investors have been most upset to find that either their identity must be revealed or they must pay 30 per cent income tax. Clearly, many European investors are under the illusion that no tax Sir,—I would like to comment on Mary Ann Sieghart's article, "A threat to London's leadership" (May 14). Throughout the debate that has been conducted recently in the financial Press there has, I believe, been a misunderstand-ing regarding the nature of Eurobonds. Basically, it is along the lines that elt Euroaccount. If coupons are presented to him in London for collection without any kind of affidavit, then the egent must bond interest is paid gross, especially in London. I find that, instructive though it is, Ms. Sleghart's article does mis. deduct 30 per cent United Kingdom income tax if the payment is made in this country for Schedule D issues, and nothing to dispel this misanderstanding and, at one point, is actually misleeding.
The article states that, "inmust deduct the same tax from Schedule C issues, even if the interest payment is made abroad, i.e. the UK paying egent is instructing payment abroad from his account. Interest may be paid gross only investors upon the paying agent receiving either a form C from the collecting banker, or a form D, appropriate tax . . . Even honest investors would rather

> this country. It is because this situation.

many European investors are under the illusion that no tax will be deducted in London, because the interest happens to be due on a Eurobond. In fact, the only exception to the situation, as far as I'm aware, is where a United Kingdom hank is the sole heneficial owner of the Eurobond in question, and can produce a letter by way of confirmation to the paying agent, which states, inter alla, that they will be responsible for the tax.

It would be more helpful if

volved in the paying of Euro-bond interest in London, so completed by a non-resident of bond interest in London, so the United Kingdom, supported that investors do not have the by a form B from a hank in idea that their interest will automatically be paid gross in London, and that, at the same time, their anonymity will be

commentators would clearly spell out what exactly is in-

gardening with gnomes writ

I would, however, applaud (if I was not getting a little bored) his hrilliant satire on the whimwho persistently mistake, in an explosion of cheques, the more esoteric forms of middle-class culture for the substance of (Mrs) E. Kasket.

Lymington Road, NW6

Wrongful use of insolvency

From Mr M. Homan Sir.-Mr Goldman (May 14) is right in criticising the pro-posal in the Government's White Paper on insolvency reform for automatic disquali-fication of directors whan s company goes into compulsory winding up. There are many reasons why companies may go into compulsory rather than voluntary winding up that have no connection with the conduct of the directors.

One of the effects of the proposals is that companies may well be placed in voluntary winding up prematurely by directors wishing to avoid the sanctions flowing from compulsory winding up.

Further proposals in the White Paper will he extremely damaging for the way in which receivership enables husinesses and jobs to be saved. The White Paper recognises that receivership can be of great benefit but the proposals would destroy the receiver's con-structive role.

When a receiver is appointed the company's debts are frozen. the company's debts are frozen. He can incur new debts to keep the business going and pay them out of the assets. The law gives him an indemnity ont of the assets for this very purpose. The White Paper proposes that once the company goes into liquidation the receiver will lose this indemnity in other words he must nity, in other words he must cease to trade.

These proposals for directors and for receivers interact in an unfortunate way. To escape sanctions directors will pisce companies in voluntary wind ing up before a receiver can be appointed, as receivership is often followed by compulsory winding up. This means that by the time the receiver is appointed the company will already be in liquidation and he will not be eble to carry on the trade et all.

The White Paper's proposal of a new procedure for a courtappointed administrator is e useful addition to the means of reorganising the affairs of an insolvent company but It was never intended as a complete substitute for receivership.

Mark Homan. Price Waterhouse, 32. London Bridge Street, As oil products go, some of Mobil's are fairly glamorous. In fact, when you lubricate Frank Williams' winning Grand Prix racing team, fleets of the most prestigious commercial jets, and even the space shuttle, there's a tendency to go around with your head in the clouds

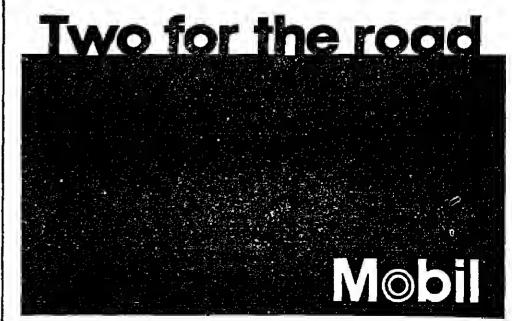
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## FINANCIAL TIMES

Monday May 21 1984



Terry Byland on Wall Street

## **Brokers** under a cloud

AFTER a week which brought the \$7.5bn rescue package for the eighth largest bank in the U.S. and left the Dow Jones industrial average within a hair's breadth of its and all are expected to report a re-1984 low, spare a thought for the turn to profits in the second half of stocks of the Wall Street trading 1983-84 after losses in the first half. houses, which beve to keep the show going no matter how foul the

The financial services industry as a whole has not covered itself with glory during the great retreat. The mutual fund industry has just shamefacedly admitted that it under-performed the Standard & Poor's 500 index in the first quarter, thus repeating its lacklustre perfor-mance of the second half of last

The March quarter brought gloomy trading results from most of the Wall Street trading houses, with the industry apparently turning in an overall operating loss before tax. Over the six months to the end of April, while the Standard & Poor's 500 shed only 1.2 per cent, stocks in some of the biggest names on Wall Street shed anything between 12 per cent and 17 per cent.

It has not all been a disaster, though, Quick Reilly, benefiting from banking links and from the revival of interest in discount broking, has consistently outperformed. First Boston and Donaldson Lufkin Jenrette have also stood out against the trend of the sector, and of the rest of the market.

To a great extent, this dismal performance reflects the sector's close alignment with the stock market itself. Brokerage stocks traditionally follow the market trend, hut in a grossly exaggerated fashion. True to form, there was an improvement in stock prices in April when most of the leaders outperformed a 0.9 per cent gain in the S & P500. But some of those gains in brokerage stocks have been clipped during May and nerves are tensed again.

The problems in the banking world - and few on Wall Street believe that Continental Illinois is the only difficulty around - have raised fears of forced selling of stocks or bonds on markets in no way braced for such treatment. Moreover, the dearth of retail-interest in the federal bond market has left traders financing portfolios stuffed with pa-

There are signs that the broker age firms have been slow to re-adjust their own operations in the face of a colder climate. In his latest annual review of the larger, multiline firms, Mr Perrin Long, of Lipper Analytical Services, comments that expenses are "out of control."

For the whole of last year, the latest period for which data is available, total operating expenses of the five higgest composite firms – Pru-dential-Bache, E. F. Hutton, Merrill Lynch, Paine Webber and Shearson/American Express, now including Lehman Bros - saw their operating expenses rise by 36 per cent to \$8.6hn.

The major firms have taken some action to curb rising costs. Merrill Lynch has reduced its staff from 44,000 to 43,000 since the beginning of the year, and several others have instituted "hiring freezes." But Mer-rill has also held its place at the top of the list of firms opening new hranch offices. In April, Merrill opened five new offices out of an industry total of 23. The industry rate of new openings in the first quarter exceeds that of 1983.

The urge to branch out suggests that the hrokers are still after the retail trade, or private investor -Florida and Texas are the two states most favoured for new open-

In fact, as is traditional in bear markets, retail trading, defined as transactions of 900 shares or less, is on the decline. in March it represented only 11.3 per cent of average daily volume on the New York stock exchange, compared with 16.3 per cent a year earlier.

The recent Lehman Bros drama has naturally raised the question of whether there will be further mergers on Wall Street if, as seems likely, the problems get worse before they get better.

On this point, there may be some cause for comfort. The Lehman acquisition by Shearson/Amex was considered generous by the market, which trades brokerage stocks at extremely ungenerous multiples of book value, in view of their strong customer bases and international strength. Merrill, for example, trades at only 1.20 times book and other perbaps less prestigious firms trade at less than book value.

If the short term outlook for brokerage shares is to be dominated by their respective merger prospects, then some stock prices are looking a little too low for the real world.

WIDESPREAD RECOVERY AMONG INDUSTRIALISED WORLD'S MANUFACTURERS

## Big steelmakers return to profit

BY IAN RODGER IN LONDON

A FEW of the industrialised world's big steelmakers are already back in profit and many more will get out of the red in the next few months.

This week, for example, the big five Japanese companies, Nippon Steel, Nippon Kokan, Kawasaki Steel, Sumitomo Metal and Kobe Steel, publish their 1983-84 results, Most of the major U.S. producers

will be back in profit in the current quarter, and even a few European companies, such as Hoogovens of Holland and Hoesch of West Germany, are again making profits on their steel operations.
Some of the most impressive re-

suits come from the relatively small, private sector producers, such as BHP in Australia, Stelco in Canada and Elkem in Norway. Elkem's recovery rests mainly on its aluminium and ferro alloy businesses, but its steel operations in Britain and Norway returned to profit last year after three years of losses. Svengst Stal of Swedeo is the exception that proves the rule that government supported compa-nies cannot succeed in this indus-

try.
The keys to the widespread recovery are significant cuts in excess and obsolete capacity and improve-

ments in demand and prices.

The U.S. has led in all these trends. Steel consumption rose

Company	Country	Latest Profit (Loss) Sm	Period	Year Earlier Sm
BHP (steel dlv)	Australia	34.3	1983 6mo1	(57.9)
BSC	Britain	(129.6)2	1983-4 yr	(261.3)
Defasco	Canada	31.6	1984 1st %	12.6
Stelco	Canada	5.9	1984 1st ¼	(11.3)
Sacilor	France	(1,180.0)	1983 yr	(944.5
Usinor	France	(625.7)	1983 YT	(578.5)
Hoogovens	Holland	(12.3)	1983 yr	(34.3)
Nuova Italsider	Italy	(748.4)	1983 yr	(689.5)
Elkem	Norway	15.5	1984 1st ¼	(4.5)
Svenget Stal	Sweden	37.1	1983 W	8.2
Bethlehem	U.S.A.	(54.6)	1984 1st %	(22.5)
nland Steel	U.S.A.	2.0	1984 1st ¼	(19.9)
LTV	U.S.A.	(29.0)	1984 1st 1/4	(77.2)
Metional	U.S.A.	7.6	1984 1st %	(35.4)
Republic	U.S.A.	(36.7)	1984 1st ¼	(34.8)
J.S. Steel	U.S.A.	171.0	1984 1st %	(118.0)
loeach	W.Germany	10.9	1983 yr	7.6
<b>Göckner</b>	W.Germany	(88.8)	1983 yr <sup>3</sup>	(48.9)
Thyssen	W.Germany	(199.4)	1983 yr <sup>2</sup>	(23.9)

Io Nov. 30, 1983 3 to Sept. 30, 1983

lysts expect it to grow even more strongly this year as the general economic recovery spreads to the capital goods sector. Mr Bob Hageman, an analyst with the New York stockbroker, Kidder, Peabody, says lead times on flat products have doubled to 12 weeks in the past six

U.S. list prices have not moved much, but discounts have been narrowing in recent months from the 25 per cent range available last year on some products, helped by the U.S. Government's moves to stem the EEC countries.

By last June, EEC capacity bad been cut by only 18m tonnes or 11 per cent since 1980. Some govern-

fortably back into profit. But he

forecasts only a 3.8 per cent rise in

ments are oow saying it will be impossible to eliminate subsidies to their producers by the end of next year, as ordered by the European The slight improvement in EEC

steel prices this year has occurred mainly because the Commission has imposed minimum levels. But prices are still lower than in the U.S. and Japan, so only those producers which have modern equip ment and high operating rates are likely to be able to make profits. Analysts doubt that profitability

will reach a high enough level in the current cycle to restore the industrialised countries' steel industries to long-term viability. The profits are nice, but they are

nothing like ecough," Mr Bird says.
"I don't think the industry will be in a viable state until the end of the

Mr John Jacobson of Chase Ecooometrics agrees. "Overcapacity is still with us. Many countries have made important first steps, but that's all. The question is whether we will get to the point where the companies feel investments in steel are more attractive than in other businesses, I don't think so."

Brazil's Carajas gamble, Page 19

#### pickup in consumption in Japan this year, which should be enough to see that country's producers com-Continental Illinois crisis 'contained'

BY PAUL TAYLOR AND WILLIAM HALL IN NEW YORK

U.S. FINANCIAL markets, stunned Fed faces a difficult conflict belast week by the run on Continentween its roles of lender of last retial Illinois, America'a eighth largest bank, are hopeful that the crisis, if not passed, has for the moment

Although sentiment remains extremely sensitive, there are indications that a measure of confidence is returning, especially in the money markets. At the end of last week spreads

between Treasury bill rates and banks' certific.ates of deposit were The Federal Opeo Market Committee, the policy making arm of the Federal Reserve Board, will

hold a regular meeting tomorrow. Although its decisions normally resort on the one hand and of manager of the U.S. monetary policy. Dr Henry Kaufman, Salomon

Brothers' chief economist, says in his latest credit market report: The Federal Reserve performed its most important role during the past week: It was the lender of last resort alleviating the stringencies and rising preference for liquidity caused by the problems of Contio-ental Illinois bank."

He added that the speed with which banking markets returned to normalcy would greatly influence the timing of any further moves in monetary policy.
Wall Street's senior economists

main secret for a month Wall Street remain deeply split over how to in-analysts are pointing out that the repret the U.S. economy and Fed behalf since its chairman, Mr David

policy in general, but on one point Taylor, said it was exploring merg they are nearly unanimous. Follower possibilities. ing the sharp rise in U.S. short-term the domestic banking crisis, they believe the Fed's already slim room for manoeuvre has been seriously

Meanwhile, it is thought that

about 30m tonnes of capacity, 20 per cept of the total, has been taken

out by U.S. producers since 1979 or

is in the process of being closed,

helping companies to improve their

In Europe and Japan, steel con-sumption was still declining last

year and producers have been slow

to close redundant steelworks. Mr

Tony Bird, a London steel analyst,

forecasts an impressive 15 per cent

Meanwhile First Chicago, the after Continental, described as which would be the third largest in "premature" widespread speculation that it planned to bid for its gest banks in the world.

Troubled rival, though it refused to One European hanker described

Goldman Sachs, the New York investment bank, has been approach-

Mr Barry Sullivan, First Chicago's chairman, said at the weekend: We are not presently preparing a bid. Any final decision to do so would have to await further study." A merger of the two big Chicago banks would create an institution city's second largest hanking group with assets of more than 580hn

One European hanker described deny outright that it might make a Cootinental Illinois as a real bot potato" for any prospective bidder, adding that a merger with it could "take a triple A down to a single A" ing many of the largest internation in its impact on the acquiring bank's credit rating.

Fed strategy, Page 22

## Spain ready to ease truck industry tariffs

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT.

sidering the swift introduction of fundamental changes to the local content regulations and tariff barri-ers with which it protects its nation-al commercial vehicle industry.

Among the proposed changes would be the removal of all duty oo components from EEC countries. At present exporters of components to Spain from the EEC face tariffs of about 18 per cent while products going in the reverse direction pay on- the average for an eotire range is ly 4 per cent.

This has frequently raised criticism from EEC producers, most re-cently from the Confederation of British Industry the employers' or-ganisation which last month started a major initiative for the reduction of the Spanish tariffs.

The Spanish Government also

proposes to reduce to 18 per cent the tariff on components from territories outside the EEC - which would be of benefit to Nissan, which owns Motor Iberica in Spain. British Leyland's associate, Land Rover Santana, also shortly begins roduction of a four-wheel-drive vehicle based on a Suzuki design and in the future Mitsubishi might supply petrol engines from Japan for imler-Benz's Spanish commer-

cial vehicle subsidiary.
As for local content, currently producers in Spain - which also inludes Renault and the state-owned Spanish group Snasa - have to in-

THE SPANISH Government is con- corporate 85 per cent to 90 per cent Spanish content in vehicles approved for production. They also have to meet individually agreed export quotas.

The Spanish Government now proposes that the local content be reduced to 70 per cent to 80 per cent and that the manufacturers be permitted to introduce other models with a Spanish content of only 40 per cent to 50 per cent as long as between 50 per cent and 60 per cent.

Export rules would also be changed so that manufacturers would have to export products worth 120 to 125 per cent of the value of their component imports. The manufacturers have been

told that the Spanish Government would prefer to make the changes as early as June so that it would have ammunition for the talks about Spain's entry to the Common Market.

While the changes would appear to help the manufacturers, the im-plications for the Spanish components sector are serious.

There would almost certainly have to be a painful process of plant closures and joh losses which would need the special dispensation of the Spanish Government as it is otherwise very difficult to make anyone redundant in Spain.

Changing UK car market, Page 12

## Swiss reject bank secrecy reform

BY ANTHONY MCDERMOTT IN BERNE

reform of the contry's hank secrecy

The proposal, initiated by the Sojority of 73 per cent.

The outcome of the vote was welmight prompt large outflows of cap-

During the referendum campaign supporters of an end to secrecy said that because of the law the Swiss banking system was opened to tax property was also rejected, but the fraud and evasion, to the inflow of "dirty money" from disreputable clients, including some Third World leaders and those in exile.

SWISS VOTERS yesterday rejected sion or currency offences. Swiss hy an unexpectedly large majority a banks et present open their books referendum proposal calling for the only to investigations of offences that are crimes under Swiss law.

The bankers' victory may not be the end of the debate, however. Alcial Democratic Party in 1979, was though the banks have made volum rejected by all 28 cantons by a ma- tary arrangements to protect small depositors, to ideotify clients more closely and to avoid actively assistcomed with relief hy bankers, fear- ing tax evasion or breaches of forful that a change in the secrecy law eign exchange controls, the pres sure for tighter regulations is likely to contioue.

In a second referendum vote, a proposal to make it much more difficult for foreigners to buy Swiss vote was much closer - 51 per cent to 49 per cect

Cantons in mountain areas and in the west, where there are many The constitutional change fore- tourist visitors, voted conspicuously seen in the referendum would have in favour of the restriction, but the ohliged banks to give information vote for rejection was undoubtedly about accounts to Swiss or foreign influenced by the fact that demand authorities investigating tax eva- for such property has already fallen

## Channel tunnel group will attack bank study BY HAZEL DUFFY, TRANSPORT CORRESPONDENT, IN LONDON

THE REPORT by the five British and French hanks of the financing ol a Channel tunnel, to be published tomorrow in London and Paris, will tomorrow in London and Paris, will rying rail and roll on/roll off shuttle be attacked immediately by the traffic might be financed. partners in the Euroroute consortium, which was set up by Mr fan

of the British Steel Corporation. Despite extensive lobbying of ministers and banks by Mr and financially viable. MacGregor for his bridge/tunnel proposal, the report dismisses this and other proposed fixed links on the grounds that the technical risk and magnitude of financial commitment would be beyond the accept-

ability of the financial markets. Euroroute executives will say the data on passenger flows and future revenue which the banks used is prior to the start of construction based on outdated information. They will also criticise the fact that the study has been done by retail hanks, rather than merchant banks which bave more experience of

. The 500 page report, which costs £125 (\$173) a copy, concentrates on how a twin seveo-metre tunnel, car-

It describes this project - costing C2bo for basic construction rising to 6.3bn hy 1993, its opening year - as the only proposal which is potentially both technically acceptable

The financing requirement for even this proposal is described as "formideble". The report - the product of two years' study by the five hanks - proposes two different structures

The first would require all funds to be committed and all governmental undertakings to be secured The second structure proposes more familiar type of financing, requiring a progressive commitment of funds but implying a considerTHE LEX COLUMN

## A bank raid in Chicago

The Federal Reserve appeared by the end of last week to have restored the affairs of Continental Illinois to a semblance of order. The odds must now be against the hank's survival as an independent institution, but at least the lender of last resort in the world's largest financial marketplace has made an effective display of its commitment

For U.S. bank supervisors, and ndeed for the commercial banks themselves, that is small consola-tion. If Cootinental's published figures are to be believed - and after all, with the regulatory attention which the hank has received over the past two years it would be astonishing if they could not - last week's dehacle was wholly unneces-sary. The bank is adequately capita-lised and by all accounts had been taking appropriate action to correct

That a public vote of confidence hy the Comptroller of the Currency and a \$4.6hn credit line failed to rebuild confidence is striking eoough. That the Fed was unable to reas-sure even those banks within its jurisdiction must be giving rise to soul-searching in Washington. In effect, the schoolmaster has kept order in the class only by wading into the fray himself.

countries of South America.

the errors of earlier years.

#### Creditworthiness

On the face of it, the timing of kets are admittedly concerned by the threat of a steep rise in shortterm U.S. interest rates with all the experience in the domestic energy that a U.S. hank, instead of having ported its first worthwhile quarindustry, the U.S. manufacturing to pay a premium for its funds, may terly profit since the rescue.

Moreover, the relative calm of 1983, had enabled the banking industry quietly to rebuild its capital base. U.S. banks raised a record \$3.9hn of new long-term capital, two thirds of it in the shape of term deht, and entered 1984 with capital ratios which looked perfectly re-spectable by international stan-dards. The low-coupon fixed rate loans with which many were bur-dened a few years earlier had been run off the books and it appeared that the lessons of 1974 and 1982 had been learned in the board-

Yet, if that is the message which the banks themselves were putting across, it was being greeted with some scepticism in the financial markets. Even before last week's developments, banks share were trading at near record discounts to book value. At the end of last week, Chase Manhattan and Manufacturers Hanover were valued on Wall Street at balf their published net worth. Even the blue-chip Morgan Guaranty was suffering the ignominy of a 10 per cent discount. The rating agencies evidently concur with Wall Street. Bank credit ratings are on average lower than they

Part of the problem is that the lessons of 1982 have been learned as fast elsewhere as they have within the banks themselves. Both shareholders and depositors monithis latest crisis of confidence is ex- tor the progress of banks much tremely curious. The financial mar-more closely and discriminate to a far greater extent between one bank and another. This discriminahon is inimical to the smooth workimplications that would have for ing of wholesale money markets, the creditworthiness of sovereign which account for a growing pro-debtors. Yet the climate does not portion of bank funding require-look as turbulent as in 1982, when ments, Almost by definition, these bank balance sheets were under si- markets cannot discriminate bemultaneous assault from had deht tween credit risks. The upshot is

sector and the heavily indebted find that it simply cannot borrow at all. That, in a nutsbell, was Continental's predicament.

The nervousness of wholesale de positors has been greatly exacer-bated by the perceived illiquidity of bank loan assets. Successive debt rescheduling operations have leng thened the average maturity of loan books - at a time when banks have struggled to attract matching term liabilities - and have also made It less likely that these assets can be realised. While capital ratios may look fine on the surface, there are obviously doubts about the quality of the assets which underpin them.

#### Confidence

It is not at all easy to see how the banks themselves can restore confidence. At current prices, the equity market is effectively closed to them and debt capital, even if available, comes very expensive. Meanwhile, to retain earnings by cutting dividends would in the present climate be counterproductive. Balance sheet shrinkage - the course which was being taken by Continental carries its own penalties since in general only high-quality loans can be sold and commensurate cost re-duction is difficult to achieve without weakening a bank's overall

A smooth takeover of Continental would certainly help. The acquisi-tion of Seafirst Corporation by Bank of America last year provides a model for this kind of operation, even if the headaches which the deal brought the purchaser may not act as much of an incentive to be bold, Yet at least Seafirst is now safely stowed away and, for all the storm-clouds which have gathered recently over the U.S. banking industry, there are one or two chinks of light. First Pennsylvania Corpor-ation, the bank which had to be bailed out in May 1980, has just re-

 $z_{n_{i+1},n_{i+1}}$ 

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## SECTION II - COMPANIES AND MARKETS

## FINANCIALTIMES

Monday May 21 1984



## New bond issue activity dwindles to a trickle

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT, IN LONDON

IT MIGHT have been raining in rates were sharply lower last week Nice last week but investment bankers who want there for the anmual meeting of the Association of International Bond Dealers were probably glad to have escaped another depressing week in the bond

Over the week fixed rate dollar issues fell by % points amid con-tinuing worries over U.S. interest rates. By the end of the week new grounds for uncertainty had surfaced with the \$7.5bn rescue package for Continental Illinois. It will probably take a few days before the Eurobond market can

the other side of the Atlantic. With so many participants away from their desks, trading last week was thin and new issue activity dwindled to a trickle.

On the surface the problems at Continental Illinois might be expected to lead to lower interest rates as the Federal Reserve pumps money into the system to ensure banking liquidity. Very short-term

but this does not appear to have fil-tered through to the longer end of the bond markets, where anxiety about future inflation persists.

May 18 98.989

This may have helped the Euroy-

en issue somewhat but, despite Ja-pan's strong economic fundamen-tals, there is no getting away from

the fact that its own domestic bond

market is seriously caught up in the

general malaise emanating from

New York. Last week it suffered

further from fears that escalation of

the Gulf war could affect Japan's oil

supplies, and Samurai bond prices

which are heavily influenced by

events in the domestic market

D-Mark and Swiss franc issues

both closed lower last week. The

Bundesbank made no use of its

council meeting on Thursday to

raise interest raies, but bankers say there is still a possibility this might

happen at the end of the month.

slipped by 1% to 2 points.

One small ray of hope in Europe, however, was the hint of some retail buying from Switzerland at the higher yields prevailing towards the end of the week. Bank issues were marked down on the Contin-ental Illmois problems, but in Friday's thin market closing prices were hardly representative of a real

Indeed, the yen sector was the only part of the bond markets which saw any semblance of normal activity last week. Two Samurai bonds were launched - for Unit-ed Technologies and Gaz de France as well as a Euroyen bond for New Zealand. The yen has weakened sharply in recent weeks and Japanese bankers say there is some buying demand from foreign investors keen to cash in on the cheapness of the currency.

Au. Gfs.

## Denmark launches awaited \$1bn standby credit today

BY OUR EUROMARKETS CORRESPONDENT

DENMARK today launches its long awaited 51hn standby credit bear interest at % per cent over which was quietly mandated at the London Eurodollar rates if up to BHF Bank bond average end of last week to Manufacturers Previous 99,053

year credit, which is designed to re- enough, Denmark would first have place a large part of Denmark's ex- to go through the complex process isting stock of undrawn loans, are of trying to sell the Euronotes in the enough to make the market gasp. market at a minimum yield to Denmark will pay a facility fee to banks of 0.1 per cent over Eurodol-participating banks of only 0.05 per lars. cent each year, which is both way below market expectations and Denmark will never actually draw sharply down on the commitment on the facility. That should mean which range from % per cent to %

done in three ways. First, the facili-Denmark must try to sell shortterm Euronotes in the market before drawing on the credit itself,

Drawings on the standby will \$250m is used. For larger amounts the margin will rise to 1/2 per cept. At first sight the terms on the 10- As if that was not discouragement

for existing Danish credits that banks feel they can afford to participate at such a low facility fee. Denmark, meanwhile, has bought But the credit has been carefully protection against the vagaries of structured to penalise Denmark the market. In no longer needs to heavily if it is ever drawn. This is worry about keeping a stock of undrawn credit to meet unexpected ty fee is payable whether the credit borrowing needs and can go for is drawn or not which increases the cash loans or floating rate notes at cost of actually drawing it. Second, the lowest possible cost in whichever market suits it best.

Manufacturers Hanover scribes the deal as a Revolving and third, the margins on the cred- Standby and Eurodollar Note Issuit, if drawn, are higher than Den-mark would expect normally to pay. name is in itself testimony to the

growing technical complexity of a bank credit market in which plainvanilla Eurocredits rapidly seem to be becoming obsolete. Certainly Denmark will have less use for the Eurocredit market from now on. It used to like the credit market because it could arrange loans and then wait for long periods before drawing them. This allowed it to create a stock of undrawn loans. With this credit in the bag, it will, however, be able to meet its cash needs in cheaper markets such as

that for floating rate notes. Elsewhere, a \$400m credit for Electricité de France was so widely talked about in the Eurocredit market that Credit Lyonnais, which has a close relationship with the borrower, was forced to deny rumours it had already won the mandate. There is little doubt that French state entities are looking closely at borrowing opportunities.

But the time does not seem quite right for any major deal. Last week's Senate committee report which drew attention to France's large borrowing needs has to reinto the background first.

UK GOVERNMENT SECURITIES

## Investor strike may result in more generous yields

BY MAGGIE URRY IN LONDON

this year is that it's shaping up like last year," is the way one gilt-edged analyst expresses current lears about the market. This time last year, the UK government bond market was suffering a rise in yields made necessary to fund the growing public sector borrowing requirement (PSBR), and to keep money supply under control. The July spending cuts package was an-other result of the Government's pre-election spending spree. The worry now is that the same process may be happening again.

For some time the UK bond market has been following U.S. trends less slavishly, with yields on long-dated bonds in the two markets diverging. But in the last month it has become clear that "decoupling" British from U.S. interest rates is not so easy, and the rise in U.S. rates was blamed when the UK clearing banks lifted their base rates two weeks ago.

Since then domestic problems have crowded in and many economists are looking for another small rise in base rates next month. Last week's economic statistics - from the PSBR figures for April, through money supply, to inflation - were all bad news. They came on top of a worsening U.S. outlook.

The effect on the gilt market is reflected in the fate of the Government Broker's latest offering. He is-9% per ceot 1989 which can be stock - a week before the base rate rise, just as the market was beginning to expect that increase. So the tap stock had an unsuccessful launch, and soon drifted down from its £50-paid price.

Last week, a flurry of optimism

THE most disturbing thing about its price to £47%. But the PSBR figures the next day, showing £2.4bn for April alone, put paid to that rally and left the tap below his last

selling price once again.
The Government Broker now appears to be in a dilemma. Selling more gilts would help the Treasury to fund the PSBR and make the money supply figures look better. But who wants to buy gilts when those figures are looking so bad? The solution looks like being the same this year as it was last - a rice in yields, caused by aggressive

In the May banking month, which ended last Wednesday, the Government Broker may only have sold £500m of gilts. That in turn is pushing up estimates of sterling M3 growth in May towards 2 per cent.

By the time those figures are announced in early June, an absence of gilt buyers will be hitting the June money figures too. The vicious circle will be well and truly estab-

The Government Broker's job is by no means easy - to break out of that circle and to sell stock. The institutions are not short of cash, and this week sees gilt dividend payments of around £300m plus the redemption of Exchequer 14 per cent 1984, which could put a further £500m into the market. The problem is tempting the institutions

It will take something dramatic to do that. The most acceptable type ned a convertible stock - Treasury of issue would be a conventional long-dated stock. But the long end itched into a 9% per cent 2005 of the market has been kept relatively free of government issues in a (so far vain) attempt to encourage corporate borrowers

That leaves the authorities the medium-dates as their most obvions choice for a new issue, though they will have to be willing to pay encouraged the Government Bro- ecough to persuade institutions to ker to reactivate his tap by cutting huy the paper.

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**NEW INTERNATIONAL BOND ISSUES** 

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May, 1984



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## FINANCIAL TIMES SURVEY

# WORLD BANKING

#### Part one; THE INTERNATIONAL SCENE

IF MAY is the month when everyone starts to look on the bright side, then it has come just in time for the world banking industry.

Rather suddenly, the \$800bn international debt crisis seems to have stopped getting better and may actually be worsening again. U.S. interest rates are rising sharply, piling hundreds of millions of dollars extra on to debtor countries' payments. The world-economic recovery on which everyone is pinning their hopes is threatened and efforts to sort out the problems of Argentina, currently top of the sick list, are

Once again, the air is filled with calls for "long term solutions "-always a sign of ebbing faith in the bank-made rescue packages, held together by the frail string of hope and an IMF seal, with which the world has managed so far.

Nobody expected the way out of the crisis to be easy, and the darkening picture of the last few weeks could still be due to a passing cloud rather than the onset of night. But no one can onset of night. But no one can
be sure. If bankers are taking
fresh stock, and if, as has recently happened, central
bankers got into a huddle in
New York to try and find some
answers, that is not surprising;
in some ways it is encouraging.
The danger now is that LDCs
what is a pincer of
staring debt servicing costs and

soaring debt servicing costs and falling hard currency earnings which will destroy even the bestlaid economic plans. In Brazil today inflation, growth and the political mood of the country,

pointest mood of the country, are all deteriorating: only the balance of trade is improving, but for how long?

If its rescue programme proves untenable, it is extremely unlikely that the banks

By David Lascelles Banking Correspondent

stomach, or the resources, to cobble together yet another multi-billion dollar package, and stretch repayment out even

The time really will have come for "long term solutions," Some would argue that it has already: that the IMF arrangements are doing untold damage to Third World economies by draining them of resources and piling up political pressures. These should be replaced as soon as possible by realistic get the loans off their books by schemes which recognise that selling them to investors and provided the risks more widely. LDCs will not pay off their debts this century, and insulate them better from the vagaries of world trade and foreign interest rates.

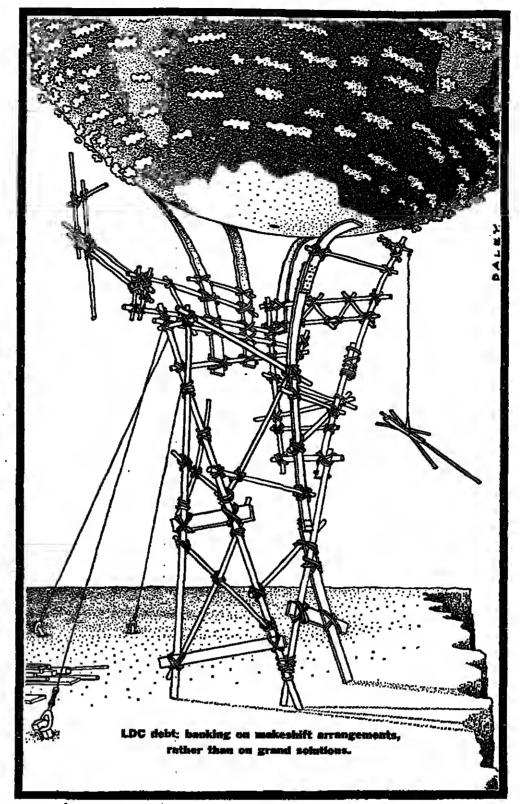
Here, at least, there is no shortage of ideas, though most lack in workability what they may boast in ingeniousness. The simplest idea is that banks merely capitalise interest

-treat overdue interest as a new loan. This has the virtue of taking the immediate sting out of any debtor's predicament, which counts for a lot when tension in the banking system is close to snapping point. (Ending the ritual quarterly crisis over the U.S. banks' nonperforming loan problems would also help here, inci-

dentally.)
On the other hand, it only
postpones and magnifies the eventual repayment and forces any prudent bank to recognise the loan as distinctly inferior and make costly write-offs. Elaborate schemes have also

been put forward to transform. LDC bank loans into a marketselling them to investors and spread the risks more widely. If the bonds carried a fixed rate of interest, as most do, the LDCs would also be protected against sharp upswings in interest rates

But again, the objections are only too evident. Assuming they could sell them at all, CONTINUED ON



Despite forecasts of an upturn in the world economy, there are new calls to-day for 'long-term solutions' to the \$800bn international debt crisis—a sign, perhaps, of ebbing falth in bank-made rescue packages. But a consensus on an alternative approach is still missing.

#### IN THIS SECTION

- The international economy: Improvements expected to continue this year Capital flows: cutback in U.S. leading abroad
- World debt crisis: Rescue programmes: debtors pay a beavy price Accounting: debt crisis highlights old problems
- International Monetary Fund: calmer waters ahead World Bank: aid for long-term development • The markets:
- Euromarkets and syndicated loans; U.S. merger mania Enrobonds: a campaign to attract more investors Foreign exchange: dollar mesmerises world markets Gold: reasons why investors remain wary Financial futures: worldwide link-ups likely
- Individual countries: U.S.; major banks spearhead re-organisation Canada: outsiders make the running Britain: huge changes are in progress West Germany: tougher laws curb optimism France: modest boost for bankers' spirits Italy: a call for more reforms Israel: substantial losses for top four banks Belgium: tax concessions give banks a boost Netherlands; sector feels the worst is now over

## PART TWO of this Survey will appear next Tuesday, May 29, and will include the

- The business of banking: the gradual erosion of barriers between banking and other financial services in countries around the
- FT writers will examine new forms of competition in retail banking and how the banks and regulators are reacting to the challenge from tockbrokers, building societies, savings banks and insur-
- · Writers will also look at developments in banking tech-nology, the proliferation of credit card systems and the

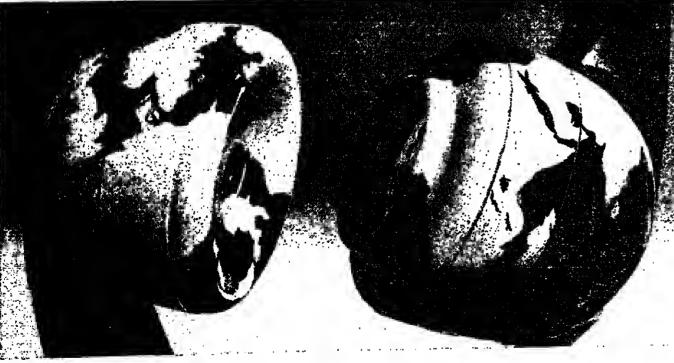
move towards a cashless society. Other sections will highlight developments in correspondent banking; trade and export finance; leasing; consortium banking; project finance; fund manage and merchant banking.

A major part of the survey will focus on domestic banking developments in various European countries; the Middle East; Asia and the Pacific; the Caribbean; Latin America; and Africa, • Editorial production of

this survey was by Mike Wiltshire. Design by Philip

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quarter of

IMF predicts a general broadening of the recovery this year

## 'A turn for the better'

THE world economy took, in the words of the International Monetary Fund, servicing floating rate debt and precedents for governments t "a decided turn for the better" last year, and the improvement in output is expected to continue this year

However, the growth of total world output in 1983, following two years of stagnation, was only half the annual average achieved in the decade up to 1976, and was concentrated in a relatively few industrial countries, notably the U.S

The world

economy

MAX WILKINSON

**Economics Correspondent** 

it was not until the Federal

Reserve Board tightened its

In the short run, there seems

Recovery in Europe and

Moreover, the European floen-

Insulated

The developing world, still struggling to adjust to high dollar interest rates, the burden of debt and relatively low world commodity prices, suffered economic stagnation for the third year running.

In its World Economic Outlook, published in full in May, the IMF predicts a general broadening of the recovery this year, with outout in the industrial countries 3.6 per cent higher than it was in 1983, following growth of 2.3 per cent last year. pressure for a rise in sbort term rates was already evident. But

This would be close to the average annual rate of growth between 1967 and 1976, but well below the growth rate in the years of peak activity. Moreover, the IMF suggests that there will be a general slowing down in the rate of growth by the end of this year as the U.S. the end of this year, as the U.S.

recovery flattens out.

The fortunes of the developing countries are expected to improve somewhat as their economies are pulled along in the climstream of the developed. the slipstream of the developed world. However, the average growth rate of 3.8 per cent expected for them this year is still well below their historic rates of growth.

The amount of suffering which the recent recession has inflicted on the Third World is illustrated starkly by the fact that the total growth expected in the first four years of this decade is hardly more then that achieved in a single year on average in the decade up to

Japan bas also been proceeding ateadily with interest rates which appear to be very high in "real" terms. For the debt-ridden countries tha position is worse. They are expected to grow by e little under 3 per cent this year, less than half their historic growth

rate.
Although the IMF report is heavy with forebodings about the consequences for the world economy of the U.S. federal budget deficit and the world debt burden its report was written before the recent sharp rise of U.S. short term interest strengthening of the dollar.

Long-term bond yields, had indeed, been rising since the middle of last year and the of view, a cootinued widening of the interest rate gap with a

The strong dollar has, in effect, allowed the U.S. to export inflation to the rest of the world. It has constrained the

policy in March, that these pressures were translated into argued that commodity prices will adjust to a world price measured against a basket\_of a clear shift of market senti-The U.S. prime rate then the major currencies. But meanwhile e rise in the dollar may inflict some damaging shocks to the inflationary psy-chology of countries where the rose; and the almost universal predictions that the U.S. dollar would be dragged down by the increasing weight of the current account deficit were moved yet again e step further into the

authorities are struggling to keep price rises and wage settlements on a declining path. The UK is an example: The little reason why a rise in interest rates should arrest the annual rate of increase of prices paid by manufacturers for fuel recovery of the major economies. The U.S. bas, after all, achieved growth equivalent to and materials rose to 8.6 per cent in April, compared with 6.9 per cent in March, largely because of the effect of the an annual rate of over 7 per cent in the first quarter of this year with long bond yields the same number of precentage points above the inflation rate. strengthening dollar on import

If continued rises of this order would tend to jeopardise the Government's plans to keep inflation falling through a 41 per cent by the end of this year. And it showed in 1981, that when the inflation objective was threatened it was prepared to support the pound with really substantial rises in interest

tial markets bave had some rates.

Himlted success over the last year in insulating themselves from the movement of U.S. rates. The more serious implication limited success over the last year in insulating themselves from the movement of U.S. interest rates—with considerable official encouragement. However, there is a limit to the amount of "decoupling" that the market will permit or which the authorities will willingly countries.

The more serious implication of e rising trend of interest rates, bowever, is the threat threat world's financial system by the debt servicing burden of third world countries.

The impact is threefold: first, the high value of the dollar which has been associated with

which has been associated with rising U.S. interest rates, makes From the market point of view, a very wide disparity of interest rates must depend to it more difficult for developing countries to earn enough to pay the interest on their dollar-denominated debts. some extent on the expectation that the dollar will decline in the not too distant future.

make the prospects for re-slide out of their debt obligs scheduling large amounts of tions through inflationar short-term debt moch more financing. problematic. This is This is not an option for the

Thirdly, even a small depressive effect on the world economy through the slowing down of their foreign debt. However this debt also might residue inflation if the authorities cam inflation if the authorities cam through the slowing down of fixed investment could bave a of the interest rate gap with a serious effect on some of the consequent capital flow towards the U.S. and e strengthening growth of world trade is of dollar, carries inflationary dan-

#### **Projections**

The IMF estimates that each 1 per cent cut in the growth rate of the industrial countries the price to the rest of the world of those commodities denominated in delicer of the delicer of the state of of those commodities denomi-nated in dollars, particularly tries in 1987 by \$20bn compared In the medium term, it is bave been.

By 1990, the deficit would bave risen to \$150bn compared with \$85bn on the slightly more with \$85bn on the slightly more optimistic assumptions of its central forecast. The IMF believes this larger deficit could not be financed by private lending from the developed world. Consequently, the developing countries would have to cut back their imports severely and would suffer a cut of short I per

would suffer a cut of about 1 per cent in their growth rates.

The IMF assumes in its central scenario that world interest rates will fall by about 3 per-centage points between 1985 and

the end of the decade. But, even in this case, it forsees considerable, though surmountable, difficulties ahead in dealing with the debt mountain. The recent rise in interest

rates does not, of course, mean that a fall in the medium term is less likely. However, it does focus attention on to the dominating question of the U.S. Federal budget deficit and the willingness of Congress to take relatively speedy action to reduce it.

If, as is still possible, the "down paymeot" package to cut \$50bn a year off the deficit abould get boged down in Con-gressional disputes, the outlook would start to look bleak indeed. Financial markets are already clearly anxious about a resurgence of inflation if the authorities were forced eventu-ally to monetise the deficit.

The high level of long term interest rates is hardly consishe not too distant future. Second, rising interest rates tent with any other view. Re-From the authorities point directly add to the cost of cent bistory includes too many. Change from fourth

	ap'			Cliana	e from	pr	eccding y	
Ì	J.		Average		ng year	for	orth quar	ter
			1967-76†	1983	1984	1982	1983 -	1984
ł	precedeots for governments to	Real GNP						
	slide out of their debt obliga-		4.8	3.0	5.0	-5.A	6.9	4.1
,	tions through inflationary		2.8	3.3	5.0	-1.	6.2	4.0
:	financing.	Japan	7.4	3.1	3.9	3.8	4.0	\$.3
•	This is not an option for the		4.7	9.6	0.6	1.2	0.1	1.4
	third world countries in respect		3.4	1.3	2.6	2.0	3.2	2.7
•			4.3	$-\tilde{1.4}$	1.9	-2.4	1.6	1.5
•	of their foreign debt. However,		2.3	2.9	2.8	1.6	2.7	2.8
•	this debt also might rekindle	UK‡				•		•
	inflation if the authorities came under irresistable pressure take	All industrial countries	3.7	2.3	3.6	0.3	4.0	3.2
	over some of the private debt	Seven major countries above	3.6	2.5	3.9	-0.5	4.4	3.3
	and monetise it, in order to	European countries	3.8	1.1	1.9	6.1	1.9	2.1
•	protect the banks from the				,			
	threat of default	Inflation (GNP deflator)			4.0		5.1	4,9
	Although the worst excesses	Canada	6.9	6.2	4.9	8.8		4.3
	of inflatioo have been defeated	U.S.	5.6	4.2	4.1	4.4	4.1 0.8	1.1
	in the major countries it seems	Japan	7.9	0.7	0.7	0.5		
ı	likely, bowever, that the insta-	Francet	7.3	9.2	7.2	9.6	9.4	6.1
!	bility of the financial system	Germany, Federal Republic of	5.1	3.2	4.0	. 4.8	2.5	2.5
	will for some time to come.	Italy‡	9.3	15.0	12.2	16.6	15.5	11.9
•	exercise a serious drag on world	UK‡	9.9	5.1	5.0	6.3	4.4	4.8
	prosperity.	All industrial countries	6.7	5.1	4.5	5.8	5.0	4.3
	So long as the authorities are worried about inflation, debt	<ul> <li>Composites for the country groups are U.S. dollar value of their respective</li> </ul>	averages for	r individua	al countries	weighted	by the av	rerage
1	and interest rates the prospects	of countries in groups shown bere, se	e the introd	uction to	this appen	dix.		
	at amount the despression	AT COMPANY OF STANDS OF SALES			, ,			

INDUSTRIAL COUNTRIES: CHANGES IN OUTPUT AND PRICES (in per cent)

of countries in groups shown here, see the introduction to this appendix.

Compound annual rates of change. # GDP at market prices.

## Cutback in U.S. lending abroad

AT THE turn of the year, the Organisation for Economic Co-operation and Development was predicting that large international movements of capital would become less important in determining the exchange rate of the

Insteed, it thought the foreign exchange markets would look increasingly at the "fundamental" economic indicators including the rising current account deficit. The obvious implication was that the dollar would drift downwards as the edverse trade balance started to have more influence on the markets.

At the beginning of the year this expectation seemed as if it were being fulfilled. However, by the end of March the dollar was once again buoyed up by a short-term flow of capital into

of expanding demand fast enough to get rid of the very high levels of unemployment in

Europe, look far off and bazy.

As a matter of theory it must be true that the capital flows will equal the current account of the balance of payments. However, in practice it is notoriously difficult to measure capital movements and buge discrepancies have opened up in respect of the U.S. and the world as a whole.

The latest World Economic Outlook, produced by the Inter-national Monetary Fund in May, shows all major groups of countries are in deficit with each other on the current account of the balance of payments, which is impossible. The total discrepancy in the accounts is \$74bn for 1983 about twice the size of the U.S.

capital flows from the current \$380n to a net total of \$1350n account figures, is immediately bogged down in uncertainty. On the other band, direct measurement of the movements

For the UK, for example, the discrepancy between recorded capital flows and the balance on trade was £3.6bn in 1988. This fell to "only" £800m last year, but in the third quarter the un-explained gap was minus £1.5bn and followed by plus £1.5bn in

of capital are also extremely

the following quarter. One reason for these wild swings in the figures is the difficulty in distinguishing the very short-term movements of so-called "speculative" capital (but incloding the liquid funds of large international corpora-tions) from the longer term

MAX WILKINSON movements including direct and

**Capital flows** 

portfolio investment.

Mr David Morrison, senior economist for the London broker Simon and Coates, has made an attempt to penetrate the statistical fog by analysing capital flows to what be calls the "phenomenal appreciation." the "phenomenal appreciation of the dollar since 1978,

Department of Commerce to estimate the flows of capital in various "Catégories and in relation to the major inter-national economic groupings.

As the table shows, the net dollar value of the U.S.'e capital assets abroad (after subtracting accounts is \$74bn for 1983 about twice the size of the U.S. current account deficit for that year.

Any attempt, therefore, to estimate even the rough size of capital flows from the current accounts is \$74bn for 1983 overseas investment in the U.S.) rose by \$36bn in 1981 compared with the previous year and by a further \$12bn in 1982. But in 1983 there was a very large estimated fall of \$135bn

Sharp swing

This suggests that the U.S. swung very sharply from being a oet exporter of capital to a net importer last year.

These figures appear to be at odds with the current account position for those years. In 1982, the current account showed a deficit of \$1bn rising to \$40bn last year. This suggests that in 1982 the U.S. had both a current account deficit and an outflow of capital. Moreover after revaluing the capital outflow to take account of the change in the currency, it rises to \$30bn. This puts e discrep-ancy between the current and capital accounts at an enormous \$40bn.

**NET US INTERNATIONAL INVESTMENT POSITION** 

	(4-4-2)		•		
and-Period	1979	1980	1981	1982	+1983
1 U.S. Assets Abroad . of which	510.6	606.7	716.9	834.2	883.5
2 Official Reserves	19.0	26.8	30.1	34.0	35.2
3 Other Govt. Assets	58.4	63.5	68.4	73.9	78.6
4 Private Assets of which	433.2	516.4	618.4	726.3	769.5
5 Bank Loans	157.0	203.9	293.0	402.3	425.5
6 Foreign Assets in U.S.A	416.0	486.1	560.4	665.5	748.5
7 Official	159.7	176.0	180.9	189.2	195.3
8 Private	256.3	310.1	379.5	476.3	553,2
9 Net Pesition (1-6)	94.6	120.6	-156,5	168.7	135.0
Memorandum		*			
9 U.S. Direct Investmen	t				
Abroad	187.9	215.4	226.4	223.4	229.4
1 Foreign Direct Invests	in				
the U.S.A.	54.5	68.4	90.4	101.8	111.4
2 U.S. Holdings of Fore				• . •	
Securities	56.8	62.5	63.2	75.3	85.3
2 Foreign Holdings of					
Securities	179.4	208.4	219.1	251.6	275.6
4 U.S. Bank Claims					
(private)†	· 157.0	203,9	293.0	402,3	425.5
5 U.S. Bank Liabilities					
(private)†	110.3	121.1	165.3	229.6	272,9

Source: Simon and Coates

No doubt the most important factor has been the slow-down in U.S. banks' lending abroad particularly to Latin American countries. This changed the position of the U.S. banks from net lenders abroad to net bor-

rowers in 1983. A more detailed analysis shows that most of the capital flow into the U.S. came from the private sector, with an increase of \$77bn last year in the value of overseas assets in

the U.S.

The geographical breakdown shows that the U.S. had not only a net capital inflow from Western Europe of \$21bn last year but also a net inflow of \$15bn from Latin America and other Western bemisphere coun-

Despite the fact that the U.S. has not been transferring capital to the Latin American countries, the major debtor countries are expected by the IMF to have a total balance of

In spite of this very big un-certainty, Mr Morrison's calcu-lations do give a picture of the direction of the recent trend, less than in 1980.

Thus, although the financing needs of the borrowing countries is diminishing, it is still almost as high as it was in 1979, and is likely to decline only The position of the oil export

ing countries is improving, bow ever. The latest Bank of England estimate (in March) is that the external borrowing needs of the oil countries was eliminated efter the first quarter of last year as their current accounts swung back into an aggregate surplus.

This gave them an estimated \$2.9bn funds available for overseas investment in the third quarter compared with a total deficit of over \$15bn in the first

However, for 1983 as a whole the oil exporters are estimated by the Bank to have bad o net inflow of funds from the U.S. compared with outflows to the U.S. of \$15hn in 1981 and \$11hn in 1982

## Calls for a top-level political initiative

CONTINUED FROM PREVIOUS PAGE

hanks would only be able to unload the bonds at a large discount, which would result in heavy losses. And just as the LDCs need not fear rising rates, they would not benefit from any fall. It is hard to see banks edopt-

ing any of these schemes freely. Central bankers, who might ba in a position to apply a bit of pressure, also seem unenthusiastic, partly because they suspect they would end up having to buy those bonds in a politically dictated bail-out, but partly, too, because they main-tain that banks should sort out their problems themselves. Certainly, there is a widely beld view that bankers—particularly the Americans—have done the minimum necessary to protect their interests, and should be made to suffer a bit more with so much at stake.

Judging by the New York meeting central bankers led by Mr Paul Volcker of the Fed favour putting e cap on interest economic summit, there are rates on LDC loans, and press- also reasons to be less con-

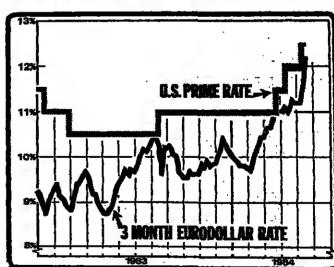
ing banks to shave the large "crisis" spreads they charge on their rescue packages. Tha their rescue packages. That banks can be expected to resist fiercely any attempt to make them bear the brunt of these proposals. But if they do not subsidise the loans, who will?

Suggestions for a "super fund" administered by governments or official institutions have also been put forward. As last year's Congressional dehate over new funding for the IMF showed, however, there is strong political resistance in the U.S. to using public money, and Herr Karl Otto Poehi, president of the Bundesbank, has just warned that West Germany would be unable to raise its commitments to the IMF without jeopardising its monetary reserves.

Economic summit

Yet, though there are now calls for a top level political initiative at next month's

			_
DEVELOPING COUNTRIES: E	XTERN	AL DE	BT
OUTSTANDING	3		
(Figures in \$hn	)		
reloping countries	1982	1983 767.6	1984 812.4



cerned ebout a catastrophe than One is that the scale of the problem is now somewhat smaller. East Europe is getting its finances in order; even Poland has been stabilises with n four-year rescheduling agree-ment and a new loan which takes it off the danger list. Mexico is elso in better shape than might have been predicted this time last year.

Another is that the bulkheads

have been shored up. Bank supervisors have successfully put pressure on banks to bolster belp the LDC debt crisis

Fed is sticking uncompromisingly to its anti-inflationary guns and causing rates to rise, tha Reagan Administration

seems able and willing to throw money at the crisis whenever it becomes threatening. This may not be bealthy, but preferable, possibly, to the Fed allowing the debt crisis to dictate U.S. Monetary policy.
Nor should one overlook the

short term benefits that the much-criticised U.S. current account deficit is bringing to world trade. The U.S.'s massive imports may not all be coming from the LDCs but they must be

It may be wise to bear in mind all the little things that belp the LDC debt crisis over their capital bases and build up their loan loss reserves. As the Bank of England pointed out in its latest builetin, banks ore beginning to grow round the debt problem: their capital is when the going gets tough. The Bank of England pointed out in its latest builetin, banks ore beginning to grow round the debt problem: their capital is rising faster than their exposure to troubled countries.

The third is that while the Fed is sticking uncompromis-



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## World Debt Crisis

Although rescue programmes are now in place for the major debtors, the problem is still intense, and there is lively debate over the need for broader solutions. A testing time looms for creditor and debtor alike.

## Debtors pay a heavy price

A FEELING of unease has begun to permeate the international banking community about prospects of solving the developing country debt crisis that first exploded in 1982.

While the strong recovery in the U.S. has helped many debtors by boosting their exports, interest rates are rising again, forcing them to pay hundreds of millions of dollars more each year in debt service charges.

forced lending simply to provide cash for debtors to pay vide cash for debtors to pay interest are numbered. However, in the U.S. banks are constrained by regulatory requirements that could force them to write off their loans to developing countries if interest at a full market rate is not paid on time. There have international banking community about prospects of solving the developing country debt crisis that first exploded in 1982.

WORLD BANKING 4

While the strong recovery in the U.S. has helped many debtors by boosting their exports, interest rates are rising again, forcing them to pay hundreds of millions of dollars more each year in debt service charges.

LDC borrowers:

PETER MONTAGNON

terms. Banks woold bave to accept that their profits from

ptete desnite the fact that its economic recovery since the out-

happy about contributing to a new loan.

Banks in the Middle East, for example, which came to inter-

the major flaw in the ad hoc

rescue packages that have served the financial system so

well in overcoming the debt crisis until now. Awareness of this problem is increasingly causing bigger

Major flaw

Against the background of Against the background of domestic recession, the political climate in many of the afflicted countries is hotting up. There have been cabinet changes in Peru and Chile this year, prompted by the difficulties of sticking to International Monetary Fund austerity programmes.

grammes.
In Brazil there bave been massive street demonstrations in support of direct elec-tions to the presideocy that reflect the undertying disen-chantment of the average Brazichantment of the average Brazi-lian about the economic situa-tion of bis country. And Argen-tina is locked in tortuous nego-tlation with the IMF in an effort to find an austerity programme tough enough to deal with inflation of 480 per cent but still acceptable to the voters who gave President Raul Alfonsin a

sweeping majority last year.
Little has done more to
crystallise the unease about the present situation than the \$500m rescue package launched for Argentina by another large debtor, Mexico, at the end of Marcb.

This was the first time a group of debtors seized the initiative from creditor banks and governments since the debt crisis started. Mexico and Venezuela each contributed \$100m to the package, Colombia and Brazil \$50m apiece. As part of the deal leading creditor of the deal leading creditor banks were forced to put up \$100m at a very low interest margin in a conspicuous reversal of the bard line they had previously taken against lending to Argentina before the implementation of a proper

IMF adjustment programme.

True, the bank loan was effectively secured by Argentine deposits at the Federal Reserve and Argentina put up a further \$100m of its own money to help reduce interest arrears. But, at least in Europe, bankers and officials argued that there was no escaping the conclusion that the balance of power had shifted in favour of the debtors as a result of the package, With hindsight It is not sur-

prising that the debtors should now be becoming more demanding. In the two years since Mexico first told the world it could not repay its debts, banks bave become used to living with baye become used to living with creasingly causing bigger bigger bayes become used to living with crisis. As the various ad hoc rescue packages for countries in thoughts about pursuing the ad trouble bave worked in staving off the immediate threat of default the sense of immediate relamity has lifted. Debtor calamity has lifted. Debtor governments are no longer con cerned with day-to-day survival. Instead they are looking more carefully at ways of securing the longer term solvency of their countries in a difficult world.

So far the price that most have paid has been a beavy one. Almost all debtors forced to reschedule their debts have notched up large surpluses on their visible trade. More than anything else this has been achieved by a savage cut in imports. The U.S. bank, Morgan Guaranty Trust, calculates that the seven largest borrowers in Latin America cut their imnorts last year by 42 per cent on the level prevailing before the erisis broke in 1981. On the other side of the world the Philippines cut its own imports by 20 per cent in the first quarter of this year compared with their level of the same quarter of 1983. Only at the expense of lower imports and lower living standards bave the countries concerned been able to find enough cash to keep interest flowing to their com-mercial bank creditors,

### High margins

This, argue many of them, is particularly unfair at a time when banks themselves bave been charging high margins and been charging high margins and fat fees for rescheduling old debts and providing new loans. The banks themselves bave taken this point on board. As a result one of the main debt developments this year has been a trimming of interest margins. Mexico, for example, is paying 1½ per cent above U.S. prime for its \$3.8bn credit prime for its \$3.8bn credit signed at the end of April compared with 2½ on the 55bn loan arranged last year. The margin over eurodollars has also heen cut to 1½ per cent from 2½. Now, as Argentina's case begins to press, this process of trimming the margins seems likely to accelerate.

Argentina's government is trying to break new ground in the debt crisis by reopening the agreements reached last year by the former military regime for the rescheduling of some \$7bn the rescheduling of some 87bn in debt falling due in 1982 and 1983. It wants the margins cut from their established level of 2½ per cent above Eurodollar rates and 2 per cent above U.S. prime and the maturity exteoded beyond the presently agreed seven years. If it succeeds—and everything in this respect depends oo its ability to reach a satisfactory understandioe with the IMF—a precedent will have been set for other hortowers in groups their content by the provisions are understandioe with the IMF—a precedent will have been set for other hortowers in groups their those debts.

Banks are likely to be more responsive to building up reserves against international debt exposure if the provisions are tax deductible. Switzerland has very generous rules (though the international debt is scant.

The U.S. federal banking agencies are tightening up on certain key disclosures by backs, and introducing new ones, according to Mr Colln Brown, of chartered accountants precedent will have been set for other hortowers to groups their those debts.

Banks are likely to be more responsive to building up reserves against tinternational debt exposure if the provisions are tax deductible. Switzerland has very generous rules (though they vary in detail from canton to canton). All specific provisions are tax deductible. The provisions are tax deduct precedent will have been set for other borrowers to reopen their own bank rescheduling arrange- tion of sovereign states against own bank rescheduling arrange-

not paid on time. There have thus been increasing signs of strain as European bankers urge a more radical approach to debt problems, while U.S. bankers insist on continuing a progress report down the orthodox path of lend-

ing to cover interest due.
At the moment no substitute bas been found for the ad hoc approach which bas dominated approach which has dominated creditors' response to the debt crisis so far. This approach first requires the debtor to work out a programme with the International Monetary Fund to set its economy back on the rails and restore its balance of payments to manageable levels. Then creditors, which may inments and press for better such deals would drop markedly.
It is hard to see how far the banks would be prepared to go in this respect. While there is general sympathy among senior hankers from leading inter-national banks for the plight of Then creditors, which may include governments, are asked to reschedule maturing debt and to put up enough fresh cash the borrowers, tha smaller creditors whose assent to lower to fill the remaining financing gap. In a number of countries this type of formula is expected to be needed for several years margins would be vital are tess concerned with the overall wellbeing of the financial system and the final ability of debtor white debt service is reduced to manageable levels. nations to cope with their debts. It has never been easy for the

Already there bave been noticeable signs of progress in some cases. Peru and Yugoslavia bave not asked commercial borrowers to syndicate new loans from all their bank creditors. Mexico's recent \$3.6bn took about three months longer than expected to complete despite the fact three months and Mexico has cut its raquirement to \$3.8bn from the plant of the fact three months and Mexico has cut its raquirement to \$3.8bn from the plant of the fact three ment to \$3.8bn from the plant of t ment to \$780m from \$1.3bn, and if all goes well the total break of crisis has been impressive. After putting up with months of late interest payments from Argentina, smaller banks are likely to be far from should be cut further next year. should be cut further next year.
Other ways are being gradually sought of channelling capital to developing countries. Debtors are being encouraged, for example, to open their doors wider to foreign investment which is preferable to notching up additional debt because it corries no remayment obligation.

carries no repayment obligation. Banks are also being en-couraged by the authorities of example, which came to international lending rather late in the day have much less tied up in the developing world than some of their big U.S., Euronean or Japanese counterparts. They could afford to write off their loans to Latin America without completely eroding their capital base, and many would apparently prefer to do this rather than throw "good money after bad" simply to keep the debtors on the ralls. This is still the major flaw in the ad hoc creditor nations to consider mutti-year rescheduling opera-tions. One such case is Poland which bas recently agreed in principle with its creditor banks to reschedule all debt falling due between now and 1987. The idea is to remove the uncertainty that always the uncertainty that always hangs over an annual series of separate negotiations. In this way, bankers argue, the ground dispense with the IMF altogram of prepared for more normal financial relations between a country and the series of the first deadline of the part of the series o normal financial relations well be tempted to follow suit. between a country and its If it agrees to an IMF procreditors which should make it gramme, banks are bound to

bankers recently that the debt crisis was manageable so long as they were prepared to increase their leading by 5 per cent annually through the rest of the decade. On the same occasion Mr Wim Duisenberg governor of the Dutch central bank, warned that the IMF itself and other official institutheir ability to step in with extra cash. "I must warn against too great expectations of what the national monetary or what the hands in belief, authorities and the international financial organisations can do." he said. "They should not attempt to take over the rôle of private creditors in the financial system."

#### Key questions

But will the banks be prepared to carry on leading in this way? And will the debtors this way? And will the debtors be prepared to put up with austerity for several years ahead? A great deal depends on bow long the world economic recovery continues. Strong recovery will belp debtor countries build up their exports and boost confidence among banks in their ability to repay debts eventually. If the recovery faiters or industrial nations yield too far to the temptation yield too far to the temptation of protectionism there is little doubt that the debtors would find the IMF's austerity medi-cine all the harder to swallow. Even more so if interest rates remain high in real terms.

Meanwhile creditors and debtors alike are looking to Argentina as a pointer to the future direction of the crisis. With total debts of \$43.6hn, Argentina is the third largest debtor in Latin America and its decisions are bound to set a preedent for other borrowers. So far the government of President Raul Alfonsin Is having great difficulty reaching agreement with the IMF. It missed the first deadline of easier for the debtor to raise come under severe pressure to sbort-term trade credit as his make major concessions on the

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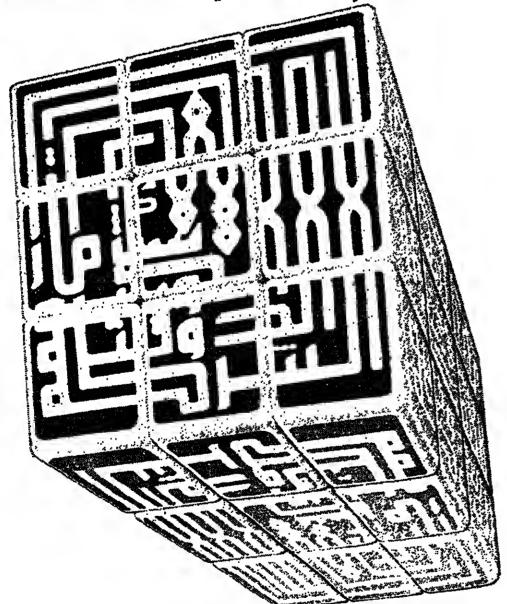
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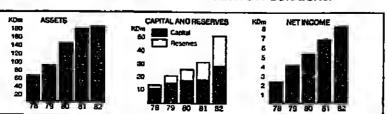


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## A common approach is slow to emerge

Accounting

ALISON HOGAN

AN INTERNATIONALLY accepted solution to accounting against, though the Bundesbank for problem loans and sovereign debt seems as remote has been taking a much more conservative line of late. The as the prospect of LDCs resolving their economic problems and repaying all outstanding loans. The last year has seen some notable steps forward

by accountants, fiscal and banking regulatory authorities in providing guidance to banks on this vexed question. But there are still great variations between countries and banks.

be laid down.

Responsive

Banks are likely to be more

The debt crises in recent years of countries such as Poland, and parts of Latin America bave particularly highlighted the problem of ac-counting for sovereign debt. The real prospect of a country going bankrupt and repudiating all its debts is a recent one and not a scenario for which banks bave provided.

Guidance on this aubject from national and international bank regulatory bodies is sen-sitive because of the political dimension. Various approaches bave been taken to ensure that appropriate provisions are made, without publicly naming a black list of countries thought to be insolvent.

A bank's accounting policy can be affected by the bank regulatory authority which in its role of prudential superviser may recommend more or less specific provisions for bad debt. The tax authority influences the bank in its attitude to what provisions will be tax deductible. The accountant assists in the presentation of figures in the published report figures in the published report and accounts.

The degree of financial discourse varies enormously. In Sweden's bad debt exposure is and accounts.

The degree of financial dis-

the U.S., banks provide quite not onerous. detailed and specific informa-tion about their international loans, but they are not required to make major provisions

conservative line of late. The banks have to assess whether a provision is specific and tax deductible. Only five years later will the

tax authorities conduct an audit and decide whether it agrees with the assessment. The authorities queried the decision of a German branch of a U.S. bank to judge a debt in Poland as tax deductible in 1982. The case was taken to court and the bank won.

In March, 1983, the Japanese Ministry of Finance's Banking Department issued a circular which set out to define a "problem" country and to recommend a level of general loan loss receives which heart which special provisions should Three categories bave been proposed by the U.S. banking

loan loss reserves which banks should act up.

The so-called "provision for specific overseas loans" would proposed by the U.S. banking agencies; countries with "transfer risk problems," with "substandard" loans or "value impaired" loans. Against the latter category, specific countries have been named, Zaire, Sudan, Nicaragua, Poland and Bolivia. They are also working on plans to increase the capital ratios of U.S. banks.

The Bank Inspection Board in be included in the figure of loan loss provision in the income statement and in the total of toan toss reserves in the balance sbeet. This is the first time that Japanese banks have been allowed to set up reserves against country risks. They will not be tax deductible.

Problem countries are defined The Bank Inspection Board in Sweden has provided one of the most specific recommendations

as those which have delayed repayment of principal and/or interest on government loans from private financial institutions; which have concluded rescheduling negotiations for such government loans within the next five team of the past five team. on dealing with problem loans, stipulating percentages against named countries. Poland is thought to bave been rated at over 50 per cent while Latin American countries including the past five years or are in the process of rescheduling such loans without so far reaching a successful conclusion.

Private sector loans are eligible for the reserve as well as government loans, according to IBCA Banking Analysis. The amount to be provided ranges from 1 per cent to 5 per cent of the element of the loan at the end of an accounting period, the doubtful nature of which "may be attributed to the political or economic situation of the countries in question. The amount of reserves is ex-

to those set up by banks in other countries.

Spain is the latest country to issue midelines which might contribute to a gradual resolu-CONTINUED ON NEXY PAGE ...

## Calmer waters ahead

AFTER TWO extremely turbulent years, the International Monetary Fund seems to have emerged into relatively calmer waters.

The most striking evidence of this was that the major industrial powers tried unsuccessfully to avoid holding the last Interim Committee meeting in Washington in April, because they thought there would he nothing on the agenda worth discussing.

tion which had earlier in the year been opposing any increase in subscriptions.

Faced with the possibility of a crash which would involve its own leading banks, the U.S. agreed to a 50 per cent increase in the Fund's resources and the U.S. Administration in the Fund's resources via a quota increase and a widening of the General Arrangements to be thinking some biliberto to the Fund.

IMF

MAX WILKINSON

generally, a scepticism as 10 whether the conditions would

prove to be effective in reducing the country's oeeds for foreign borrowing to finance its

Now, two years later, Mexico

is seen as relatively speaking a sucess story. This fact was rather curiously underlined on

March 30 this year when it took

a leading part in a \$500m loan

to "rescue" Argentina from failing to meet its deadline for payment of interest arrears to U.S. banks.

After the IMF's success with

the Mexican rescheduling, the \$6.5bn rescheduling of Brazil's debt in the autumn of 1983

seemed a comparatively smooth operation. Although there were

certainly tense moments, there

was little doubt among minis-

ters and central bankers at the Fund's annual meeting last September that Brazil's debt burden would be successfully

hauled up the next stage of the

on the country, and

trade deficit

However, the events of the last two years have thrown up many important questions which remain to be resolved.

Since the Fund's annual meeting in Washington in September 1982 when the world debt crisis became, so to speak, "official," the IMF bas played a remarkable successful played a remarkably successful role in cajoling, persuading and almost forcing commercial banks to continue leading to the major debtor nations, while at the same time imposing strict financial disciplines on the debtor governments.

Each major debt rescheduling operation from the Mexican ieal in 1982 to Brazil a year later and, most recently, Argentina produced moments of cliffbanging suspense and a very real sense of vertigo for the central banks.

As the IMF's techniques have become more seasoned it has, like an experienced climber, induced a growing confidence among the commercial and central banks which are follow-ing its lead. But the difficulties are not much diminished and could with a little bad luck, become much more severe.

#### The big test

The first big test in 1982 was cliff face. whether the IMF could command the authority needed to prevent Mexico's buge debt problems from collapsing into problems from collapsing into some form of default and a sion of reschedulings was major loss of confidence in the banking system.

Trung's manufal autitues to take the strain which a long succession of reschedulings was imposing upon it.

It was already clear in the

Although the Fund bad antumn of 1982 that the Fund successfully found a way would need extra resources, and through serious debt problems a general consensus among the through serious debt problems a general consensus among the before, Mexico's difficulties developed nations had emerged mony respects much more acute.

There was some doubt in September 1982, whether the Fund would be able to impose any sensible set of conditions the view of the U.S. Administra-

to Borrow (GAB),

if necessary. Soon after this agreement was reached at a rather tense meeting of the Interim Committee in a snowbound Washingtoo in February last year, it was evident that the Fund would need yet more

Fund would need yet more

Fund would need yet more

The Fund's finance secure And there

The U.S. said flatly that it could oot get authorisation for any more support through a reluctant Congress. A \$6bn loan was, therefore, put together consisting of \$30n from the remaining industrial countries and \$30n from Saudi Arabla, and there was some optimism that this would be formally agreed by the Central Banks involved in the late summer of last year.

Unfortunately there was then growing fear that the U.S. Congress might refuse to ratify the quota increase which the administration had agreed administration had agreed earlier in the year. The Central banks therefore held back on their half of the \$6bn loan and Saudi Arabia oaturally followed suit.

The IMF's annual meeting In The anxietles by then had turned much more on to the Fund's financial abilities to take 1983 was therefore faced with the rather extraordinary possi-bility that the Fund itself would run Into financial diffi-culties, with incalculable confinancial markets.

Although this never seemed a likely outrome it was alarming enough to persuade President Reagan to risk making a stirring speech in which be staked his full presidential authority on the need to persuade Congress to see sense. that this should be provided by an increase in quota subscrip-tions rather than from market

Congress belatedly approved thing very like its present role.

credit-worthiness of the Fund. The GAB, which had prevlously been for the mutual support of the 10 ricbest nature of Saudi Arabia's nations was hitherto to be demands bas not been disclosed, demands bas not been disclosed extended to underpin the but the eventual agreement, Fund's lending to any members after a lengthy legal process in necessary. Fund that it would not dispos

By the time of the interim committee in April, therefore the Fund's finances seemed secure. And there was tacit agreement among the major countries that most of the pressing questions about future debt reschedulings would be better discussed in more private gatherings of central bankers and ministers.

It was enough at the IMF meeting to reconfirm the general strategy of considering each country's problems, case by case, with the IMF pledged to maintain a firm line in setting the conditions for economic reform as a condition for Its

Since an IMF programme bad become effectively the talisman to unlock further commercial bank lending, the Fund remains at the bub of all rescheduling operations.

increasingly recognised that the present policy of staggering from rescheduling to reschednling cannot go on indefinitely. Many proposals have been floated for easing the burden of intest rates, giving the World Bank a wider role, or encouraging the flow of equity capital into the developing world.

However, there seems at present to be little stomach for a revolutionary approach, and Today, 75 of Germany's leading corporations bank with us. BfG has 7,000 employees and a consoli-It seems that for a long time to dated balance sheet total of \$ 23.8 billion. We come, the IMF will remain of the centre of the stage in somemaintain bases in all key commercial centers and

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## Aid in long-term development

### **World Bank**

PETER MONTAGNON

BY COMPARISON with the International Monetary Fund the World Bank has so far taken a back seat role in working towards a solution to the developing country debt crisis. Though the two are sister organisalions, this fact reflects a fundamental difference in their

aims and outlook.

The 1MF is primarily concerned with solving short-term balance of payments problems uf its member countries. Because of this it is normally the first port of call of a country which suddenly finds it can no longer finance its balance of payments deficit. By contrast the World Bank is a long-term development bank whose structure is geared towards the provision of capital for major projects to improve a country's long-run economic

potential.

The World Bank has thus never been in the business of providing emergency financial assistance and it lacks the resources to do so. Many economists have urged it to take a more active role in contributing towards the solution of the erisis but it could not easily the erisis but it could not easily contributing towards.

Ways of speeding up disburse, wa the crisis but it could not easily do so without a radical change in its structure. In the process, some bank officials argue, there would be a risk that it would lose sight of its long-term purpose and there is little doubt that even after the immediate debt problems are resolved there would still be a need for long-term development lending from the World Bank and nther regional development banks.

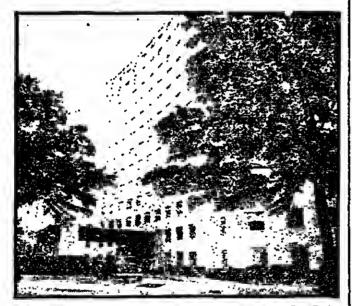
foreign exchange and domestic budgetary resources experienced by most countries with debt difficulties has made it even harder for the World Bank to come to their aid. World Bank lending is almost invariably associated with a development project—for example a power station or a highway development or an irrigation scheme to boost agricultural

borrowing. The Mexican debt erlsis had dramatically changed

yields. The Bank normally requires a borrower country to put up a certain proportion of the costs liself. This has become all the harder when its own financial resources are squeezed and when projects are being scrapped or delayed in order to reduce budget deficits in line with the requirements of an IMF austerity programme.

#### Resources None the less the World Bank

has been working hard to find ways of channelling increased resources to the countries most in need. With borrowers in Latin America It has looked at ways of speeding up disburse-



Headquarters of the World Bank in Washington, DC

commercial banks in co-financommercial banks in co-man-cing of projects. Under its co-financing scheme the World Bank joins with commercial banks to provide loans for a given project. The hope is that banks will thereby be persuaded to lend more to the rountry concerned and for longer periods than would other-

wise have been the case.

Currently the World Bank is working on its fourth major co-financing scheme under this new arrangement. It is joining with commercial banks to provide a total of \$350m for industrial and energy projects in wise have been the case.

By far the most conspicuous of its attempts to belp developing countries has, however, been Hungary. Of this \$35m is to be provided by the Bank itself. In addition the Bank is to In addition the Bank is to provide the equivalent of \$13m for a \$100m loan in yen for the same projects. The total cost of the projects is expected to be \$839m, of which \$189m will rome from local sources and a further \$200m from a separate World Bank loan in which the commercial banks will not participate.

This is the World Bank's second major co-financing for Hungary. It has also arranged similar loans for Colombia and Thailand. In each case one of its most important objectives has been to increase not only the availability of funds but also the maturity at which they are less than the part of the state of the are lent. For its latest Hun-garian loan the Bank is putting in funds at a maturity of 10 years compared with the eightyear maturity on the portion to be provided by commercial

There seems little doubt that lending by the World Bank is set to increase substantially in the years ahead. Some econ-omists place great store on its structural adjustment loans which are not tied to any particular project but intended to finance a general improvement comes the improvements in dis- in the structure of a debtor's closure that have appeared in economy. Through its affiliate recent years. But he sull feels the International Finance Corporation the Bank is also actively engaged in helping promote flows of investment capital to more to what a bank can afford, the developing world. As the immediate doil emergency is mediate doil emergency is patened up it seems likely that this type of operation will grow in importance-and with it the contribution that the World Bank can make to a longer term solution to the crisis.

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## Attitudes on accounting

CONTINUED FROM PREVIOUS PAGE

reserve accounting. The Spanish Central Bank issued a draft

Inland Revenue has also held back from defining what ages to be taken according to the classification of a country risk debts are eligible for specific as opposed to risk. The circular stops short of names countries but not of naming countries but procoming tax deductible.

A large degree of discretion of risk fer each classification appears to rest with the indi-

flexible system.

In the UK, the altitude of Central Bank issued a draft circular on reserve requirements for problem leans. No deciston has been taken as to whether such reserves will be tax deductible.

In the UK, the altitude of provisions and to justify so provisions for tax purposes. Robin Bunro-Wilson of IB Banking Aoalysis whether such reserves will be reculations. Similarly, the tax deductible.

against which the bank then vidual inspector of taxes, chooses to slot in each country though the Revenue says it where it has an exposure.

The Central Bank can then monitor the banks' response and unofficially obtain reclassification of country debts where

tion of the problems of LDC advantage is being taken of this the bank bas to decide on the amount of any specific provi-sions and to justify such

> Robin Munro-Wilson of IBCA Banking Aoalysis which monitors the report aod accounts of most banks, welthere is a long way to go. Provisions, he said, are still geared

## WORLD BANKING 6

The markets

Here and on the facing page, FT correspondents analyse the latest trends in the world's major financial markets

## International powerhouse

THE INTERNATIONAL interbank market, in which hanks lend each other their surplus cash, has never been far from the limelight since the developing country debt crisis broke in 1982. With a total outstanding value of well over \$1,000bn it is the powerhouse of international

Banks draw on it to finance their international loans. With-out it their ability to raise cash to meet passing needs for extra liquidity would be seriously impaired. And the banking system would never bave been able to finance the huge debts of coun-tries such as Brazil and Mexico if the surplus funds of oil exporting countries bad not spread through the interbank market to smaller banks in al-most every corner of the world. Paradoxically for a market Paradoxically for a market which is so central to the operation of the international banking system, it has thrived and prospered on a very informal and unregulated basis. Hundreds of millions of dollars change hands by the minute on the basis of simple telephone calls between dealers. It only the basis of simple telephone calls between dealers. It only works because each participating bank bas an inherent trust in other banks' ability and willingness to repay—and that trust has been sorely tried by the debt crisis.

#### Big question

From the very moment that Mexico declared itself unable

Interbank market

PETER MONTAGNON

of trust on which the market depends for its survival to be maintained? The nervous system of international banking seemed to have come under threat from what was happening in Mexico.

in Mexico.

For the world's monetary authorities this was one of the most delicate moments of the debt crisis. It was vital to keep enough confidence in the interbank market alive to ensure that the banking system did not that the banking system did not simply seize up. Equally, many central bankers felt that the unbridled growth of the interbank market during the 1970s had in part been to blame for the crisis. Without it lending to developing countries simply would not have been able to grow at an exponential rate. In other words, the best they

to repay its foreign debts in could bope for was a slow re-August 1982 two problems were turn to earth of the interbank uppermost in the minds of ban-kers in the interbank market. If going back to the unhealthy

failures of large institutions as a result of a run on deposits they bave taken from other banks in the interbank market.

But the process of coming down to earth has been painful and difficult. Banks have had to learn many difficult lessons, and central banks have at times had to use all their powers of persuasion to keep the market functioning as norm-

one of the most important changes in the market over the past two years has been a new awareness on the part of banks about the nature of the risks they are running in lending to banks from another country.

Before the debt crisis broke an international bank operating in London considered it perfectly safe to lend, for example, to the London branch of the Banco do Brasil. After all the Banco do Brasil is a large bank that had always paid its deposits back on time back on time.

back on time.

When it became clear that
Brazil, too, was likely to reschedule its foreign debt, confidence in the Banco do Brasil
slipped to the point where
many creditors tried to with-

arter a period of contraction in Citibank's branch in Manila. The branch in self could not growth has now returned. And there bave been no spectacular the controls and Citibank's base failures of large inspectacular. office in New York claimed that it was not responsible for them

it was not responsible for them because they were effectively Philippine risk.

Here was a case of a U.S. bank which was in Itself perfectly sound claiming it could not repay deposits because of a localised problem in another country which happened to have run into a severe squeeze on its foreign exchange liquidity.

#### Court action

At the moment the Citibank is subject to legal dispute in the U.S. and Philippine courts. No one knows what precedents the judgment will set and it may well be that a compromise between the banks concerned will prevent the establishment of a precedent anyway.

But one thing is clear. Banks generally have become much more cautious in their dealings with other banks. Institutions from developing countries or the branches of major banks located in countries where exchange controls might be imposed will find it much barder

to repay its foreign debts in August 1982 two problems were uppermost in the minds of bankers in the interbank market. There could be no going back to the unhealthy growth rates of the past—and bow were they to repay the other banks from whom they had borrowed to lend to Mexico?

Secondly. if Mexican banks which had borrowed about \$66n in the interbank market refused to repay their interbank market refused to the unhealthy growth rates of the past—and ways had to be found to longer repay all its depositors in the Banco do Brasil could no gent the Banco do Brasil could no growth of even soma of the less exotic offshore centres has ond ways had to be found to interbank market. At the same time, funds had to be kept depositors and ways had to be found to extablished from withdrawing their cash. A new element of the interbank market.

Recently, this question of same time, funds had to be kept dimension still. With the decision of the Philippines to seek a result the Banco do Brasil could no growth rates of the past—and ways had to be found to ways had to be found to extablished from withdrawing their cash. A new element of the interbank market.

Recently, this question of the interbank market.

Recently, this question of the interbank market.

Recently, this question of the interbank ways had to be found to expand their cash. A new element of the interbank market.

Recently, this question of the interbank ways had to be found to expand their cash. A new element of the interbank market.

Recently, this question of the interbank market.

Recently

## U.S. merger mania boosts business

THE EUROCREDIT market has had slow and difficult start to 1984 despite volume figures suggesting new business doubled in the first quarter of the year

According to the U.S. bank, Morgan Guaranty
Trust, new Eurocurrency bank credits during the first quarter totalled \$50.1bn compared with only \$25.8bn in the same period of 1983 but of this total no less than \$35.2bn was raised by borrowers in the U.S. compared with \$1.2bn in the same 1982 period. Borrowing by the with \$1.2bn in the same 1982 period. Borrowing by the rest of the world fell to \$14.9bn from \$24.7bn.

U.S. business was bloated in the first quarter by two very large loans, both of which were raised in connection with the bidding for Gulf Oil. Atlantic Richfield raised \$12bn and \$12bn

The latter operation is now the largest single bank loan ever arranged, but it hardly represents bread and butter busi business for the eurocredit U.S.

This is not the first time that an outbreak of merger mania on Wall Street has sparked off a major burst of eurocredit business. In the summer of 1981 several large credits were arranged for oil companies and this drove total new business the year to a record

Then as now, however, the figures distorted the true underlying level of market activity.

This time round the under-lying level of business is very low. First quarter totals were further boosted by the \$6.5bn jumbo loan arranged for Brazil in connection with this year's rescheduling. That left less than \$10bn of new voluntary

business to be done outside the

New business prospects in tha eurocredit market have been hit on two fronts at once. Many developing country borrowers, especially those in Latin America, are now in the process of rescheduling their debts.

Except for the better performing countries of the Far

East, banks bave little appetite left for business with those that are not rescheduling. Elsewhere the bond market has stolen away much bread and butter business with industria-

Foating Rate Notes.

Among traditional major borrowers Sweden, which raised \$25n in the first quarter of 1983, took no new syndicated

Eurobonds

MARY ANN SIEGHART

last year. Prices of bonds with warrants soared and then col-

lapsed almost as quickly. Deutsche Bank's deal, for in-

prices of bonds fell.

The main exception was a

record-breaking floating rate note (FRN) for the European

investor interest.

for funds, quite apart from the competition now being generated in other markets.

All this has led banks in the eurocredit market to soften the terms they seek from borrowers.

The margin over the expensive proposal after some modifications rate has all but discovering the proposal after some modifications.

Euromarkets and appeared from the market.

Greece, which is regarded as one of the weaker European credits, was able to offer a \$350m loan in March at a \$350m loan in Marc

margin of § points over London Despite the absence of an alternative margin ovar tha lucrative prime rate the loan

was increased to \$400m. For top rate credits margins of less than 1 per cent, which disappeared after the debt crisis brnke, bave now become the norm. And maturities are also increasing as market conditions tilt in favour of borrowers.

#### Prospects

The latest loan by Gaz de France bears a lifa of 12 years, which is exceptionally long by European standards.

For the tima being, bowever, lised countries by offering there seems to be little pros-cheaper finance in the form of Fosting Rate Notes. there seems to be little pros-pect that such attractive terms will entice an increasing flow of borrowers back to the market. Instead some are using tha more favourable market conditions to 1983, took no new syndicated renegotiate the terms of exist-credits at all in the same period ing loans in their favour.

Ireland started the ball rolling in February with a request for better terms on a \$500m credit that was signed as recently as June last year, It wanted the maturity of the credit extended to nine years

tions to soften its harshest

Not long afterward, Hydro-Quebec, the Canadian utility, of a \$1.25bn loan arranged in 1980. Its approach was regarded as less controversial than that of Ireland, partly because it was seeking to renegotiate an

older borrowing.
But, in the meantime, banks have also come to the painful conclusion that borrowers who feel their loans are too expensive can always pay them back early and refinance in the cheaper floating rate note market. That means that unless requests for renegotiation can be accommodated, banks simply stand to lose some existing busi-ness as well as facing problems finding new customers for their

Even though the Floating Rate note market is no longer as buoyant as it was, banks are now grimly hanging on to what they bave got in the syndicated loan market in the hope that it will be enough to keep them going till better times come round again.

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## Battle to attract investors

THIS LAST year has been rocky for the Eurobond market and banks involved in it. Though \$58bn worth of new issues were launched between May 1983 and May 1984 interest rates tended to rise rather than fall and banks involved in it. Though \$58bn worth of new issues were launched between May 1983 and May 1984 Sweden in January of last year.

But demand was so strong the borrowers were happy because they could raise money that the amount was soon upped that the amount was soon upped to respect to the present of the investors or lenders and the investors or lenders and the investors or lenders followed auit.

The borrowers were happy because they could raise money that the amount was soon upped to represent the present of the investors or lenders and the investors o into the market.

This task was made more difficult by the fact that the most popular borrowers—the top-notch U.S. corporations stayed away from the market.
U.S. borrowers only accounted
for 13 per cent of the market
in 1983 compared with 25 per
cent the year before.

With booming equity markets, they preferred to raise what money they needed through rights issues. And because of increased profitability and generous deprecia- stance, fell from a price of 120 tion allowances, they did not to 104 in one day. Investors need much money anyway. suddenly cottoned on to the

tion allowances, they did not need much money anyway.

So new issue managers bad the difficult task of selling Eurobonds from less interesting option to buy sbares. bonds from less interesting issuers to investors who were keener to take a punt on the stock markets instead.

The obvious solution was to issue bonds with an equity content. These were either convertibles—in which the bond itself can be converted into the borrower's sbares—or bonds with warrants—where the bond pays a fixed rate of interest while the warrants can be detached to buy tha sbares at a certain

price. The latter were the most

But demand was so strong that the amount was soon upped to \$1.8bn. What CSFB realised was that the bigger the size of was that the bigger the size of the issue, the better would be the demand. Investors are usually keen to buy floating rate notes only when they are sure that thera will be an active market in the bond. The larger the issue, the more it will be traded.

It was this realisation at an active market in the bond. The larger the issue, the more it will be traded.

It was this realisation that led to the boom in FRNs towards the end of 1983 and the beginning of this year. Over \$75n worth of new floaters were launched in the first two months of 1984, compared with \$145n in the whole of 1983. Nearly \$25n worth was launched in just ona week of February.

Short-lived

started to drift downwards—not dramatically, but enough to make people realise that floores, too, carried the potential for capital loss. New issues slowed down to a trickle and new issues managers realised that they had to price their bonds more realistically. Now there is a limited appetita for good names, but nothing like the demand there was in February.

#### Short-lived

Markets then went through a One reason for their popularity was that rates were edgfallow patch in the summer. In both the dollar and D-mark sectors, interest rates crept up and ing up and in periods of rising interest rates, it makes more sense to buy a floater, whose coupon will rise in line, than to lock into a fixed-rate bond whose price will fall. issues were scarce and those that did appear did not excito

But FRNs were also seen as attractive assets for banks who note (FRN) for the European were sbort of lending opportant suisse First Boston syndicated loans, borrowers now and again in (CSFB). At \$1.5bn, it was the flocked to the floater market money and new issue windows opportant the control of the floater market money and new issue windows opportant the control of the floater market any business done.

ders were prepared to accept those terms because, unlike loans, the notes were market

But the FRN boom could not last for ever. The margins over come so thin that investors were hardly making money. Prices started to drift downwards—not

was in February,

Prospects for the rest of the year look grim. All the pandits expect U.S. interest rates to rise, which is bad news for the Eurobend market. And if the dollar stays high, the D.Hark sector will be doubly hit.

Secondary market traders will have to reed the market very carefully in order not to lead money and new issue managers will have to bank on small new issue windows opening every now and again in order to get

WO

to attract deposits.

As a result the interbank market itself is becoming concentrated much more on established banks in established financial centres. The rapid

## WORLD BANKING 7

## Dollar's fortunes mesmerise the world markets

Foreign exchange PHILIP STEPHENS

nomists—and journalists should bave learnt their lesson. Predictions that the dollar is about to crash seem merely to encourage foreign exchange merkets to mark the U.S. cur-rency bigher.

The more cynical among forecasters now believe that the long-awalted fall in the dollar's value will come only when they finally convince themselves it is set to remain at

present beights.
The only safe bet is that the dollar's fortunes will continue to mesmerise the world's financial markets for the foreseeable

U.S. interest rates, trade figures, inflation trends, the budget deficit, and the presidential elections are the indicators that foreign exchange dealers will be watching in

coming months.

And if the evidence of the last few months is anything to go by they will be concentrat-ing on the good news and shrugging off dire predictions of a collapse in the dollar's

Earlier this year Europe's cen-tral bankers and senior financial officials sat down to plan for the upbeaval on currency markets which would result from the inevilable " fall of the dollar.

There was even private talk of European governments cutting their interest rates if the U.S. currency's slide got out of

#### Reaction -

Halliga.

The reasoning seemed impeceable. With the dollar trading 20 per cent bigber than two years earlier, the U.S. trade deficit widening by the minute, and the budget deficit defying attempts to trim it, international

\$100bn current account deficit in 1984, and the inflationary impact of soaring Federal spend-currencies?
ing meant the dullar could go Most Eur

nowhere but down. When a string of top U.S. offi-cials, notably Mr Paul Voicker, U.S. Federal Reserve Board chairman, gave public voice to fears. the markets

appeared to take notice. By February the dollar was sliding. For the first time in two years the forecasters seemed to have got it right and, forgetting all those past errors, were beginning in say: "We

told you so." Then the dollar bounced back. The analysis of the economists convinced the markets only briefly that they should abandon their most important lesson of the last two years —

that the best way to make money is to buy dollars. And above all, U.S. interest rates began to rise as the Federal Reserve tightened its monetary stance in response to

the continuing surge of the U.S. economy. Simultaneously, the differential between returns offered on U.S. investments and other foreign assets was increased, while Mr Volcker quietened, at least temporarily, fears that those returns would be quickly groded by a rapid upturn in U.S. infaction.

U.S. inflation.

Foreign exchange markets
have thus re-established the link between high interest rates

and the deliar which consolered to the deliar at the consolered to the second to the consolered to the co

man of Salomon Brothers that rates could go "spectacularly higher" in the current business cycle reinforce it.

More recently, there has been growing confidence that the U.S. administration and Congress will agree at least a "downpayment" on reductions in the U.S. budget deficit.

So was the reasoning behind the almost universal forecast of a sharp dollar decline fatally flawed?

Many economists argue not. The predictions may have been premature but are still basic-ally sound, they say.

It does seem extraordinary that the dollar can shrug off monthly trade deficits of around \$10bn, and there are already clear signs of a resurgence of inflationary pressurea in the

Dollar assets in many international portfolios are also at historically bigb levels, suggesting that institutional investors should be slowing the flow of long-term funds into dollars.

But the financing gap which most forecasters identified at the beginning of this now seems far smaller than most predicted.

The U.S. banks bave become net takers of international funds, reducing the supply of dollars available to the rest of the world, while the less developed countries of Latin America still need dollars to meet their repayments.

That, coupled with interest rate differentials in favour of the U.S. has convinced some forecasters that net capital inflows could be sufficient to sus-tain the dollar at a high level

for the rest of this year.

A handful of economists are sticking to their prediction of a dollar crash, but most now expect a gradual decline later in the year and into 1985 as the terment of the gurrant account. impact of the current account deficit strengthens.

They do not discount the possibility, bowever, that the foreign exchange markets could decide to switch their attention to the trade deficit sooner rather than later; nor the risk investors would take their pro-fits and run.

The buge capital inflows challenge for the presidency needed to suslain an \$80bn to could cause a rapid loss of

> And the prospects for other Most European governments, anxious to nurture economic growth, seem intent on resist-ing pressures to match rises in U.S. Interest rates, though whether they can further "decouple" from U.S. levels is further

#### open to question. Responses

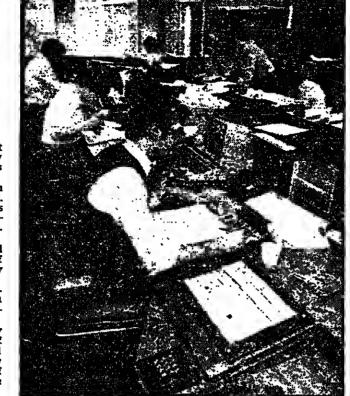
Movements in European currencies are thus likely to be essentially responses to senti-ment about the dollar, but recent labour unrest in West Germany and, to a lesser extent, Britain has shown how developments in Europe can encourage dollar

For most continental cur-rencies one of the advantages of a strong dollar is that it encourages stability within the European Monetary System by weakening the value of the

Even if the dollar does start to fall, economic convergence Predictions between the stronger and weaker EMS currencies is likely to mean that any realignment is likely to be a modest affair, with smoll revaluations of the D-mark ond guilder, and small downward sbifts for the French franc, lira, kroner and Irish

and the dollar which sustained the U.S. currency's rise through most of last year.

And predictions from economists expect it to remain fairly stable against the trade-weighted basket of currencies regarded by the authorities as the key indicator of the exchange rate.



For most Continental currencies, one advantage of a strong dollar is that it encourages stability within the European Monetary System by weakening the value of the D-mark. Above: Midlaud Bank International dealing room in the City of London.

## Why investors remain wary

LOW INFLATION, high real interest rates, booming stockmarkets and a strong dollar—there could not be a worst combination for the gold market.

And the metal's performance since its dramatic slide early last year has shown how much it has become a hostage to the economic performance of the Western

Flare-ups in the Middle East, tensions over nuclear missiles in Europe and guerrilla wars in Central America are no longer enough to send investors rushing into gold in times when a booming U.S. economy is leading the west into recovery.

bas thus been condemned to slip into the background, its lacklustre performance boosted by an occasional, but usually shortlived, fall in the dollar before it drifts lower again.

The key to its demise lies in the high interest rates offered in the U.S. in particular, and Western nations in general.

to see why investors shun gold. Its disadvantage as an asset offering no dividends or interest payments has been compounded by soaring equity markels and, crucially, the

seemingly unstoppable rise of the dollar. As long as investors in U.S. securities are persuaded that a stable, or rising exchange rate for the dollar will protect their returns there is little reason to

So what does the future bold? Over the sbort-term gold's best hope of breaking out of its present price range is a sharp against the dollar). At the decline in the dollar, same time it has encouraged That, bowever, appears far

Predictions earlier this year of a massive fall in the U.S. currency's value have so far proved no more than wishful thinking. Many economists now believe any decline is likely to

be slow and steady. A longer-term opportunity for the metal might come from a resurgence of inflationary pres-

recovery gaibers pace.

But while there are already signs in the U.S. and other western namens that price rises will pick up towards the end of this year, only the most apocating the dollar price of gold is still struck below \$400, its value in most other currencles has been rising in line with lyptic forecasts suggest anything the dollar.

Gold PHILIP STEPHENS

spirals of the 1970s.
Official gold transactions also offer little succour. The large sales by countries like Brazil, the Philippines and Portugal which have depressed prices over the last two years seem

unlikely to be repeated. But Venezuela and Argentina are both seen in the market as With inflation at under 5 per cent in most major economies and nominal interest raics as high as 12 per cent it is easy be malched by official pur-chases by Middle Eastern oil producers.

#### Prospects

If all this seems too depressing, there are some bopes on the borizon for those waiting to see gold regain at least some

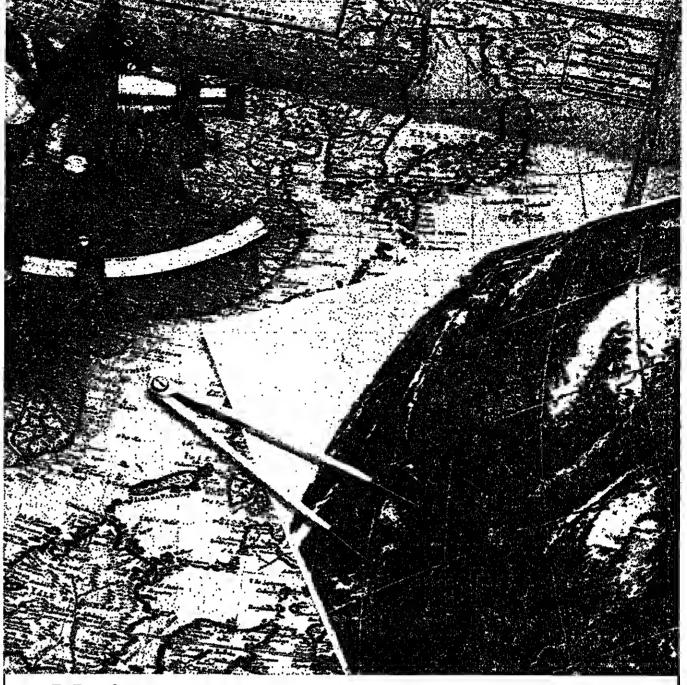
of its former glory.

The easier trend in gold prices bas discouraged growth in production in many countries (although South African mines have been protected by the depreciation of the rand some pick-up in gold use for both jewellery and industry.

So even a fairly modest plck-up in investor demand should have a fairly significant impact

on the price.

History is also on the side
of gold. Unless the world breaks oul permanently of the cyclical ur turns and recessions which have come to characterise modern economies there will sures in world economies as always be a moment to buy



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## Worldwide link-ups in prospect

#### Financial futures MARY ANN SIEGHART

LAST YEAR was an eventful one for financial futures. In London, the International Financial Futures Exchange (Liffe) completed its first year of trading, in the U.S., record volumes were seen, particularly in stock index contracts, and in the Far East, plons were

announced to set up exchanges in Hong Kong and Singapore. or a basket of shares—at a fixed price within a future munth, contract, investors can use these futures

The most popular financial stock index options and confutures contract in the U.S., where the markets were born, is the Treasury bond contract at the Chicago Board of Trade.

Last year, nearly 20m contracts changed hands, an increase of the stock market.

The U.S. authorities are keeping a close watch on these new instruments. The Securities and There were problems with the instruments. changed hands, an increase of 17 per cent on 1982.

But the fastest-growing are the stock index contracts. These the stock index contracts. These allow bolders to bet on rises and falls in the price of shares and to bedge an equity portfolin. If a fund manager, for instance, thinks the market will fall, he can sell a futures contract instead of baving to sell infi some of his shares (and lose the dividend income they the dividend income they bring).

If he is right and the market A financial future is a promise dues fall, he will probably lose money on his shares, but should to buy or sell a financial instru-ment—like a bond, a currency be compensated for this by making a profit on the futures

instruments. The Securities and Exchange Commission, the Commodities Futures Trading Commission and the Federal Reserve Bank are conducting a UK is still uncertain.

major study of the new producis. At the same time, the SEC and CTFC are acting to slow their growth and tighten

of the companies involved must be at least Stabn.

#### Arguments

Investors can use these futures to take a view on the way the market is heading (speculation).

Last year, trading in the S & P have given rise to heated arguments the contracts planned by the reduce the risk of volatility.

Last year, trading in the S & P have given rise to heated arguments. The CTFC rejected five ments. The CTFC rejected five sub-index contracts planned by to reduce the risk of volatility in interest rates, exchange rates or stock markets (hedging), or to take advantage of A new contract—the S & P 100 initiated a law suit challenging futures contract this year and the contract of the Chicago Board of Trade. As a result, the exchange has start trading a stock index initiated a law suit challenging futures contract this year and the contract of the was lannehed and the success the rules, which it describes as

ireatment of the contract for stamp duty purposes and the tax treatment of many users in the Nevertheless, 1277 FT-SE contracts changed hands on the

first day of trading in May and Mr Michael Jenkins, chief the provisions for approval.

In January, they issued guidelines for the approval of subindex contracts. The index must
contain at least 25 shares and
the total market capitalisation
of the companies involved must cept of financial futures.

> Worldwide link-ups may soon be possible as the Chicago Board of Trade hopes to trade the FT-SE 100 contract and Liffe will introduce a compalible Treasury bond instrument.

> Meanwhile, the Hong Kong

## Major banks spearhead era of massive re-organisation

The U.S. PAUL TAYLOR

Automation

being prepared.

In the south east and midwest and mountain states similar regional banking legislation is

4—Electronic banking. There are more than 35,000 automated

In addition, at least 20 U.S. banks, including Citbank, Bank of America and Chemical Bank are offering electronic banking

marketplace. Earlier this year a presidential commission led by the vice president recommended sweeping changes to the regulatory framework.

In Congress, the bank regu-lators are lobbying hard—but not always together—for new laws which would clearly define

what a bank is, the products it can offer and the geographic boundaries within which it can

do business.
So far, these legislative changes have been dogged by

The U.S. financial services industry is in the midst of a period of sweeping structural, regulatory and competition-driven change. The major U.S. the U.S. banks—where the commercial banks are in the forefront of this massive re-organisation.

For half a century the business of banking in the performance of the U.S. banks—where the medium-sized regionals have generally continued to outperform either the majors or the smaller banks—was arrained to outperform either the majors or the smaller banks—was arrained to outperform either the majors or the smaller banks.

For half a century the business of banking in the U.S. has been governed principally by two twin regulatory pillars—the Glass-Steagall Act separates commercial banking from insurance and the securities industry, and the McFadden Act which restricts interstate banking.

Within this regulatory frame-banks, work the U.S. banking industry, with notable exceptions, has flourished. With over 14,000 banks across the nation. America has been called "the most over-banked nation in the

But under the impact of interest rate deregulation, new products and new competitors this cosy framework is crumbling. Today, it is possible to buy car insurance in a Bank of America branch in California, sell stocks through most major bank impanches mithdraw major bank branches, withdraw funds through nationwide anto-mated teller machine (ATM) networks or arrange a mortgage in California, Florida or Illinois from the New York-based Citi-

The lifting of virtually all interest rate ceilings throughout the industry over the past two years has fundamentally changed the nature of consumer banking in the U.S. and fuelled the search by U.S. banking groups for a larger deposit base and hopoholes in existing legisand loopholes in existing legis-lation which will allow them to offer a wider range of products. As a result most senior bankers and industry experts see substantial further deregulation — with or without con-gressional action—by the end of the decade.

#### Divisions

But, despite this, the bank-ing industry, the regulators, individual state legislatures and congress remain divided over the fundamental issues that deregulation raises. Specifi-cally, the industry is split over whether product deregulation— the ability to offer an extended range of products through a bank branch network—should take precedence over federal action to more clearly define what is a bank and where in the

U.S. a bank can operate.

The smaller banks, fearful of the power of the money center banks, generally see product de-regulations as the priority while the major banks are most keen to expand the geographic

boundaries.
In the midst of it all, the re-

banks, some states, most recently New York, are steam-ing ahead with state laws which would allow banks to provide insurance and other financial

Banks such as Bank of America—which earlier this year allowed an insurance com-pany to set up "offices within branches"—Security Pacific and Citicorp are already exploiting loopboles in the existing legislation. Most major regional banks now provide discount brokerage services, either in house, or

through an intermediary. In the meantime, the insur-ance and securities industries Sears Roebuck, Prudential, Bache and American Express now offer a full range of fin-ancial services including, in many cases, banking. In March, the life insurance, securities and mutual fund industries took the unprecidented step of took the unprecidented step of issuing a joint statement calling on Congress and bank regulators to halt the move to

concentration of power in the hands of large banks.

"We will work to defeat legislation which would intermingle banking and commerce," the said strategies in a changed concentration banking regulators and strategies in a changed concentration. statement said,

■ Interstate banking: many of the big U.S. banks bave begun to break down the traditional barriers to interstate banking in one or more of four specific

1—The big banks have been eager to gobble up financially troubled out of state organisations. For example, California-based BankAmerica acquired the Washington State Seafirst

the smaller banks—was again apparent in the first quarter results with only eight out of the top 15 banks managing to

post earnings improvements.

Bank stocks remain at depressed levels—often selling at substantially below book acquiring bank is based in a state with similar "reciprocal" legislation.

The legislation, which is still being challenged in the courts, value. In part, this reflects the U.S. banks' beavy exposure to the problem of less developed appears to open up the way for limited regional networks allowcountries. For some of the major U.S. banks their Latin American LDC loan portfolio represents over 200 per cent of ing local banks to build-up their strength ahead of the expected onslaught of the money centres when federal legislation their equity and has led the regulators to force the U.S.

majors to improve their primary capital ratios.

For many Wall Street analysts the problems that LDC debts pose to the U.S. majors have been postponed rather than resolved. The spectre of a major banking crisis remains— particularly if U.S. interest teller machines in operation to-day in the U.S. and a growing number are kinked together through shared networks pro-viding access to one bank from a machine owned by another rates continue their recent upward trend.

Higher U.S. interest retes could affect not only the LDC debt burden but also the U.S. banks' currectly becoming domestic consumer and business lending, U.S. bank performance is still beavily dependent on the general U.S. economy—and

federal reserve board policy.

But the crucial factor
determining which banks determining which banks survive and prosper in the new ability to control the costs of deliveriog new services and the use of automated electronic back-office systems, an area in which industry experts believe many U.S. banks are still

Cost factor

Salomon Brothers's senior bank analysts published a major the Washington State Seafirst
Bank last year and Citicorp has acquired tronbled savings and loan associations in California, Florida and Illinois.

2—New rulings by federal regulators have opened the way for the major banks to open a string of "non-banks"—able to accept deposits and provide a wide range of other services including personal but not commercial loans.

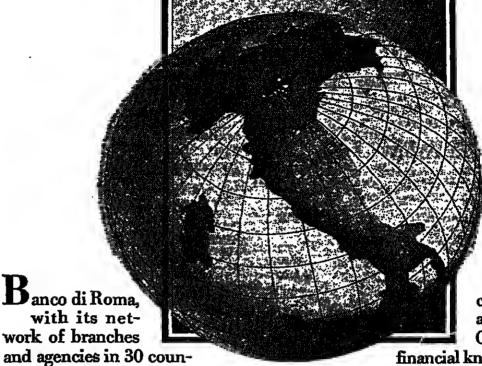
A federal reserve board ruling in March opened the way for banks led by Mellon National to open non-bank branches across the U.S. Almost selzed the opportunity and s report on electronic banking in the U.S. last mooth. In it, they concluded: "Financial institutions in the U.S. are undergoing profound structural change. In

a new framework governing followed suit.

In New England state profits fell by 3.3 per cent to sponsibilities.

Product deregulation. While legislation allowing the merger decline in a row under the banking in an integrated Congress mulls over bills which or acquisition of local banks by pressure of substantially higher fashioo to compete and thrive would expand the powers of out of state banks provided the non-performing loans and loan in the coming decades."

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## Outsiders make the running

IN DAYS gone by, Canadian bankers were relieved that contentious and protracted negotiations to revise the country's banking law came around only once every ten

But events in the financial sector are now moving so fast, and the rules becoming so blurred, that many would readily agree to have the law changed more often if that helped remove some of the clouds hanging over the banks.

Despite the much-publicised entry of Toronto-Dominion Bank into discount brokerage carrier this year, the banking industry as a whole has been left in the dust of the scramble among financial institutions to expand their services.

Furthermore, Canada's 13 chartered banks are losing some of their most valuable business to the rapidly growing foreign banking community.

Under a proposed amendment to the Bank Act (the first that bankers can remember between the usual ten-year reviews), the the usual ten-year reviews), the 58 foreign banks will, in future, be allowed to expand their assets to 16 per cent of the total for the banking system, compared to the present ceiling of 8 per cent, against which several are already bumping.

Mr Robert Mackintosh, president of the Canadian Bankers' Association says bluntly that

dent of the Canada Association, says bluntly that domestic banks "are on an unlevel playing field, and we're on the lower end."

ties, a Toronto-based firm of iovestment dealers, forecast recently that this year's upturn in North American interest rates "could initiate increased competition by some financial service companies in order to

gain low market share." Bank shares have performed poorly on the Toronto Stock Exchange as analysis advise investors against raising their exposure to this sector of the

The banks comprise one of what are frequently termed the "Four Pillars" of Canada's financial system.

The other three are the trust and loan companies, whose activities consist mainly of mortgage lending, and executor and trustee business; insurance

Canada

groups; and investment dealers, traditionally concentrating on stockbroking and underwriting

BERNARD SIMON .

corporate debt and equity issues. The banks are concerned that they are having to carry a heavier load than the other three pillars, giving them less flexibility to respond to a fast-changing environment.

Alone among the four sectors, they have to maintain non-interest bearing cash reserves and pay deposit insurance pre-miums. They are restricted by legislation from moving into new spheres of business, and

Association, says bluntly that domestic banks "are on an unlevel playing field, and we're on the lower end."

What's more, he complains that "lots of the other players are saying that we're on the higher end."

The tilt, from the banks' point of view, may become even more pronounced over the next few months. McCarthy Securities, a Toronto-based firm of the late 1970s by not pushing barder for access to a wider Banks slipped np during the service few me the late 1970s by not pushing barder for access to a wider spectrum of operations.

While they succeeded in moving into the mortgage business and consumers credit in

recently, into factoring and financial institutions and bolleasing, they have stopped short stering the ability of local so far of lobbying for fiduciary powers, such as those enjoyed the Toronto-based banks. by the trust companies, or the some bankers are nervous right to underwrite corporate that a drive to give them more debt instruments and equity

Meanwhile, the other "pillars" op resentment against what are are expanding rapidly. All five major banks, except Toronto-Dominion, bave lost market share in demand deposits, the cheapest form of funding.

By contrast the trust com-

By contrast, the trust com-panies, belped by the concentra-tion of their branch networks in heavily populated Ontario,

are gaining.
One of the largest trust companies, Canada Trustco, whose services now range from cheque accounts to consumer finance and a wide range of savings instruments, has raised its share of the demand density placed. of the demand deposits placed with the country's biggest five banks and three trust companies from 4.3 per ceot in 1981 to

S per cent last year. Investment dealers are slowly moving into quasi-banking activities by taking deposits on margin accounts and creating versatile money market funds for their clients.

#### Competitors

Bankers also worry at signs of growing co-operation among their competitors. Two of Canada's largest companies, Brascan and Power Corporatioo, bave restructured their financial service subsidiaries in the past few months to bring insurance and trust operations together under a single holding company. In Quebec, the provincial government is trying to fragment the four pillars, ment the four pillars, as is the case at present. But the chances of the committee agreeing oo specific proposals are reduced by the participation of two representations. ness and consumers credit in apparently in the hope of

PERFORMANCE OF FIVE MAJOR CANADIAN RANKS

(Quarter	ended Ja: * Ass (CS	nuary 31) sets bn)		t Income (C\$m)	
Royal Bank	1984 83.5	1983 86.9	1984 129.2	1983 112.4	
Canadian Imperial Bank of Commerce	68.0	68.3	64.9	74.2	
Bank of Montreal	63.5	63.5	76.6	74.4	
Bank of Nova Scotia	53.0	53,7	90.3	102.8	
Toronto Dominion Bank *At end of period.	42.6	44.6	85.4	85.6	

companies to compete against

productive by further stirring op resentment against what are

A receot "revelation" that the Bank of Montreal is hiring several dozen foreigners, mainly Americans, was sufficiently controversial to provoke questions

in Parliament.
In any case, many bankers still believe that they should stay out of corporate under-writing to avoid conflicts of interest in their dealings with

customers.
Nonetheless, they are examining new openings. Mr Mackintosh observes that banks "are now beginning to feel, perhaps for the first time, that the only thing to do is to go after broad powers themselves." Among the areas being explored are portfolio and

pension fund management, trust business and selling insurance. A committee was formed earlier this year to advise the federal Government on the desirability of allowing a further overlap among the activi-ties of the various institutions. Banks would like the group to recommend that institutions be regulated according to their activities rather than their structure, as is the case at

participation of two representatives from each of the four pillars.

Canadian banks have fared tolerably well during the reces sion. Though assets have stag-nated, profits in some cases have risen, despite high interest rates and the banks' exposure to a raft of troubled borrowers, ranging from Dome Petroleum to Latin American countries.

The rub, however, is that the trust companies have performed better. Their profits jumped by an average of over 50 per cent last year, compared with 2 drop of around 1 per cont for the



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## bank supervision that can cope with a banking industry that knows no borders. Much of it, unfortunately, smacks of tocking the stabla door after not just one but a whole berd of borses has botted. The tightening up of the Basle Concordat, the international bank supervisors' creed, followed rather than averted the

1982 Ambrosiano Bank scandal;

criticise.

This is specially so in the U.S.

where Congress rapped bank supervisors for their poor hand-ling of the LDC crisis last year and enacted new controls over international bank lending which

breempt some of their powers.

Mr Paul Volcker, the Fed chairman, not surprisingly, fought hard against them. The regulations now state just when

and how bank must set aside provisions against shaky foreign loans, and force the banks to give even more details of their international exposure than they

have pressed banks into bolster-

ing their capital bases, and appear in bave reversed the

deterioration that bad been

In the U.S., banks were

obliged to raise the ratio of

BASLE CONCORDAT

Division of supervisory responsibility for foreign banking establishments.

Liquidity of:
Branch, beld by H\*
Snbsidiary, beld by H\*
Joint Venture, beld by H\*

Juint Venture, held by "country of incorporation."

P-parent anthority.
† P for "group as a whole."

Besponsibility for:

Solvency of:

Branch, beld by Pt Subsidiary (Shared)

· H-host authority.

primary " capital (a measure

going on for years.

had to already.

Argument

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#### Changes in supervision

DAYID LASCELLES

1982 Ambrosiano Bank scandal; the Germans are only now enacting new bank laws which could have prevented last year's Schroeder Muenchmeyer Hengst crists. And there is still a widespread suspicion that the LDC crisis might have been nipped in the bud if supervisors had been more alert and willing to criticise. of their own funds) to total

of their own funds) to total assets to at least 5 per cent by the end of last year. Several were already above that level, but many were in the 4-5 per cent range, meaning they had to raise more capital or retnin a bigger chunk of earnings.

The Fed is unlikely to stop there. Mr Volcker has already said he would like to see an even higher ratio, while banks that do something out of the institutions as a way into a new market, or making large new market, or making large acquisitions) have to boost their capital still more as a condition

for regulatory approval.

The British banks bumped up their capital too (though their efforts have been thwarted by the Thatcher Government's decision to end leasing tax privi-leges, which will land them with a reserve-draining fl.8bn tax bill). Even the government-nwned French banks are being pushed by the Banque de France to get their balance sheets into better shepe. The

Argument

Banking critics in other countries would like to see similar measures, believing in the health-giving effects of disclosure. But the acceptance of U.S. standards internationally seems unlikely—at least in the foreseeable future.

Outside the U.S. there is a clubbishness about bank-supervisor relations which fosters excrety, but also avoids some of the antagonism letween U.S. banks and the authorities.

Nevertheless, supervisors in other countries such as the U.K. Germany and Jepan, have been fairly stern with their banks over the handling of LDC deht by urging prudence and, if necessary, dividend restraint to free more funds to build up bank reserves.

As a result 1983 had deht

#### Weak spots

As a result, 1983 bad debt In the U.S., the banking provisions are up quite sharply; Japan has also introduced a authoritias coupled their drive for more capital with a promise not to criticise banks whose backing for IMF-sponsored ad-justment programmes left weak formal list of problem countries whose loans must be written But aside from cases of banks badly hit by special problems (like the German banks or Midland of the UK and Crocker), dividends have been rising nicely.

At the same time, supervisors

At the same time, supervisors

Belated though some of these banks into holister.

steps bave born, they have left the banking industry in much better shape to cope with the lingering stresses of the world banking crisis. With stronger tal ratios, better loan loss reserves and—at least in the U.S.—fewer opportunities to conceal mistakes from sharebolder scrutiny, any bank that got through the past twn years, however battered, can afford to be a bit more optimistic about

the next two. This view seems to be shared by the Bank of England which, like most central banks, is wary of sounding complacent about anything. In its letest Quarterly Bulletin it said:

"New money will continue to be needed by a number of countries; but as long as this is proportionately less than the increase in banks' capital, the vulnerability of banks to problems in these countries will gradually fall."

But, if supervisors are tightening up in their own countries, the harmonisation of supervision still bas same way to go. The Baste Concordat in its beefed up form spells out hanking. But if the shocks of the past couple of years have done any good, it has been by forcing through changes in bank supervision in most of the hig lender Loopholes are being plugged, capital adequacy standards raised, and further strides have been taken more clearly supervisors' responsibilities for their own banks, their foreign subsiditowards that elusive goal of a system of international aries, and foreign banks operating within their jurisdiction.
(Ambrosiano "fell through the cracks"). But, while this arrangement sheres out watchdog roles, it does not address the fact that some countries supervise their banks better than others.

Bank supervisors are striving for more co-ordination in the regulation of international banking to improve control, achieve better competitive equality are harmonise matters such as tax and loss reserving.

> Poorly supervised centres become havens for the unscrupulous, which the reputbecome able centres can only cope with by ostracising them. Different standards of supervision, even among the reputable centres, also create competitive inequeti-ties between banks fighting for business in the same inter-national marketplace.

Despite years of discussion, officials have still to agree nn a definition of capital, and until they do there will never be accord on capital adequacy, the key measure of a bank'a financial strength. Supervisors seem to egree though, that e bank's balance sheet should be evaluated by weighting its assets according to bow risky they are, rather than simply totting up the figures.



In the U.S., Mr Paul Vniker, the Fed chairman, would like to see a higher ratin of "primary" capital in total assets.

be capital, and until here will never be apital adequacy, the middle of next year, all the middle of next year, all banks will be supervised on a consolidated basis, which will make it barder for them to get round regulations by channeling its assets to bow risky they are, i simply totting up supervision and is also being subsidiaries, and setting should be made to carry bank reporting, and setting more capital.

A 14.75 1 5

Section 4

U.S. BANKING: YEAR ENDING DEC. 1983

						reserves		
						25 %	Non-	
		% change	Net	% change	1.058			Primary
	Assets	on year	incom e Sm	nn year (decrease)	provision Sm	total loans	loans Sm :	capital ratio (%)
Cillcorp	\$bn 135	(decrease) + 4	860	+19	520	0.86	2,100	5.1
Bank America	121	(- 1)	390	(-1S)	658	1.25	3,314	5.05
Chase Manhattan	82	`+ i'	430	+40	285	1.01	1,300	5.48
Mannfacturers	02				-5-			
Hanover	64	+ 1	337	+14	228	0.99	832	5.01
J. P. Morgan	58	(- I)	460	+17	230	1.43	557	6.97
Chemical N.Y.	51	+ 6	206	+27	166	1.11	876	5.52
First Interstate	44	+ 9	247	+12	216	1.36	1,321	5.84
Continental Illinois	42	(-2)	108	+39	395	1.21	1,900	- 5.69
Security Pacific	40	+ 9	264	+13	156	1.18	865	5.4
Bankers Trust	40	(-1)	254	+26	80	1.03	558	5.64
First Chicago	36	+ 1	18 <del>4</del>	+34	150	0.98	854	5.67
Wells Fargo	27	+ 9	155	+11	121	4.98	748.6	
Mellon National	26.4	+30.6	184	+37	52	1.56	- 539	6.08
Crocker National	23.4	(-6.2)	(-10.4)	128	173	1.50	. 773	
Marine Midland	22.9	+13	101	+76	85	1.16	383	5.97
n.a.—not available						Research:	Rivka	Nachoma

#### U.S. BANKING: FIRST QUARTER, 1984

						TOWN 1602		. ~
						reserve	3	
			First	٠.	Tirst	28 %	Non	Primer.
			quarter		quarter	of T		or capit
	Assets at	% change	net	% change	1984	total	loans	
	31/3/84	on year	income	on year	loan los		31/3/8	
	Sbn	(decrease)	\$m	(decrease)	\$m	31/3/84		31/3/8
Citicorp	141.8	+11.0	223.0	(-5.0)	81.0	0.86	2,300	5.09
Bank America	121.5	+ 2.0	101.1	(-16.0)	105.7	1.22	4,017	5,04
Chase Manhattan	81.8	+ 4.0	102.5	(-3.0)	75.0	1.04	1,640	5.58
Manufacturers	02.0			(,	-			
Hanover	64.8	+ 8.7	84.0	+ 2.3	62.5	0.91	1,000	5.53
J. P. Morgan	59.8	+ 0.8	146.0	+23.9	45.0	1.49	675	7.01
Chemical N.Y.	53.0	+14.3	81.3	+13.7	33.1	1.10	. 899	5.47
First Interstate	42.6	+ 6.2	63.7	+ 9.5	45.0	1.33	1,145	6.18
Bankers Trust	42.3	+ 7.2	69.2	+13.0	45.0	1.27	685	5.55
Continental Illinois	41.4	(-1.5)	29.4	(-5.8)	140.0	1.32	2,309	5.84
Security Pacific	40.0	+ 9.6	67.9	+110	46.4	1.21	381	5.48
First Chicago	35.9	+ 2.9	49.8	+15.0	47.5	0.99	902	6.27
Wells Fargo	26.6	+ 5.0	40.0	+16.0	31.3	9.98	739	6.20
Mellon National	26.4	+31.8	33.0	(-14.5)	17.2	1.56	448	6.20
Crocker National	24.7	(-6.4)	120.8	n.a.	147.6	1.76	880	5.62
Marine Midland	24.2	+19.0	22.6	(-3.5)	18.3	1.13	430	5.42
n.a.—not available		1 25.0		( 0.0)		Research		

## BANCO SANTO SPIRITO Registered and Head Office in Rome

## 1983 balance sheet

1.562.5

3.601,6

7.395,4

27.639,4

as	sets
_	Cash and funds with Central Bank Securitias and investments Partfolin, current eccaunts and contan

Istituto Bancario San Paolo di Torino.

Other itema Contra accounta 13.642,4

Contra accounts

- Capital, reserves, profit brought forward Funds for pravisions and write-offs Othar Items Net profit for the year

214,9 820,4 26,1 13.642,4 27.639,4

467,1 12.468,5

The shareholders meeting, held in Rume under the chairmanship of Mr. Gloade Ciapparelli, has approved the balance sheet at 31sl Dacembar 1983, which shows a profit of Lire 26,1 billion (+22,5%), after transfers to reserve and write-offs totalling Lire 124,4

The meeting approved the payment of a 17% dividend, the transfer of Lire 11,5 billion to ordinary raserve, the creation of a "Ravenue Reserve Fund" of Lire 2,5 billion and the increase by Lire 2 billion of the "Fund for the purchase of the bank's own shares".

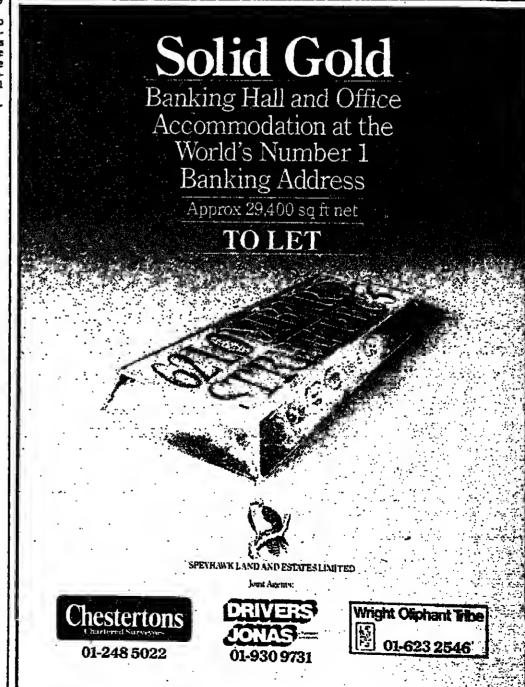
Intal funds amount to Lire 483.3 billion and will total Lire 511,3 billion once the increase in capital, which is now taking place,

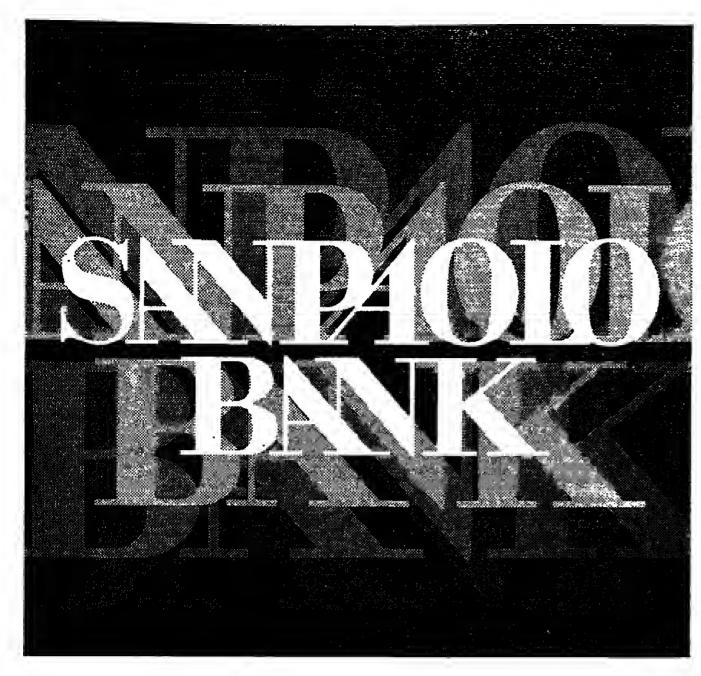
Total deposits reached Lire 12.468 billion (+ 21,1%), of which Lire 7,549 billion (+ 15,4%) was recaived from customers.

Total credit granted grew to Lire 7.395 billion (+ 23,4%) and credit to customers to Lire 3.482 billion (+ 12,9%), which is whitin the limits recommended by the Monetary Authorities, deposits and loans in loreign currencies increased by more than 45%. Total the limits rectimined by the Monetary Authorities, deposits and loans in loreign currencies increased by mare than 45%. Intaid deposits in fireign currencies of the benk and of its subsidiary Banca di Santa Spirita (Luxembourg) S.A. reached US\$ 1,75 billion. In 1983 naw branches were opened at Faggia, Ercolano and Trani and a Representative Office in Frankfurt. The meeting elected tha Baard at Directara and tha Baard at Auditurs for the years from 1984 to 1986. Thair composition, after deliberation of the Board, is as inlinws: Board of Directors: Ginsuè Ciapparalli, chairman; Glanfranco Imperainri, Andolfo Rinaldi, vice-chairman; Mario Are, Renato Caesero, Umberto Granati, Mario Piovano, Pietro Rastelli, Alberto Right. Board of Auditors: Sergin Melpignana, chairman; Costantion Leggeri, Altredo Partal, euditors; Reneto Carafa, Aldo De Chiara, alternates.

The dividend is payable, against coupon n. 4, from the 17th of May 1984 at all branches of the bank and at Banca Commerciale Italiana, Credito Italiano, Banco di Roma, Banca Nazionale dal Lavoro, Banca Popolare di Milano, Banca Popolare di Novara and

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Representative Offices: Paris, Zurich. Foreign Subsidiaries: First Los Angeles Bank, Los Angeles - Sanpaolo Bank (Bahamas) Ltd., Nassau - Sanpaolo-Lariano Bank S.A., Luxembourg. Services performed through Italian Subsidiaries and

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ni - Detail of a hand-pedatal render poor of a Tax Blok of the tily of Steen for the year

Huge changes in progress

Britain

DAVID LASCELLES

BANKERS DO not make money by exaggerating. So when Sir Timothy Bevan, chairman of Barclays Bank, Britain's largest described the UK banking mar-ket as a battlefield last year it was probably an understate-ment. As thiogs have turned out he could have tossed in words like whirlwind and revo-lution and still failed to capture the momentous changes now confronting him and his col-

teagues.

UK banking—the whole UK financial scene if it comes to that—is going through one of those once-in-a-generation convulsions that reshape, renew and also destroy institutions and markets. Quite what will come of the current one it is too early to say: apprebension vies with excitement. But there is a sense that it must be to the good hecause it is unleashing new market forces, stripping out distortions and, some would say, kicking the banks out of their slumbers.

What makes it all so momentous is that chango is coming in ot least four ways, all at once. Deregulation of the UK financial markets is opening up new opportunities for banks. mainly in the securities busi-ness. But by the same token banks face fresh competition, mainly from the building societion, of both a major international mainly from the building societios, which have proved highly clients as well as a big domesaggressive and innovative. The bank clearing system bank clearing system, the "works" of UK banking, is

undergoing a radical overbaul.
Most costly of all, the Thatcher
Government bas lobbed o couple
of big tax bombshells.

Flow

These events are not as un-related as they seem. At their broadest the financial changes in the UK affect the way money flows from those who have it to those who need it. Trodition-ally, banks brought together the saver and the borrower, the securities firms linked the investor and entrepreceur and the building societies the saver and the homebuyer. Those roles will now be increasingly shared and as financial intermediaries

stock jobbers (market makers).

Any besitation that thoy might have had oboot moving into an unfamiliar and risky businoss was quickly dispelled. Three of the Big Four clearing banks (Barcloys, NatWest and Midland) have already formula in parts of the City about Coming as it did at a time when the banks' profits bad already been hard hit by the need to make large provisions to cover bad LDC and domestic loans it was especially painful in parts of the City about Coming as it did at a time when the banks' profits bad already been hard hit by the need to make large provisions to cover bad LDC and domestic loans it was especially painful in parts of the City about the banks' profits bad already been hard hit by the need to make large provisions to cover bad LDC and domestic loans it was especially painful in parts of the City about the banks' profits bad already been hard hit by the need to make large provisions to cover bad LDC and domestic loans it did at a time when the banks' profits bad already been hard hit by the need to make large provisions to cover bad LDC and domestic loans it did at a time when the banks' profits bad already been hard hit by the need to make large provisions to cover bad LDC and domestic loans it was especially painful in parts of their viability. (Barcloys, NatWest and Midiand) have already formed alliances with Stock Exchange firms, and the fourth, Lloyds, has said it will too.

The grandost is Barcloys' things turn out badly. £100m-plus deal tying together stockbrokers de Zoete and get into securities also owes Bevan with stocklobbers Wedd something to the stresses in Durischor to form what could their traditional deposit-taking to create o more level playing become the largest securities and lending business. For surface for the banks and build-



Liberalisation of financial markets—a consequence of the spread

of new technology—is creating exciting opportunities for banks

across Europe. Governments are maintaining an increasingly

watchful presence, however.

scene. Above: the NatWest Tower looms above the City of London skyline.

operation in the UK. Barclays years now they have been has been vaguo about its plans losing out to the building but clearly this has the makings socioties in the hotly compositive firm for institutional market. The societies have all institutional market. but clearly this has the makings small investors up and down the UK will be able to deal through Barclays' 3,000-odd branches.

The long-run question is whethor the big clearers are set to dominate the UK securities business as their countorparts do in, say, West Germany, eclipsing not just the stock-brokers but also the merchant banks.

Given the resources they can plough into it, backed by buge braceh networks the chances look good, at least on paper.
What bas to be tested, though, is whether staid bankers can cope with the turbulence and risk of the securities industry.

Questions must also be

Questions must also be answered about regulation and become more alike their tax and control. How will banks insuregulatory treatment should be equalised as well.

The liberalisation of the their securities operations be London Stock Exchange, which reguioled? Despite the excite-they expected to defer ad started last year, gave UK banks ment the recent deals have infinitum—as much as £2bn by their first real opportunity to generated there is much scepti-some estimates.

But the banks' eagerness in

strengthening at bome, tho number of company insolvencies remains bigh and the banks are

deeply committed to the crisis-ridden steel, coal and shipbuild-

\$30bn by the countries of the

developing world and Comecon. Nearly \$8bn of that is owed by

the crisis-ridden Latin Ameri-

can region. These figures are for smaller than those, for ex-ample, for the U.S. banks—but

it did not need the Argentinian debt cliff-hanger this spring to underline to the Germans the

need to boost their loan loss

Again it is not clear from the

As for their foreign lending, all German banks together (ex-

ing sectors

pressed their advantages to the full but the banks have also been slow to fight back. This has cost them a good chunk of their "endnwment" of cheap funds and driven up their

At the same time the Thatchor Government has embarked on a radical reform of the corporate tax system, the effect of which will be to make and equity financing more so.
Whether or not this actually triggers an equity boom it forces banks to get into the equities business, if only to protect their flanks.

The Tories have also dealt a massive blow to the banks' highly profitable leasing business by phasing out the befty tax allowances that made it so attractive. Actually it was e double blow because it also forces banks to pay tax on earlier leasing business which

thought them through properly. This raises another long-run if so, the Bank would bave question: whether British bank-something to answer for if ing can ever recover its traditionally enviable profitability record. The answer is probably

not. The Government is also keen

ing societies. The leasing tax move was a step in this direc-tion (the socioties are not allowed to lease so they wel-comed the change). In the last two months societies have lost their exemption from capital gains tax on gilts trading (making them equal with the banks), while the banks are to be included in the societies composite rate scheme, meaning they will have to pay interest to their depositors net of tax.

#### Green Paper

More radical changes lie shead. The Government has promised a Green Paper on building society law reform which is widely expected to pro-

which is widely expected to propose greater powers. The key one may be the right to make unsecured personal loans as well as the right to offer legal and other services.

Few things better symbolise the assault on the banks' traditional turf than the attempt by Citibank of the U.S. to become a member of the UK clearing system, which is dominated by the Big Four and a handful of smaller banks.

The application forced the

The application forced the clearers to face up to long-standing criticism that they run a monopoly (though legal action has never proved this). It also coincided with a recommendation that the Consequent has the tion to the Government by the National Consumer Conneil that

National Consumer Conneil that the banks be made to throw men the clearing system to anyone wanting to provide money transmission services.

Rather than rule on Citibank's application (which would have been an agonising decision) the clearers decided to use it as the pretext for a full review of the clearing system, which will take the rest in thin year (Citibank's application was put on ice). This will quite likely lead to an epochmaking reshaping of the system along the lines proposed by the NCC. Anyone will be able to join, if prepared to shoulder a part of the large costs of runpart of the large costs of run-

ning it.

If so, the very heart of the UK hanking system will cease to be the preserve of the traditional clearers and will be open not just to other hanks but probably eventually to non-banks like building societies if they are allowed to go in for money transmission.

The irony in UK banking is ning it.

The irony in UK banking is that while the big banks and themselves besieged no all sides, clobbered by new taxation and losing market share to everybody in sight, their future actually exciting than it has looked for years. They are the most powerful players in a fast-moving market. Deregulation and new technology are open-ing fresh avenues, as inventive banks like the Bank of Scotland has shown with its TV banking and

ounts.		
The l	Big Four	1983
Pre	(£m) -tex profit	a Assets
	£m	£m
trektys itWest	557 503	64,904
dland	225	52,613
oyds.	419 :	38,432

## Tougher laws curb optimism

ON THE face of it, West German banks — and their part of the profit and loss shareholders—have a lot to be happy about. Last year accounts. profits were up even on the already good result of 1982 and dividends were generally increased (or resumed).

This year the banks' interest margins will almost certainly be down, but with the domestic economy pick-ing up strongly credit business should be buoyant too.

Yet the picture is clouded by two main factors; the con-tinuing bigh risks above all for credit business abrood, and the tougher provisions of the Bank-**West Germany** JONATHAN CARR ing Law opproved by the Bonn Cabinet in Fobruary.

Much of this is illustrated by the results of the so-called "Big-Tbree" commorcial banks Three" commorcial banks Deutsche, Dresdner and Commerz: "so-called" because last year: the group consolidated assets of Bayerischo Vereins-bank (DM 113.5bn) for the first time nosed ahead of those of Commerzbank (DM 113.3bn).

Thanks above all to rising interest income and strong re-sults from their commissions business, the three sbarply boosted "partial operating profit"—the Comerz by 62 per cent to DM 910m, the Dresdner by 38 per cent to DM 1.2bn and the Deutsche by 16 per cent to

German accounting practice allows the banks to keep tho exact level of "full operating profit," that is including earnings from own account trading, to themselves.

So far, so good-except that banks' balance sheots exactly the banks felt compelled to put how much is being stacked much of their profit into re-serves of one sort or another to slops figure is usually offset cover losses or the risk of losses against securities trading profits bas calculated that to comply above all on their credit before being published. But at busicess.

Although economic growth is "Write-downs and provisions"

For Deutsche Bank in 1983 DM 1.46bn was noted under this itom, for Dresdner DM 1.1bn and for Commerzbank DM 650m. Further big sums were added to open reserves.

bolders may even consider themselves lucky to be receiving a divid-nd payout of 24 per cent at the Deutsche, and of 12 per cent at the two other banks

At the end of it all share-

There is a direct, and for many banks a worrying, connection between international lending and the government's proposed changes in banking

At present the banks must limit their lending to a maximum of 18 times shareboiders' equity, but they do not have to include the business of their foreign subsidiaries (notably those in Luxembourg) in the cluding their foreign sub-sidiaries) are nwed more than

calculation.

Under the new measures (passed by the cabinet cut yet to go through parliament), the banks will have to publish consolidated accounts for all substitution in which they have sidiaries in which they have at least a 40 per cent stake, and apply the "18 times" rule to the new total lending sum.

The banks are to be given five years to make the adjustment, and in fact have circady started to adapt after a "gentle-man's agreement " reached with the demestic banking authori-

ties in 1981. But the new rule implies a big chongo all the same. The Bundesbank, the central bank,

or increase their equity by a minimum of DM 2.5bn. The latter would involve Herculean efforts by some banks; the former could restrict the German contribution to future efforts to solve the international debt problem.

Cautious

The banks are being cautious already in their new lending abroad. But a lot more "fresh money" and new rescheduling efforts will be needed in the next few years from all Wes-tern banks, including the Ger-man ones, if an international financial crists is to be headed

Besides the regulation on consolidation, the new banking rules include a provision under which the limit for the biggest single credit given by a bank will be cut from 75 per cent to 50 per cent of its capital.

This rule in particular re-ceived a lot of publicity follow-ing the debacle of the private bank Schroeder, Münchmeyer, Hengst (SMH) late last year. SMH had lent more than

DM 800m to a construction equipment group, which later failed, although the bank's capital was little more than DM 100m.

In fact, it is doubtful whether even the tougher new rules in-cluding consolidation (much of SMH's lending was channelled through its Luxembourg sub-sidiary) would have presented the SMH affair.

At least the banking sector as a whole can congratulate itself on the speed with which bas calculated that to comply it stepped in to head of the to reduce their total lending exposure by at least DM 50bn far bigger and longer lasting.

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MONTE DEI PASCHI.GROUP Representative office in CAIRO

## Modest boost for bankers' spirits

ALTHOUGH almost by definition the chairmen of France's nationalised banks could hardly be described as happy men, they are walking this spring with somewhat more bounce in their step than could have and industrial drama, the banks that the state of the same and industrial drama, the banks that the same are the same and industrial drama, the banks that the same are th been imagined 18 months ago.

Following the wide-ranging nationalisation programme of February 1982, which extended the 1945 state takeover of the Big Three banks throughout practically the rest of the French commercial banking system, banks were thrust pellmell into a delicata new power game with the Government

The risk clearly existed that unless they struggled hard to fight for a relative amount of management autonomy, the banks would become absorbed into the atate apparatus as mere instruments of government for carrying out industrial reorganisation, keeping control of the franc and helping finance budgetary need

For a variety of reasons, this has not happened. In line with the general trend of Government policy, reinforced since March 1963 towards rigorous, not to say austere, economic management, the banks have been allowed manoeuvering room to exercise traditional banking prudence in the running of their business.

In the French system where state ownership and, even more important, a tradition of government influence, runs through-ont all areas of the economy, the banks cannot avoid being involved in thorny cases of sup-porting companies in

At a time when important heavy industrial sectors such as steel, engineering and shlp-building are facing large-scale capacity reductions and job cuts, state ownership of the banks inevitably draws them into such problem cases aarlier, more intimately, and certainly more publicly, than is the case in other countries such as Ger-

But the banks' ability to

France DAVID MARSH

resist Government pressures to bail out lame ducks has been reinforced by growing realisa-tion in the administration that a blatant loosening of French principles of sound banking ultimately would reflect badly on the banks' standing abroad.

With France still dependent on foreign borrowing to finance tha (diminished) current account deficit and generally oil the wheels of its international trade, no one in the Government wants to risk weakening the country's overall credit rating. So far, this has stood up well in spite of three years of beavy fund-raising since the Socialists came to power.

Additionally, the mood of interventionist policy-makers in the Government itself has been greatly weakened following the strengthening of the economic powers of M Jacques Delors, the moderate Finance Minister, who ultimate responsibility for the banks.

The resignation just over a year ago of M Jean-Pierre Chevenement, the arch-interventionist Industry Minister, and his replecement by M Laurent Fabius, a man who hardly lets a day go past withnut preaching the virtues of pragmatism and profits, probably adds up to the biggest single boost for bankers' spirits since the nationalisations.

The current discussions over a new rescue package for Creusot Loire, the private sector engineering company, provide an illustration of how the environment has shifted in the provisions on other business-

bave felt sufficiently strong to mount a vigorous public cam-poign warning against any soft options for ending Creusot-Loire's troubles.

Both M Jacques Mayoux, chairman of Societe Generale, Creusot Loire's main bankers. and M Rene Thomas, head of Banque Nationale de Paris, have recently urged a tough line. By ostentatiously expanding on the government's line that no

more public funds are available to bail out the troubled company, the bankers are putting maximum pressure on Creusot Loire's private sharebolders to dig deply into their own pockets. Bankers have also been com-forted by a moderate rebound in their profits for 1983-even though these remain highly depressed by international stan-dards. Overall, commercial bank profits fell in 1982 for only the second time in 30 years.

Recovery

The earnings recovery (see accompanying table for details) has in some cases been the result of a deliberate policy by some banks to maximise provisions on risky business for 1982 (the fort way under their next (the first year under their new chairmen) as part of a general deck-clearing exercise. But generally banks beve improved

their margins and tightened up on running costs.

The Government has atlowed the banks leeway to increase provisions on both foreign and domestic banking risks for 1983 in the general interest of boosting their balance sheets. Different banks have chosen to interpret this freedom in widely differing ways. Credit Lyonnais, for instance, actually cut provisions on sovereign country risks and its massively expanded

BANK PROFITS

Banque Nationale de Paris (group) Credit Lyonnais Societe Generale Banque Paribas Banque Indosuez (group) Credit du N rd

incloding its troubled Nether-lands acquisition, Stavenburg's, inadequacy bave been allowed which is in the throes of by the Government to return to extensive reorganisation aimed at bringing it back to financial health by the end of the year.

\* Adjuste<sub>k</sub> to exclude extraordinary gains † 1982 loss FFr 59m.

Additionally, the Government has cut its "take" from the banks in the form of dividends and contributions to the state's nationalisation compensation fund to 51 per cent of nat profits from 66 per cent for 1982.

The combined effect of this financing leeway, together with the strength of the dollar pushing up the banks' foreign profits and general international assets, has been to boost significantly (in franc terms), the banks' capital resources for

This capital strengthening has been, of course, most marked for the blg banks. BNP, for instance, actually increased its overall capital resources to FFr I1.7bn from FFr 9.6bn for last year (share capital, owned 100 per cent by the state, remained unchanged at a mere

Banks like the BNP have discovered that the inability of the state to subscribe to capital increases has been pleasantly offset as e factor weighing on the capital base by the absence of pressures (unlike U.S., Ger-man or British banks with pri-vate shareholders) to maintain large dividend oayments to com-fort the stock market.

in the form of titres partici-patifs, non-voting loan stock intermediate in character intermediate in character between shares and bonds. Of the newly nationalised hanks, Banque Indosuez, Credit Commercial de France and Banque Parisieme de Credit (now being absorbed into the

% change from 1982

+15.5+10

Suez group as one of a series of reorganised smaller banking networks) have all made TP issues over the past few months. This follows the capital increases subscribed by the state tiself to banks with particular balance sheet problems, Credit du Nord and Credit Industriel et Commercial (CIC) which bas had to absorb the loss-making Banque de l'Union Europeene.

In contrast to earlier fears that foreign expansion would be shackled under new ownership, nationalised banks heve been allowed to press on with open-ing of foreign branches and representative offices. There are signs, however, that the Trea-sury is keeping this process under control to avoid overconcentration in centres like Singapore and Hong Kong, already heavily populated by French banks,

Paribas, under the chairmanship of former Treasury director Jean-Yves Haberer, has scored two notable coups over the past few weeks by taking full control of its New York investment banking subsidiary Becker, and also by regaining its majority stake, lost in the run-up to nationalisation, of Geneva-based Paribas Suisse,

The return to square one in the Paribas Suisse affair, placing firmly in the history books the furious political furore which accompanied the selling of the Swiss stake by former chairman M Pierre Moussa in autumn 1981, underlines the extent to which calm has now crept back again to the French banking



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## A call for bold reforms

"OUR BANKS are still politicised institutions and there VItale and Sig Mario d'Urso, of trolled by the IRI state holding are few hopes of developing a financial market which is Lehman Brothers Kuhn Loeb, company—Credito Italiano, are few hopes of developing a financial market which is not dominated by politics in the worst sense of the word."

Sig Guldo Roberto Vitale, the investment banker who made these caustic remarks at a recent Financial Times banking conference in Milan. Is not alone in his criticism. A number of senior Italian bankers and industrialists would concede that the banking system, which is 90 per cent state-controlled, needs to be revitalised.

Sig Vittorio Merloni, former president of the Confindustria employers' association, took advantage of his valedictory speech recently to call the banking system a bureaucracy of granite — static, stubborn, oilgopolistic and inefficient." The problem is historic and structural. Because most aspects

of Italian financial affairs can be coloured by politics, the banks are not always free to plan new strategies and reform from the new president engage in competition without hindrance. Everything — from authority, is not a serious the opening of new branches to a capital increase to a pro-posed merger—tends to be in some way touched by politics. Top executives at some of the biggest of Italy's 1,085 banks may receive their jobs for

political reasons. The banks must also contend with the voracious needs of the Government's borrowing requirement, which has conspired to keep interest rates high as Treasury bonds siphon

off savers' deposits.

Although the inflation rota in Italy is falling and could drop

Italy ALAN FREDMAN

below 10 per cent by the year-end (last year's average was 15 per cent) the real cost of borrowing remains much bigber, A top company may be able to borrow below the prima rates, which now range between 16 and 17 per cent. But lesser names can pay over 20 per cent for their money.

There are not many alternatives for companies seeking capital. The Milan Bourse, despite promising signs of reform from the new president authority, is not a serious source of capital for Italian companies. It is still a small den of insider trading.

A fashionable topic of conversation at bankers' lunch tables is the prospect of creating "merchant banks," which some Italians appear to regard os a panacea for the underdeveloped financial market.

But a surprising number of people who discuss mcrehant banking, with favourable references to the City of London. know very little about it. In recent speeches both Sig

have made much of the lack of understanding. They agree on the need for oew institutions to aid companies by taking equity stakes, develop corporate finance and help to create an

environment more conducive

frank: "The average entrepreneur in Italy rarely has a vision of the future which are the state of the future which are the state of the future which are the state of the sta vision of the future which goes beyond today." If it were developed properly, "merchant banking could help commercial banks to dismantle perpetual credit lines which are in reality

equity participations . . . we still have not understood in Italy how essential a sopbisticated financial market can be for economic growth," he has

But not all is gloom. The Bank of Italy has lifted its formal credit restrictions on bank lending and given its tacit
approval to a relaxation of the way Italian banks set prime way Italian banks set prime rates. The result, since late February, bas been a less oligopolistic approach to the prime, Behind the scenes, bowever, the central bank still monitors closely the expansion of credit through "moral suasion," and this makes for a certain rigidity.

rigidity.
The level of 1983 net profits among severat of Italy's largest banks showed a growth trend of between 10 and 20 per cent. But the figures contained in Italian bank results are not always meaningful.

The three big banks con-

company — Credito Italiano, Banca Commerciale Italiana and Banco di Roma—are receiving funds to double their capital, albeit from a low base.

Professor Romano Prodi, chairman of IRI, bas said he would like to reduce state par-ticipations in his group's banks

Banca Nazionale del Lavoro (BNL). Italy's largest state-controlled bank, is planning to offer up to L300bn (\$176m) of shares to the public through a new quote on the Milan Bourse. Dr Nerio Nesi, BNL's chairman, says some shares will be issued before the end of this year.

Bot analysts in Milan are sceptical about the size and tim-ing of the BNL offer. Nonethe-less, the BNL move to privatise up to 30 per cent of the bank is seen as promising.

Meanwhile, as Italian bankers strive to become more com-petitive, they ere also trying to forget Italy's biggest post-war banking scandal, the Banco Ambrosieno affair. The overall Sincustence anair. The overall \$406m financial settlement for creditors, plus an additional Italian settlement which could total a further \$100m, has been reached.

The Vatican Bank—Istituto per le Opere di Religione (IOR) —is to pay a befty \$244m in June to break free from the claims of creditor benks. The IOR directly and indirectly owned IO of the overseas dummy companies to which Ambrosiano lent \$1.3bn,

## Losses: Government blamed

ISRAEL's biggest banks all made substantial losses in 1983—the direct result, they claim, of Government policies.

In the top five only First Inter-

In the top five only First International Bank of Israel (F.I.B.A.), the fifth biggest, stayed in the black, reporting a modest \$4.2m profit.

The banks' 1983 year-end reports were delayed until the end of April this year when appeals to the Treasury to return advance tax payments, and to the Bank of Israel, the Central Bank, to ease Itquidity requirements were finally rejected. Had the banks succeeded in these requests then the halance sheets

icred. Had the banks succeeded in these requests, then the balance sheets would have oppeared less gloomy.

As it was, the Bank Leumi group, the front-runner with assets of \$21.4bn, resorted a loss of \$71.9m, compared to a profit of \$13.6m in 1982.

Also missing from the total assets on Leumi's consolidated balance sheet were greateness, and documentary credits

guarantees and documentary credits amounting to \$1.5bn. This is the first year that these items have been excluded, in accordance with Bank of Israel direc-

Place to all the banks.

Rank Haponlim's losses were even greater at \$101m, after a 1882 net profit of \$11.5m the consolidated balance sheet registered a fall of 5.8 per cent to

\$19.5bn.

Israel Discount Bank lost \$38m in 1983 and saw its assets fall to \$10.5bn from the previous year's high of \$11.2bn.

United Mizrahl Bank, the fourth-rated in the country, with total assets of \$4.3bn, showed a loss of \$8.8m against a net press of \$12.6m the previous year.

showed a 1935 of 50.5m against a net profit of \$12.6m the previous year. It should be noted that First Interna-tional, besides being the only Israeli bank to show a profit in 1983, is also

the only one that did not engage in the regulation of its share prices.

This system, whereby the banks encouraged ctients to invest in bank shares with the assurance of an increased

Israel

LYNNE RICHARDSON

yield on re-sale to the bank, collapsed last October. The banks were inundated with shares from clients who feared an imminent devaluation of the shekel and preferred to invest in harder curreocies.

After a few weeks of panic selling, the Government stepped in to prevent the banks from facing the full extent of the disaster. An arrangement now exists whereby the Government has guaranteed to redeem bank-shares held in five years' time at their U.S. dollar value as at

October 6 1983. The Israeli public bore the brunt of the bank-share collapse and have since viewed the banks with suspicion and

The banks' rapid increases of bank charges and cutting of overdraft facili-tics have not done anything to heal the rift. But Israelis use their banks for many services including stock-brokerage, mortgaging and utility payments. Every payment to or from Government agencies and oearly all salaries are handled by

After the dust settled lost year, Israel's commercial banks ogreed to demaods

from the Treasury and the Central Bank that they streamline their operations and become more profitable.

and become more profitable.

At first, the banks announced that fewer new branches would be opened and that staff would be reduced. New technology was another area where economies were to be made and, in February this year, the country's 500 autometic teller machines went compatible as the banks announced that there would be fewer bank-wati machines installed in the future but more in public installed in the future, but more in public

places, However, United Mizrahi Bank stated categorically that cut-backs in automa-tion would be counter-productive and a false economy. Bank Hapoalim, although saying at the time that computerisation would be cut back, has gone ahead with its plans to introduce videotex terminals ioto the executive offices of some of its

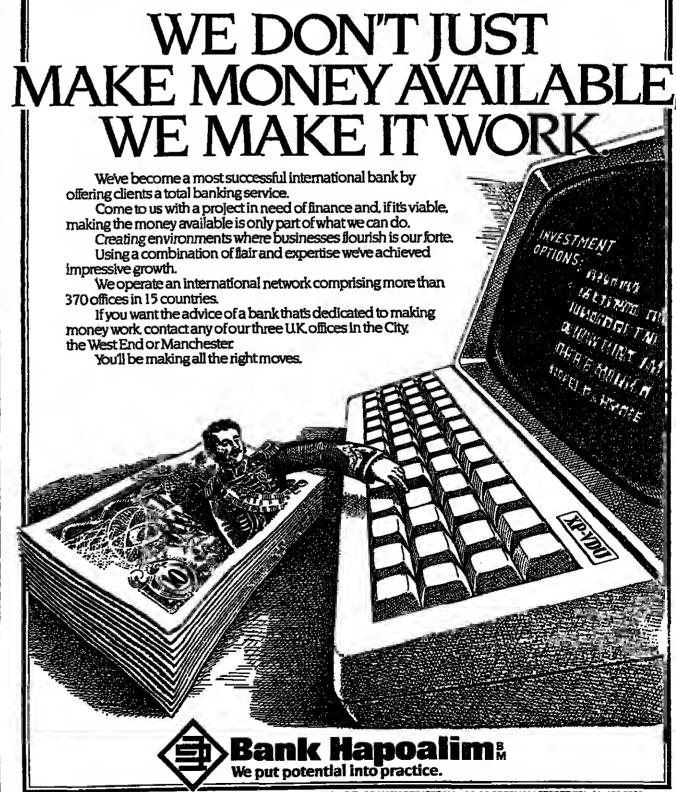
corporate clients.

This system, developed for Hapcalim This system, developed for Hapoalimby an Israeli company, N.C., gives the executives terminals with flexible access to different "angles" of the company's accounts with the bank for added security. It may well berald the introduction of least hosting in Armae's duction of home banking in Israel,

In recent years, Israel's commercial banks have trumpeted the successes of their oversees networks. All the major banks heve operations in North and South Americe and Europe, consisting of retail branches and representativa offices. Some have done extremely well, with Israel Discount Bank-New York pre-

sently ranking as 63rd largest in the U.S. and 14th in New York state.

This year, however, the Israeli banks played down the role of their overseas operations, all of which are reported to bave prospered.



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ope

## Tax concessions give big banks a boost

#### Belgium

PAUL CHEESERIGHT

MAJOR BELGIAN banks, in ment of the past year, have improved their financial structures by taking advantage of tax concessions offered by the Government to belp capital raising. But their business has become lop-sided in the face of a weak demand for credit from the private sector and an apparently insatiable demand from the public sector.

Funds raised by the whole sector since the introduction of cash incentives in 1982 reached BFr 18bn, eccording to the Banking Commission; Shareholders equity in the banks rose by 30 per cent between 8 banking institutions, roughly the end of 1981 and the crude stress that the crude stress to the first the crude stress to the crude stress that the crude s

been a more important growth majority foreign participation. In equity than in the balance
sheet totals of the banks, flavour is reflected in the fact which since 1970, have been that some 60 per cent of the

Banking Commission called these increases in equity a "security mattress," Banque Bruxelles Lambert classified them in a way which reflected the general spirit of the banking community—they open up new perspectives for the future. BBL itself, the second largest

the Belgian banks, had a BFr 2.37bn rights issue and converted BFr 1.13bn of loan stock into shares. Societe Generale de Banque, the biggest of the banks, followed a BFr 2.35bn parks; followed a BFr 2.55bn parks; fo 3.05bn capital raising in 1982 with a loan conversion into sbares last year of over BFr 2bn. Kredietbank, the major Flemish

the end of 1981 and the end of the same number as there has 1983.

For the first time in years, half the total are either outthe Commission notes there has right foreign owned or bave

growing considerably as a activity of banks established in result of increased international Belgium has an international

Outside the purely inter-banking business, much of this activity is inevitably linked to fnreign commerce. The business of the banks has, therefore, been susceptible to the shifts and turns of the Belgian

There have been some signs of movement out of recession and a return to strength in tha remains at e low ebb. The banks have, in consequence, felt the effects both on their deposits and on their lending.

and on their lending.

"The wider liquidity in trade and industry and the high propensity of private persons to eave bave both atimnleted the acquisition of deposits," Kredietbank noted.

Deposits rise



increasing competition from other institutions

78 per cent of the total, com- years. pared with 39 per cent the pre-

banks bave reported an increase in the deposits placed by other By the end of September 1983, its deposits, including medium-term bonds bad risen 12.1 per cent over a year to reach BFrs 371bn. There have been similar experiences at other banks. SGB deposits rose 13.4 per cent in 1983 to BFrs 947bn.

One of the striking factors in the deposits placed by other bankers, emphasising that Belt and troic in the development of an international phenomenon. In the 12 months to last September, BBL saw bankers deposits rise 13.5 per cent to BFrs 947bn.

But, as far as lending is con-

But, as far as lending is con-cerned, the picture is mixed. The recession has been behind a change in the nature of the banks' credit business. Since 1979 there has been a deepening shift away from the provi-sion of credit to the private corporate aector and to bouse-holds, while the state has been absorbing a greater proportion of the banks' lending.

f the banks' lending.

Over the last year there have

looks like continuing depressed, and in this sector the banks are been two significant factors. The continued pressure on salaries and wage rates has meant that disposable income among individuals has dropned; there has been a more cautious approach to becrowing and salaries and wage rates has meant that disposable income among individuals has dropned; there bas been a more cautious approach to borrowing and demand for loans has dropped. On the business side there has been a tendency towards less reliance on bank credit. Although profitability generally is not as high as the business federations would like, there was a substantial recovery in 1 11R2 which continued last year. This has helped to check the rise in corporate indebtedness. In addition, the Government incentives for the provision of risk capital have meant that companies have been able to stabilise their balance sheets by rights issues, in just the same to last September of BFT 1.75m on the basis of a ring sale, the loreign side, the same to find the profits bank able to last September of BFT 1.67m on the part of Belgian bank increased its earnings and is in the process of being taken under the wing of Chase Manbattan bank the worst of the ravages suffered by banks with beavy character part of Belgian bank increased its earnings and is in the process of being taken under the wing of Chase Manbattan bank the process of being taken under the wing of Chase Manbattan bank of New York.

Chase'a acquisition of the NCB will give the American bank the most important foreign interest in the Dutch banking interest in the Dutch banking sector and should do fur its new profits up 29 per cent over 1982 at BFT 4.08bn. Kredietpank in altradiency for the worst of the ravages suffered by banks with beavy contained the worst of the ravages bank of New York.

Chase'a acquisition of the NCB will give the American bank the most important foreign interest in the Dutch banking sector and should do fur its new profits up 29 per cent over 1982 at BFT 4.08bn. Kredietpank in altradiency for the worst of the ravages at the wing of Chase Manbattan the process of being taken under the wing of Chase Manbattan the worst of the wing of Chase Manbattan bank the process of being taken under the wing of Chase Manbattan the worst of the wing of Ch companies have been able to stabilise their balance sheets by rights issues, in just the same way as the banks themselves have done.

operating income. BBL, for its part, had oet profits in the year to last September of BFr 1.67bn against BFr 1.42bn in the year before.

the role played by Belgian part of this year capital infranc deposits. In the 12 creases worth about BFrs 85bn months to June 1983, the Association of Belgian Banks months to June 1983, the Asso-ciation of Belgian Banks bourse compared with a tiny observe such deposits made up BFrs 2bn in the two previous So lending from the banks to

Partly this has reflected a greater confidence in the franc figures, has been no more on the foreign exchanges. But the trend may have been less set. The Government on the marked in the early part of this year when the franc was caught up in the bout of inatability which hit the European Mnnetary System.

At the same time, the major hanks have reported an increase 4.3 per cent to BFTs 705.9bn. 4.3 per cent to BFrs 705.9bn, but facilities to the Belgian public sector climbed 23.4 per cent to BFrs 457.1bn. For Kredietbank total private sector

Competition

credits drawn down in the year to last September were 0.5 per cent lower than in the previous year at BFrs 283.9bm, while Belgian oublic sector financing rose 23.8 per cent to BFrs 233.6bu.

This year there is a modest chance that these proportions might change slightly if private sector business steps up its investment and the Government is successful in its plans to reduce the scale of the public sector deficit. But household spending facing increasing competition from other institutions. On the foreign side, the greater part of Belgian bank lending has been in the indus-

Chastened sector feels the worst is now over

THE SHAKE-OUT THAT has ston, at home and abroad, is and giro activities will be parametered Dutch banking throughout the 1980s is beginning to show benefits. The industry is stronger now, more resilient stronger now, more resilient of the surface. Not far beneath the surface, to the fore. Whether or not the houseant there still lurks a fear formers of the surface. stronger now, more resilient and aggressive. Gross and net profits increased sharply in 1983, and if provisions against debt also rose, then there was more than enough cash to meet Not far beneath the surface, however, there still lurks a fear that the international banking crisis may yet throw up the equivalent of a solar flare, more than enough cash to meet the demand.

This year first quarter results, though not all disclosed, are down on the same period last year, but interest rates could not be expected to stay at the previous high levels and the underlying trend of business is reassuringly up.

Bankers in the Netherlands have much to be grateful for. A year ago, the beadlines spoke of elleged illegality (Slavenburgs), bankruptcy (Tilburgse Mortgage Bank), apparent Incompetence (Westland-Urrecht) and uncertain owner. sbip (Nederlandse Crediet-bank).

The big four-ABN, Rabo-bank, Amro-Bank and the NMB were not directly affected by these and other claims, but margins were being squeezed all round and bad publicity for one was unwelcome to all.

Today, Slavenburg's bas been re-born as Credit Lyonnais Bank Nederland and is fast regaining its reputation as e sound Dutch institution with worldwide connections. The Tilburgse affair—binging on the collapse of e bank under the care of the rentral authorities—is practically forgotten, Westland-Utrecht bas been slimmed down and re-financed by Nationale-Nederlenden, the largest Dutch insurance group. The Nederlandse Credietbank (NCB) bas increased its earnings and is in

careful with its own and its investors' money, confident that the worst of the economic reces-

#### Netherlands

WALTER ELLIS

taken up an orbit too close to the sun. Allied to this anxiety is the feeling that the economic recovery may not last. That is why provisions continue at record levels.

A global slump would, how-ever, by definition, be o univer-sal disaster, and the Dutch are not going to get themselves too worked up over possible events beyond their control.

beyond their control.

A more concrete concern is the long-delayed Dutch Postbank, a state-owned financial institution that is due to open its doors to the public in January of next year. The commercial banks have argued fiercely against the idea of a state bank for years. Many MPs have echoed their criticisms. In the end they have slowed its have echoed their criticisms. In the end, they have slowed its edvance and spiked several of its guns. It is still coming, though, and the fear of the banks is that within six years, It will have acquired 10 per cent of the key secured loans

Commercial bankers can never sit easily with nation-alised rivals. They see state in-volvement in the market place as little more than an obscenity.

The Postbank, when lt comes, will be a chain of banking facilities within existing post offices. This network elready exists as the state savings bank and national giro payments system. The difference between the old and the new will be chiefly a change of

new will be chiefly o change of control (from PTT to a new

to the fore. Whether or not the forecast of a 10 per cent share of the secured loans sector by 1990 is realistic remains an open question.

At central bank level, the success of the commercial banks in 1983 has not gone unremarked. Mr. Wim Duisen-berg the personable president of De Nederlandsche Bank—a man who has stepped out with ease from the shadow of his illustrious predecessor. Mr Jelle Zillstra—urged bankers in May to be cautious about paying high dividends, and to concentrate more on the building up

Some felt bis implied criticism was a little harsh, since the main hanks have never failed to make a profit and did so in style last year. But the central bank has been accused of being too lax in the past. Perhaps Mr Duisenberg now feels it is time for him to up prudential control a

At any rate, his own institu-tion cannot be faulted. It made tion cannot be faulted. It made a net profit of FI 1.73bn in 1983
—an increase of 9 per cent.
ABN last rear recorded earnings of FI 385m—7 per cent up on 1982—while its provisions edged up FI 2m to a new record FI 650m. Ambro-Bank increased

its provisions by a full F1 100m, to F1 950m, but still managed to raise its net result by 28 per cent, to F1 209m. Rabobank, the co-operative "outsider" the co-operative "outsider" scored earnings of F1 566m, np 16 per cent, and provisions of F1 675m, also up 16 per cent.

The NMB, with its emphasis still on business, saw its net result move up 12.S per cent, to F1 101m, with provisions 23 per cent up, at F1 615m, Just outside the "his four" the NCB manthe "big four," the NCB managed a 23 per cent earnings rise, in Fl 9m (provisions Fl 85m, up 28 per cent), while Credit Lyonnals Nederland—which is eschewing net profits while it rebuilds its resources—achieved a gross result of Fl 62m. The 1982 gross result at Credit Lyonnais was greater (Fl 73m). postbank board of management) 1982 gross result at Credit and the gradual establishment Lyonnais was greater (F1 73m), of an individual identity, hut extensive reorganisation has proved costly.

## Italian Genius

Maybe it was in Roman times that Venetian glassmaking started. Or maybe new techniques and direction were learned from the Saracen Workshops, around the 12th century. Unfortunately the history is unclear. But there remains no uncertainty about the genius of the Italians who create it, even to

> This genius has been flourishing from generation to generation for .hundreds of years. From the earliest 15th century examples surviving to today's products, the craftsmen have used time only to perfect their art.

Reproduced by kind permission of the British Museum. But perhaps that's a familiar Italian trademark. It's certainly one that Italy's foremost bank shows in following the traditions of the world's first paper money dealers from Venice. Loday we at Banca Nazionale del Lavoro not only offer a full range of banking services, but also provide the communications contacts essential in international finance. Through our extensive network of offices we provide your link with the Common Market and the rest of the world.

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## Economy's problems spur expansion moves abroad

weathering the storm of recesslon, with the outlook still unsettled. Profits have recovered significantly after the tumbles of 1982 but the economic environment remains weak. Demand for credit is virtually

at a standstill and even the 11 per cent ceiling on growth in personal loans is unlikely to be reached. Bad debts, and potential bad debts remain high and the banks have become much more active in monitoring the affairs of clients.

Companies are asked to produce monthly reports in many insistence on the production of audited accounts. What the banks have found through this more intensive scrutiny bas not always been to their liking.

In particular, many companies are still disguising the real extent of their difficulties

by non-payment of value-added tax (VAT) and employees' insurance contributions. The difficulties of the Irish economy bave produced a feeling in banking circles change is on the way. that

approach has been diversifica-tion with Allied Irisb Bank's spectacular ecquisition of First Maryland Banking Corpn. for I£109m. It represents a major step, at represents a major step, with First Maryland's assets equivalent to 40 per cent of AIB's own \$98bn assets. If it succeeds, it will enable AIB to leap outside the constraints of the small Irish economy and operate on a larger scale.

At home AIB's acquisition of

At bome, AIB's acquisition of Insurance Corporation of Ireland gives it the chance to offer a wider range of financial services, but a similar move by its main rival, Bank of Ireland. fell foul of Government opposi-tion. B of I made a bid for the Irish Civil Service Building Soclety which had the unique

distinction for e building society of having publicly-quoted shares. The Government, bowever, plans legislation to block the deal, claiming that it would be unacceptable for a bank to control a building society. Bank of Ireland disputes this, and officials privately blame pressure from the powerful building

society lobby.

Whatever the outcome. comnetition between the different financial institutions seem certain to Increase, and provoke more calls for them all to be treated on an equal basis. A recent study commissioned by the Irish Banks' Standing Com-

THE IRISH banks are still mittee from economic consultants Davy Kelleber M'Carthy recommended such a move, to-gether with an end to the control of interest rates and charges by the Central Bank.

This would break up the 'cartel' of the four "associated banks "-AIB, B of I, Ulster and

### Ireland

BRENDAN KEENAN

Northern. (The latter two are subsidiaries of Nat West and Midland Bank.) Bankers are particularly up-aet by the non-disclosure ele-

ments enjoyed by the building societies, which do not have to give details of individual accounts to the tax authorities.

They feel, not just that this makes the societies a haven for tax evsders, but is an attraction for depositors who do pay tax but derive comfort from the feeling thet their secrets are

safe. The building societies' market share bas risen to 20 per cent, while that of the banks has been falling in the past five years. The accieties claim they offer a better service, with more flexible opening, but there is increasiog competitinn from tax-efficient insurance schemes and from Government index-linked bonds and Post Office

The associeted banks would probably like to see the cartel disappear but the manager Trustee Savings Bank, for one, bas queried whether they would be so willing to open up clear-ing facilities to competitors. There is a belief that control

of interest rates could be eased in the near future, in line with UK experience. Reform of the tax system, where powerful interests are at stake, could take longer.
Relations with the Govern-

ment remain uneasy, largely because of the continuing levies on the Irish banks. There were introdoced as a temporary measure in 1982, but have now totalled 1£75m in Confusion increased this year

Dukes promised to abolish the tax-based lending to companies by the banks. Conditions have also been dif-

ficult for merchant banks, with as parents enjoying an advan-tage over foreign banks in the range of packages they can

Even so, one banker cal-culated that margins had de-clined by up to 40 per cent in the past four years and those who came late to the Irish scene are finding things especially difficult. Royal Trust, Bank of Canada decided to pull out of Ireland last year and hankers wonder if more will follow its

This would have increased the banks tax charges and given the Government an opportunity to phase out the levy. But the Government had under-esti-Government had under-esti-mated the importance of taxbased lending to important industries like dairying, and to several key companies, which are able to obtain loans close to European interest rates.

The measure was restored but leaving the banks with their tax-based facilities for this year already fully loaned, and with an uneasy feeling that the levy might be around for some time yet. It would be difficult for the Irisb Labour Party, the junior partner in the ruling coalition, to sanction an end to the levy without an increase in

the taxes paid by banks.

Bankers feel that, if their capital base is not to be eroded the levy will have to be passed on to customers in the form of bigber charges, which have been pegged for 10 years. The banks are free to press aheed with improved customer services and efficiency. There

has been a rapid expansion of eutomatic teller (ATMs) and in the banks' own computerisation plans.

Bank of Ireland bad a novel

scheme to enable its staff to buy home computers last Christmas at bulk discount rales as a way of familiarising people with electronics. There have been no serious staff problems over the new technology, after the 25 per cent pay agreemen two years ago, but the powerful Irisb Banks Officials' Association is making threatening noises about tight Government

pay guidelines this year.
One inevitable side-effect of technology is the closing of a favoured job for employment Confusion increased this year for Ireland's job-hungry young-when Finance Minister Alan sters. Staff numbers are declining by about 2 per cent a year when one bank advertised 100 jobs recently, lt got 10,000

Reports on other European countries will be featured in Part Two of this Survey which will appear next Tuesday, May 29.

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## Reliance on facts

Balance sheet 1983-154th Financial year

In the course of the ordinary Meeting held on Friday 30th March at the Head Office of the Institute, the Shareholders of Casta di Risparmi e Depositi di Frato approved the balance sheet for the financial year 1983, which closed with the following results:

Over 2,943 tellian Live +27.02% mer 2.348 billion Lire +24.10%



50047 PRATO/ITALY - VIA DEGLI ALBERTI, 2 TELEX 572382 PRATO E - PHONE: (0039-574)-4921U.S. BONDS

## Fed likely to stick to policy of temporary accommodation

plunged from over 11 per cent 10 days ago to 9 per cent at the end of last week. Most Wall Street analysts believe that, in

the absence of further shocks, this policy of temporary accommodation will continue. Yet they doubt that the Fed

is willing (or indeed is able)

to abandon its basic monetary

and economic objectives for very long without risking a market backlash of a different

but potentially equally dire

rates have also been behaving erratically. Over the past week there has been further evidence

of a flight to quality as investors ditched bank certificates of deposits (CDs) in favour of short-term Treasury

There are other factors at play besides international and banking crisis concerns. On the

edging down towards the close last week,

The recent developments

THE FEDERAL RESERVE Board's policy making Federal Open Market Committee (FOMC) meets tomorrow against the backdrop of a crisis in the U.S. banking industry which, together with tension in the Middle East, has sent shock waves through the international financial markets. There is also mounting concern about international debts—prompted in part hy soaring U.S. interest rates—a

surging domestic economy accompanied by booming private credit demand, and the political pressure of an election year.

The crucial question for the U.S. money and credit markets will be how the Fed responds to this tremendous set of chal-lenges indeed, whether its

U.S. INTEREST RATES (%)

May 15 May 11 10.52 10.48 11.15 11.40 8.58 8.91 13.56 13.39 14.63 14.63 14.25 14.25 banking crisis concerns. On the one hand T-bills have been in short supply because of the debt ceiling, while conversely since Continental's problems surfaced, the major U.S. banks have all but stopped issuing new jumbo CDs. The result has been a acc-sawing yield gap for similar maturities which was edging down towards the close 3-month CD'n
3-month T-Bills
30-year Tressury Sond
AAA Utility
AA Industrial

carefully charted monetary olicy could be totally upstaged The mettle of the markets has been severely tested in the

past ten days, first by what amounted to an "investors' strike," when the Treasury attempted to auction \$16.5bn of new paper into an already depressed market, and second, last week, by the woes of Con-tinental Illinois.

The Fed, at least temporarily, has been forced to abandon short-term monetary concerns and adopt its historical role of lender of last resort.
With the discount window

flung open to aid Continental, bank borrowings from the Fed soared to a record \$4.562bn in the latest statement week, easily topping the previous record of \$3.754bn in September 1974, when the Fed went to the aid of Franklin National Bank.

So far the Fed has moved to the statement of the statement o

fearing the even more cent unsettling influence this could have on the markets. As a result, the Fed funds rate

## Wallenberg companies to make SKr 3bn loan issue

The capital-raising exercise, the biggest ever attempted in Sweden, follows the resolution of the much-publicised power struggle between Volvo and its chairman, Mr Pehr Gyllen-hammar, and Mr Peter Wallenhammar, and Mr Peter Wallen-herg, head of the Wallenberg family and chairman of Investor, Providentia, and Atlas-Copco. He is vice-chairman of Stora Kopparberg. The two investment com-panies are the lynchpins of the Wallenberg federation of indus-trial and financial companies. However, buying back Volvo's trial and financial companies. However, buying back Volvo's holdings in Atlas-Copco and Stora Kopparberg—both traditionally Wallenberg concerns—has stretched their resources. They paid a premium over market prices of 35 per cent on the Stora Kopparberg shares and 26 per cent on the Atlas-

two of Sweden's bloggest investment companies, are seeking to raise SKr 3bn (\$370m) from their shareholders through a subordinated loan with call options, in order to finance their purchase of 25 per cent their purchase of 25 per cent stakes in Atlas-Copco, the engineering group, and Stora Kopparberg, the forest products concern, from Volvo.

The capital-raising are seeking to a capital gain of to buy one Atlas-Copco share at SKr 150 and one Stora Kopparberg share at SKr 230. Last week, Atlas-Copco shares their purchase of 25 per cent tried before in the Swedish stakes in Atlas-Copco, the engineering group, and Stora Kopparberg shares at SKr 184. The units will be capital market, to finance the engineering group, and Stora Kopparberg their every four shares held in shareholders — the biggest is the main Wallenbard. around SKr L3bn in less than at SKr 150 and one Stora kopparberg share at SKr 250. Last week, Atlas-Copco shares were trading at around SKr 126 innovative solutions, never and Stora Kopparberg shares at SKr 184. The units will be offered at the rate of one for every four shares held in Investor and Providentia. The shareholders — the biggest is the main Wallenberg family trust — units in a subordinated loan will pay interest at 7 per loan, with 10-year options to huy shares in Atlas-Copco and Stora Kopparberg.

Each unit is to be priced at at SKr 150 and one Stora Kopparberg share at SKr 250. Last week, Atlas-Copco shares were trading at around SKr 126 offered at the rate of one for every four shares held in Investor and Providentia. The SKr 3.06bn subordinated loan will pay interest at 7 per cent for four years and then the market rate for an industrial bond, currently around 12 per cent.

#### **HK\$1bn loss at Grand Marine**

BY DAYID DODWELL IN HONG KONG

GRAND MARINE (previously the shipping arm of the now Price Waterhounse, net operations rescued in October last year after a restructuring of its debt, has revealed losses for the 18 months to June 30, 1983, of HK\$1.13bn (U.S.\$145m).

Mr John Marshall, the chairman, said at the annual meeting that outstanding loans had been trimmed from HK\$1.7bn to HK\$795m. In accounts, which

## **Von Roll** fails to sell U.S. subsidiary

By John Wicks in Zurich VON ROLL, the Swiss engineering company, has been unsuccessful in an attempt to sell New Jersey Steel Corporation (NJSCO), its loss-making U.S. subsidiary, to a group of American private investors. American private investors.

Dr Paul Kohli, Von Roll's chairman, said it had not heen possible to agree the financing of the deal, which had been under negotiation since last autumn. He told the annual meeting that Von Roll would continue its efforts to sell MISCO.

Earlier this month, Dr Kohli told the Press that the potential purchasers of the company had been aiming for a "high degree of leverage through borrowed funds." He indicated that there were financing problems and said that if the negotiations failed, the Von Roll parent company would take over NJSCO from its own subsidiary,

buyer.
Together with its Swiss steel-works parent, Monteforno, the American company has suffered total losses of SwFr 56m (U.S.\$24.6m) in the two past

## Offshore banking starts in Taiwan

BY ROBERT KING IN TAPES

shore banking industry this ments and fixed anceres week when it formally apwill be dropped.

The operations will take place proves the first applications from participating banks.
So far, the Finance Ministry has received applications from the International Commercial. Bank of China, Bank of Call-fornia, and Citibank, Hua Nan Commercial Bank, Bank of Taiwan, First Commercial Bank, and Chang Hwa Commercial Bank have passed board resolutions to participate as well.

Eventually, all the 31 foreign bank branches and 14 local banks are expected to take part in offshore activities. The move represents another step in the gradual opening of Taiwan's financial market to the world. It will allow foreign and local hanks for the first time

to lend to, and accept deposits from, institutions and individ-uals abroad. Planners hope the programme will help to improve banking operations here as well as attract foreign capital to the Monteforno, and seek another offshore operations will be free of the foreign exchange restrictions that govern other banking activities here. Profits

TAIWAN WILL launch an off- capital and reserve require-

in special departments within participating banks, which include those with only representative offices here as well as fully-fledged branches.

Activities will be assisted by Activities will be assisted by the inauguration of an inter-national financial data commu-nications service specialising in finance sometime next year. Long-standing regulations which prohibit the transmission of computentsed that have been seen as a major obstacle to the successful operation of offshore

Bankers are careful to note, however, that the establishment of offshore banking will not change Taiwan into another Hong Kong or Singapore—at least not overnight. Foreign banks are most likely to use the facilities mainly as a depository for loans they now book in other offshore centres, in a single the conditions their hook. nook in other officer centres, in order to simplify their book-keeping. But Talwacese bankers will benefit both from the more direct access to foreign funds and from exposure to international banking practices.

## Dairy Board

have served to underscore the acute nervousness of the credit markets, but also to obscure some of the fundamentals. Re-tail buyers are still rare animals, and most of the action makes changes has been left to the professionals. In other words the alight improvement in long-term market prices evident towards the end of last week

went to the aid of Franklin short-term pates, on average, so far the Fed has moved cantiously to drain these additional reserves, presumably forming the great more than the county to t

## **New Zealand**

Mr P. V. Lough, managing director of Milk Products (NZ). a subsidiary of the NEW ZEALAND DAIRY BOARD, is sionals. In other words the slight improvement in long-term market prices evident to wards the end of last week is extremely fragile.

By the close on Friday the 13.25 per cent Treasury long bond, priced at 981 to yield 13.45 per cent was still a fraction under the 98% price at the end of the previous week and notably still a point below its anotion price eight days earlier.

Indeed the Treasury yield curve has steepened, belped by fittery investors who drove short-term nates, on average, down 17 to 53 basis points. Three month T-bill rates are now yielding around 9.85 per cent compared to 10.05 a month ago.

Paul Taylor

MANFIELD Selfridges Jewiss

Galliford SMT BUTLER SHOE Show& Kilburn

OLYMPUS Min Subject

**William HILL** 

GARRARD Mappin & Webb

Mr Alan Atkinson has been appointed senior representative in Australasia based at NATIONAL WESTMINSTER BANK'S office in Sydney. He succeeds Mr Derrick Piummer who becomes controller, correspondent banking, based in London. Prior to this appointment Mr Atkinson was senior accounts executive, UK finance and marketing, London have previously spent three years as advances manager, executive office North America in New York.

 Mr Robert J. Lanigan, president and chief executive officer of Owens-Diinois, has been of Owens-Dilnois, has been elected to the additional position of chairman, succeeding Mr Edwin D. Dodd, who retired following the annual meeting. Mr Lanigan, who has spent his entire business career with Owens-Illinois, served as president and chief operating officer from April 1982 until his election as chief executive officer on January I.

 DULUX AUSTRALIA, an associate of Imperial Chemical Industries, has appointed two appointed Mr Jacques Favillier board members. They are Mr to the newly-created post of head Christopher Hampson, an execu- of French region, based in Paris.

TRUEFORM

and Mr Fergus Munro, finance director of Bank of America director of the Cookson Group in the UK.

In the UK.

Mr Robert V. Toppi, western regional vice president of the Aetna Life and Casualty, has been elected chairman of the NEW YORK PROPERTY INSURANCE UNDERWRITING ASSOCIATION. Prior to his election, Mr Toppi was vice chairman of NYPIUA's beard and served on both the finance and audit committees.

Mr Ronald M. Gross has assumed the additional post of chairman of ITT RAYONIER INC, headquartered in Stamford, Conn. Mr Gross remains presi-dent and chief executive. DAMSON OIL CORPORATION

DAMSON OIL CORPORATION has elected Mr Allan B. Ecker as senior vice-president and general counsel. He will be based at Damson corporate head-quarters in New York. He is secretary, director, and a member of the executive committee at Warner Communications Inc. . BANK OF AMERICA has

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200

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Nippon Express 5

## INTERNATIONAL APPOINTMENTS

Mr Arthur M. Hawkins has been made group executive of ITT automotive products—world-wide. Before joining ITT, Mr wide. Before joining ITT, Mr
Hawkins was a senior vice
president of Tenneco Inc.'s antomotive division and general
manager of its Racine-based
Walker Manufacturing Company,
a producer of exhaust products.
He also held the posts of vice
president for North American
manufacturing with Tenneco
Automotive and vice president
operations of Tenneco's Monroe
auto equipment company during
his five years with Tenneco
Automotive.

At the first board meeting in

At the first board meeting in Bahrain of the BAHRAINI-SAUDI BANK, Dr Abdulla al-Umran was appointed chairman. He is a former Minister of Labour and Social Affairs in Labour and Social Affairs in Saudi Arabia and chairman of tions. Mr Anatole M. Schwieger has been appointed as executive overpresident and senior adviser, The new positions become effective appointed vice-chairman. The members of the bank's executive committee are Mr of Business Administration,

Sami Kalksew, Mr Fahad bin Mohammed ai Adel, Shaikh Abdulaziz al-Shaikh, and Mr Faronk Yousuf Almonyyed.

will be tax-free, and current

At the annual meeting of CIGNA CORPORATION, Mr Robert D. Kilpatrick, president and chief executive officer, was elected to the additional office of chairman. He succeeds Mr Ralph S. Saul, who has retired. Mr Saul will continue to serve as a member of the board of directors. Mr Kilpatrick has served as president of CIGNA since the company was formed in March 1982. He was named chief executive officer in April 1983, having served as co-chief executive officer with Mr Saul from March 1962.

o G. D. SEARLE AND CO. has appointed Mr William R. Gargiulo, Jr., as executive vice-president, European operations, and Mr Fred J. Radia vice-president, Latin American operations, Mr Anatole M. Schwieger

Harvard University Graduate School of Business, and Mr James M. Reed, senior vicu-president—Finance, Union Camp Corp., have been elected to AM INTERNATIONAL INC'S board.

ben namade managing director of ROTHSCHILD INC. and president and chief investment officer of Rothschild Asset Management Inc. Ms Madelou Devec Talley who has been president of Rothschild Asset Management since June 1982 will become chairman. Prior to interior Bothschild Mr Ruckles joining Rothschild Mr Buckles was with Lehman Corp., a unit of Shearson Lehman-American

ACT . 1

COST

Credit Suisse has formed a new investment management subsidiary in the U.S.—SWISS AMERICAN INTERNATIONAL ASSET MANAGEMENT INC., New York, to provide global portfolio management services for domestic pension funds, institutions and other clients. Mr Gorden L. Howyer has been elected president and chief executive officer of the new firm. He comes from Cole, Yeager and Wood, Inc.

## **Profits up 40%** to £159m

	1983/4 £m	1982/3 £m	% Change
Turnover	1,846.0	1,597.0	+15.6
Trading profits after interest	155.9	111.0	+40.4
Group profits before tax	159.1	113.5	+40.2
Dividends	33.6	25.1	+33.9
Earnings per share	7.1p	5.0p	+42.0

Footwear retailers • departmental stores, jewellery and other retailing motor vehicle sales, service and delivery licensed betting offices oproperty development and investment openineering.



Copies of the 1983/84 Annual Report will be available from 1st June 1984 and may be obtained from The Secretary, Sears Holdings pic, 40 Duke Street, London W1A 2HP.

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	Mort &k Denmirk 54 98 404 995 994 11/9 11 11.04
ESCOM 8 82 150 977, 98% -0% -0% E.31	Net. West. Perp. 2 89 04 987 1004 10/11 12.44 12.44 Nesta Dy 54 94 04 887 889 23/8 10.58 10.67
Farrove Dello St. 9 91 100 98% 99% -0% -0% 8.19	Oster Land 54 99 504 1974 984 11/10 11.19 11.42
Finland Rnp. 75 91 150 1965 975 -06 +05 7.53	Queensland Coel 5- 96 0- 994, 997, 9/11 112, 11.65 Societa Gen. 5- 94 _ 0- 983, 80 15/9 10.18 10.30
Int. Standard Ele. 74, 90 100 955, 100 -05, +05, 7.44 Megal Fin. 85, 94	Spain 54, 97 04 977, 983, 23/8 10.95 10.76
Minimum 1 H. 31 89 WW 300 974 981 - 61 - 12 4 69	Sweden Kdom, 54 2024 04 1974, 88 22/9 11,19 11,43
Nippon Fir. 312 89 WW 30 961 961 -2 -3 4.67	Average price changes On day -0' on week 0
Nimmon Finite 312 89 XW 30 821, 831, 0 -07, 7.79	CONVERTIBLE CITY, CITY, City,
OKB 71, 88	Allnomoto 3 99 4/84 1159 91 92 -07 -1 50
reymords 0/5 7. 15 04 120 35's 100% 0 -0" 7.45	Altomote 3 99 4/84 1159 91 92 -0's -1.69 8SC 8wn Boweri 44 95 2/84 708 182 842 0 -4.18 0elwa Soc., Co. 6-2 8810/82 491.8*112112 123 -6 -8.77
SNCF 89 93	Tensic 3'4 30
World Bink 75 29 100 985 1005 05 05 7.60	Fullist 8 99 5/84 1320 921 931 +01 11.22
World Bank 8 83 300 981 991 0 +01 8.18 World Bank 8 94 200 981, 991 -01 +01, 8.14	Honda Motor 54 98 6/53 884 123 124 -04 -1.60
World Bank 8 94 200 983 993 -03 +03 9.14 Average price change On day -03 on week -03	Kyowa Hakko 64 97 2/80 762 1134 1154 44 1.30
	Minebes Co. 5-2 98 5/83 667 105 106 +01.58 Mitsubiahi Elec. 5-4 98 8/87 396 100 101 -01.50
SWISS FRANC Change on STRAIGHTS Issued Bid Offer day week Yield	Mitsubishi Heavy 4 89 1/84 263 902 903 +01 1.06

Dai-Ichi Kangvo 54 99	Ġ.	1965	893	10/11	124	12 2
Oresdner Fin. 54 89		694	897-	23/5	70%	10.3
EDF 54 99	0%	1984	961-	23/8 31/9	10.58	10.7
Ferrovis Stato. 514 99	. 0%	196%	967	31/9	10.69	10.9
Lloyda Euro, @ 2004	. \$0°	977	98	38/10	11.31	11.5
Midland lot. Fin. 5 99	501	98	981	6/9	10.58	10.7
Mitaul Finance 54 96	04	984	981-	1/9	10.56	
Mort 2k Denmark 54 96	10	394	294	11/9	11	11.0
Net. West. Perp. 2 89	. 04	967	100%	10/11	12.44	12.4
Nesta Dy 54 94	. 04	987	281	23/8	70.58	10.6
Oster Land 54 99	101	1975	981	11/10	11.19	11.4
Queensland Coal 5% 98			997.	9/11	112	11.6
Societa Gen. 54 94 _	04	963.	90	75/a	10 10	100
Spain 54 97	. 0-	977-	982	23 /R	10 95	10.7
Sweden Kdom, 54 2024	O.	4971	00	22/0	11 40	
Takugin 54, 94	501	(SE)	983.	15/0	400	11.4
Average price chan	-	Const	307	13/8	10%	10.9
CONVERTIBLE		Cnv.	y	J 401	MAGE!	
BONDS	CHIV.	ALIA.	-	-	Chg.	_
Alleganes 7 00	0.50	price	RIG	Augr	OPA.	Prop
Allnomoto 3 99	2/87	3.109	31	72	-07	-1.5
BSC Bwn Boweri 44 95	2/84	768	153	842	0	-4.1
Oelwa Sec. Co. 5-2 96.,.	10/43	491.5	1121	2 123	-5	-8.7
Fanuc 34 98	1/01	3142	119	. 120	- 27	31.4
Fulltso 8 99	0/84	1320	32	2 234	+00	11.2
Honda Motor 54 98	6/83	884	123	124	-0%	-1.6
Komishiroku Ph. 4 95	10/33	673	851	851.	-21	-29
Kyowa Hakko 64 97	2/93		113	115	- 0	-1.3
Minebes Co. 5- 98	5/83	667	105	106	+0%	-1.5
Mitsubiahi Elec. 54 99	3./43	336	100	101	-01	-13
Mitsubishi Elec. 54 99 Mitsubishi Heevy 4 89	1/84	263	941	951.	+01	1.0
Murata 312 99	2/84	2930	1031	1041	-12	0.4
Nippon Oil Co. 34, 98.	1/84	1057		1007	-01	_ 3
Nippon Oil Co. 5' 98.	4/02	0.04	117	140.0		-1.2
Nissan Motor 5% 98	4/05	700	100	116	+1	_3.0
One Pharm. Co. 31- 98	7/03	0.000			+04	88
Orient Leasing 54 98	3/04	2400	138	1.00	+2	-5,5
CHART TRANSIS SA 3014"	9/54	2000	120	, T.O.	-54	-6.1
Secom 5 88	11/200	2431	163	145	- 12	1.6
Sumitomo Corp. 27, 89	5/84	263	89	90	+02	8.9
Yamaichi Soc. Co. 5 98	e/83	449.5	†120	1217	-4	-e.4
Ynmanouchi Ph 4 90	10/83	1808	91	92	-07	22.0
Nippon Oil 24 97 SWE	3/84	1082	108	. 10sl	-12	-8.4
Nippon Shin, 2 92 Swf-	- 3/84	202	גאם	947	-14	24.8
Sotten Por. 21, 92 Swife	4704	677	118	1161	-0	0.0
Aplen 5 92 OM	12/83	520		1083	-01	29.0
Sum Realty 64 92 OM	2/83	365	1501	1603	-82	-40
			(		•	7.4

**EUROBOND TURNOVER** (nominal value in \$m)

Cedel clear U.S. \$ bonds

Previous week 6,068.2 11,781.3 Other bonds Last week ... 1,724.6 1,732.2 Previous week 1,530.2 1,123.3

 No information available— previous day's price. † Only ous market maker supplied a price.

STRAIGHT BONDS: The yield is the yield to redemption of the mid-price; the emount issued is in millions of currency units except for Yen bonds where it is in billions. Change on week= Change over pulse a week earlier.

FLOATING RATE NOTES: Denominated in dollars unless otherwise indicated. Coupon otherwise indicated. Compon shown is minimum. C.dite=Date next coupon becomes effective. Spread=Margin above six-month offered rate (time-month; above mean rate) for U.S. dollars. C.cpn = The current coupon. C.yld = The current

yield.

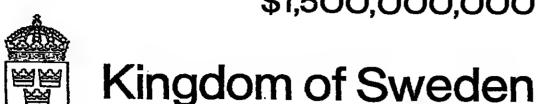
CONVERTIBLE BONDS: Denominated in dollars unless otherwise indicated. Chg. klay= Change on day. Cuv. date=First date for conversion into shares. Cuv. price=Nominal amount of bond per share expressed in currency of share at conversion rate fixed at issue. Prem=Percentage premian of the current effective price of acquising shares via the bond over the most recent price of the shares. The list shows the 200 fatest international bonds for wintch an adequate secondary market exists. The prices over the past week were supplied by: Kredistbank NV; Credit Commercial de France; Credit Lyonnets; Commercial de France; Credit Lyonnets; Commercial de France; Credit Lyonnets; Commercial de Grance; Credit Lyonnets; Commercial de Grance; Credit Lyonnets; Commercial de France; Credit Lyonnets; Commercial de Grances Credit Lyonnets; Commercial de France; Credit Lyonnets; Commercial de Grances Credit Commercial de Grances Credit Lyonnets; Commercial de Grances Credit Commercial de Grances Commercial

AG; Westdeutsche Landesbank Girozentrale; Banque Generale du Luxembourg SA; Banque Internationale Luxembourg; Krediethank Luxembourg Algemene Bank Nederland NV Pierson, Heldring and Pierson Credit Soisse/Swiss Credit Bank Union Bank of Switzerland; Akroyd and Smithers; Bank of Akroyd and Smithers; Bank of Tokyo International; Blyth, Eastman, Peine, Webber International; Chase Manhattan; Chase Manhattan; Checky International Bank; Credit Commercial de France (Securities) London: Datwa Europe NV; EBC; Farst Chloago; Goldman Sachs International; Corporation; Hambros Bank; IBJ International; Kidder Pashody International; Kidder Pashody International; Morrill Lynch; Morgan Stanley International; Orion Royal Bank; Robert Flaming and Co.; Samuel Montagu and Co.; Samuel Montagu and Co.; Samuel Montagu and Co.; Samuel Montagu and Co.; Scattley Sumisomo Finance International; Sumisomo Finance International; S. G. Warbury and Co.; Swiss S. G. Warburg and Co.; Swiss Bank Corporation International Wood Gundy.

Closing prices on May 18

All of these securities having been sold, this announcement eppears as a matter of record only.

New Issue / May, 1984



\$1,500,000,000

## Floating Rate Notes Due 1991

The Notes ere unconditional, direct and general obligations of Sweden for the payment and performance of which the full feith and credit of Sweden is pledged.

The Notes will mature on May 15, 1991. Interest on the Notes will be payable quarterly on August 15, November 15, February 15 end May 15, commencing August 15, 1984. The rate of interest for each querterly period will be the arithmetic meen of the Weekly interest Rates for the 13 consecutive Frideys ending on the Friday preceding the seventh calendar day prior to each Interest Payment Date. The Weekly Interest Rate for each such Friday will be .40% below the erithmetic mean of the prime lending rates of the Reference Benks; provided that the Weekly Interest Rate will not exceed a rate of .55% above the yield on three-month United States dollar domestic certificates of deposit.

Salomon Brothers Inc

The First Boston Corporation

Merrill Lynch Capital Markets

A. G. Becker Paribas

Goldman, Sachs & Co.

Lehman Brothers Kuhn Loeb

Morgan Stanley & Co.

**Chase Manhattan Limited** 



Services in 1983 were more reliable than for many years past.

the more heartening aspects of the year, especially when all major budget targets were met or bettered.

#### Increased mileage. Lower fares.

trains operated more miles than budgeted, our passengers had shorter waits than in after grants of nearly £36 the previous year and travel million. also became cheaper

The fares reduction in May, funded by the Greater London Council, enabled the Executive to launch its Travelcards, with which passengers can use both the Underground

## **London Transport** beats targets in Golden Jubilee Year.

Extract from Chairman's statement. London Transport Annual Report.

and the Buses, bringing a new flexibility to their travel options.

#### More passengers carried.

The combination of reduced fares and more reliable services resulted in a 16% increase in passenger travelwith the added bonus that many motorists switched to the Underground for their And for me this was one of journeys to work; this in turn helped bus services by reducing traffic congestion, which is still the biggest obstacle to running to schedule.

#### £36 million surplus.

So the winning back of Buses and Underground passengers and tighter cost control has helped London Transport to show a surplus

#### Fight on Fraud.

I am also determined to ensure that there is no let up



in London Transport's campaign to collect the money due from fares. Nor will there be any slowing down of the efforts of our management to ensure that the money we do collect is used in the most cost-effective way to provide services to meet demand at a price which passengers can

#### Future prospects.

The new position of London Regional Transport alongside British Rail, both reporting to the Secretary of State for Transport, presents the possibility of improved co-ordination and integration of services and of fares.

Our main obligation is to provide the best public transport for London within the guidelines set for us.

I offer my thanks to everyone in London Transport for their continuing efforts to bring this about.

Dr. K. Bright Chairman and Chief Executive.

Copies of the Annual Report and Accounts are available at £1 each from London Transport Information Centres and 55 Broadway or by post, priced £1.40, from The Secretary, London Transport Executive, 55 Broadway, London SWIH 0B1.

#### We announce herewith this year's ANNUAL MEETING OF STOCKHOLDERS

on Friday, June 29, 1984, 10:00 a.m. at the BASF Feierabendhaus, Leuschnerstraße 47 Ludwigshalen/Rhine, West Germany

#### Agenda

- Presentation of the Financial Statements of BASF Aktiengesellschaft and BASF Aktiengesellschaft and its Consolidated German Subsidiaries; presentation of the Annual Reports of BASF Aktiengesellschaft and BASF Aktiengesellschaft and its Consolidated German Subsidiaries; presentation of the Supervisory Board Report.
- 2. Declaration of dividend.
- 3. Ratification of the actions of the Supervisory Board. 4. Ratification of the actions of the Board of Executive
- 5. Appointment of auditors. 6. Restructuring of the face value of the
- Company's shares.
- Bond issues.
- 8. Changes to the Articles of Incorporation.

Shareholders entitled to participate in the Annual Meeting and to exercise their right to vote are those who have deposited their shares during normal office hours and in the prescribed form at a depository bank. The shares should remain deposited until the conclusion of the Annual Meeting. Shareholders have the right to vote by proxy. Depository banks are those specified in the "Bundesanzeiger" of the German Federal Republic Nr. 94 of May 18, 1984.

Depository banks in the U.K. are: Kleinwort, Benson Limited S.G. Warburg & Co. Ltd.

The deposit is only effective if the shares are submitted by Friday, June 22, 1984.

Ludwigshalen/Rhine, May 18, 1984 The Board of Executive Directors

> **BASF Aktiengesellschaft** D-6700 Ludwigshalen



This announcement appears as a matter of record only.



U.S. \$ 600,000,000 **Term Credit Facility** 

SAGA PETROLEUM A.S.

Lead Managers

·CITICORP CAPITAL MARKETS GROUP BERGEN BANK DEN NORSKE CREDITBANK

MORGAN GUARANTY TRUST COMPANY OF NEW YORK CHRISTIANIA BANK OG KREDITKASSE UNION BANK OF NORWAY LTD.

Managers

THE BANK OF NOVA SCOTIA GROUP CHEMICAL BANK DEUTSCHE BANK AKTIENGESELLSCHAFT .MIDLAND BANK INTERNATIONAL

THE ROYAL BANK OF CANADA GROUP

SOCIÉTÉ GENERALE

TEXA5 COMMERCE BANK NA

CHASE MANHATTAN CAPITAL MARKETS GROUP CREDIT LYONNAIS
MANUFACTURERS HANGVER TRUST COMPANY UNION BANK OF SWITZERLAND

Provided by

CITIBANK (CHANNEL ISLANDS) LIMITED BERGEN BANK A/S DEN NORSKE CREDITBANK THE BANK OF NOVA SCOTIA CHANNEL ISLANDS LIMITED CHEMICALBANK DEUTSCHE BANK
DEUTSCHE BANK
COMPAGNIE FINANCIERE LUXEMBOURG
MIDLAND BANK PLC
ALGEMENE BANK NEDERLAND N.V.
BANKERS TRUST COMPANY
BANQUE INDOSUEZ CANADIAN IMPERIAL BANK GROUP
CONTINENTAL ILLINOIS NATIONAL BANK AND TRUST
COMPANY OF CHICAGO
FIRST INTERSTATE BANK OF CALIFORNIA
GRINDLAYS BANK P.LC.

MORGAN GUARANTY TRUST COMPANY OF NEW YORK
CHRISTIANIA BANK OG KREDITKASSE
UNION BANK OF NORWAY LTD.
THE CHASE MANHATTAN BANK, N.A.
CREDIT LYONNAIS
MANUFACTURERS HANOVER BANK (GUERNSEY) LTD.
UNION BANK OF SWITZERLAND
BANK OF AMERICA N.T. AND S.A.
BANQUE DE LA SOCIÉTÉ FINANCIÈRE EUROPÉENNE
SPE GROUP
BARCLAYS BANK INTERNATIONAL LIMITED
COMMERZBANK INTERNATIONAL
SOCIÉTÉ ANONYME
EUROPEAN BANKING COMPANY S.A. BRUSSELS
THE FIRST NATIONAL BANK OF CHICAGO
THE LONG-TERM CREDIT BANK OF JAPAN, LIMITED
SCANDINAVIAN BANK LIMITED
THE SUMITOMO BANK, LIMITED
TORONTO DOMINION BANK

**Engineering Banks** 

CITIBANK, N.A. MORGAN GUARANTY TRUST COMPANY OF NEW YORK

DEN NORSKE CREDITBANK

February 16, 1984.

## **USI** chief resigns as Hanson takes over

MR CORDON WALKER, chair MR GORDON WALKER, chairman and chief executive of U.S.
Industries (USI), Connecticutbased manufacturing conglomerate, has resigned following the
company's \$531m takeover by
Hanson Trust,
Hanson's U.S. subsidiary,
HMAC industries, and USI,
signed a definitive merger agreement last Friday under which
USI becomes a wholly owned
subsidiary of Hanson.

subsidiary of Hanson, Sir Gordon White, chairman

Sir Gordon White, chairman of Hanson's U.S. operations, said over the weekend that 19.38m shares of USI common stock had been tendered, which, when taken together with HMAC's holding of 1m USI shares, gives Hanson 88.3 per cent of USI.

Mr Walker had planned to make the company private in a management buyout at \$20 per share, before Hanson Trust emerged on the scene and offered shareholders \$23 per share.

Following his resignation, Mr Portowing his resignation, and David Clarke, president of HMAC, has been elected executive vice president and chief operating officer of USI.

#### FT Share Information

The following securities have been added to the FT Share Information Service: Cambium Venture Capital (Section: Trusts, Finance, Land)
Charterhouse J. Rothschild
Pacific Investment Trust (Ord
and Warrants) (Investment ommercial Bank of Wales (Banks)

> A.B.N. Bank'..... Allied Irish Bank .....

> Armco Trust Ltd ..... Associates Cap. Copr Bancso de Bilbao ..... Bank Hapoalim BM ...

Caned Permu't Trust ... Castle Court Trust Ltd.

Cayler Ltd. 91%
Cayler Ltd. 91%
Cedar Holdings 9%
Charterhouse Jephet 91%
Choulartons 101%

Choulartons 10½ Citihank NA 9½ Citibank Savings 19½ Ciydesdale Bank 9½ Comm. Bk. N. East 9½ Cooperative Bank 9½ Cooperative Bank 9½ The Cyprus Popular Bk 9½ Dunbar & Co. Ltd. 9½ 9½

Dunbar & Co. Ltd. .....

Duncan Lawrie ...... E. T. Trust ..

## Substantial increase seen this year by Lex Service

Reporting to the group's annual meeting Mr Trevor Chinn, chairman, said that in the first four months of the year profits are some 65 per cent higher than for the same period of 1983.
However, he said that he did not expect that rate of profit growth to continue on a comparable basis throughout the year particularly as the group reached the later months which were expected that the improved level of activity observed in the latter part of 1983 has continued in the later months which were expected to the second quarter.

At the second quarter.

HICC Lord Pennock, chairman, said that the improved level of 1983 has continued in the later months which were expected to the second quarter. ceptionally strong last year in the electronic components distri-

Mr Chinn told shareholders that the corporation tax changes amount meeting Sir James announced in the Budget Cleminson told sharehoders that together with the increasing continuous time early results for 1984 "make tribution from the overseas is confident that progress will businesses does mean that the tribution from the overseas businesses does mean that the growth in profit after tax will not match that of the pre-tax profit

in 1984.

In April the group recovered some of the registrations of new Volvo cars lost during industrial unrest experienced in March. mand so far in May remains

strong.

Mr Chinn reports that sales in Mr Chinn reports that sales in the electronics components sector for the first four months of 1984 were 90 per cent higher than in those same businesses last year which covered a pre-acquiary which covered a pre-acquiary which covered a pre-acquiary profits forecast for 1984 with an electropean businesses. This has resulted in much improved has resulted in much improved and European businesses. This has resulted in much improved has resulted in much im

For DRG first quarter pre-tax profits were ahead of the same period of 1983. Shareholders were told however that despite the hetter volume of demand margins remain under pressure and the result for the full year would depend in part to the

Edward Manson & Co. 1
Meghraj and Sons Ltd.
Midland Bank
Morgan Grenfell
National Bk. of Knwait
National Girohank
National Westminster
Norwich Gen, Tst.
People's Tst. & Sv. Ltd.
R. Raphael & Sons
P. S. Refson & Co.
Roxburghe Guarantee
Royal Trust Co. Caneda
J Henry Schroder Wagg
Standard Chartered ...

Standard Chartered ...|| Trade Dev. Bank .....

STATEMENT OF THE CHAIRMAN, Mr. T. S. HOHLER, M.C.

to be presented at the Annual General Meeting of the Company on 11th June 1984 The modest optimism expressed in my last statement has been borne out by events and your Company has enjoyed a reasonably profitable year against a

background of a declining trend in Sterling interest rates. However, the pressure

Your Directors report a profit for the year of £1,100,000 after provision for rebate, tax, and transfer to inner reserves. A final dividend of 5.75p is proposed making a

To turn to the future, changes are occuring in the structure of the Stock Exchange brought about by the agreement with the Government to phase out fixed minimum commissions. These could have dramatic consequences for your Company, especially in the area of gilt-edged market-making. Several powerful groupings have already been formed in anticipation of a remodelled securities industry based oo the American system. Your Board is cootinuing to give active

As in the current year, the immediate outlook is somewhat discouraging. I have

already referred to the pressure on margins and, as I write, there is a very real fear of an immineot increase in clearing bank base rates. Although the re-elected

Conservative Government maintains its strong stand against inflation, Sterling is

again under severe threat and cannot be allowed to fall much further against the dollar. Until steps are taken to narrow the US budget deficit, dollar interest rates will remain high and there is every risk of UK rates being dragged up sharply in

It gives me great pleasure to welcome Mr. Christopher Robinson to the Board of your Company. His experience of international as well as domestic markets will be of great value.

Finally, I would like to express my thanks to all the management and staff for the skill and effort they have put into another very busy and far from easy year.

Copies of the 1984 Annual Report and Accounts may be obtained from The Secretary, King & Shazson PLC, 52 Cornhill, London EC3V 3PD.

nn both running and dealing margins has continued unabated especially in the

At the beginning of the year clearing bank base rates stood at a level of 10%, falling in three 12% movements to reach 81/2% on 14th March 1984 with the exception of nne clearing bank whose rate remained at 87%. Whilst welcome. each successive fall has looked harder to justify oo grounds other than political

highly competitive commercial bill market.

total for the year of 8.25p, an increase of 10% over 1983.

consideration to any potential oew sources of profit.

BASE LENDING RATES

PROFITS OF Lex Service in the current year are expected to be recoup increased material costs substantially higher than those for last year.

Reporting to the group's All business groups experi-

enced a better order inflow in the first three months and the higher level of scrivity which this has generated has continued

order levels have been main-tained with the exceptions of Canada and South Africa.

At the Reckitt & Colman were ahead of last year, Report-

be maintained

be maintained."

Mr Peter Bailey, chairman of the Palma Group — formerly Montfort (Knitting Mills)— future.

reports that the current year has started well. All companies in the group have good order books to Mr Thomas Kenny, chairman.

show profits of something over £400,000.

Shareholders at the annual meeting of the Delta Group were told by Mr Geoffrey Wilson, chairman, that there was still little change in market condiinto the second quarter.

At the annual meeting of the latter part of 1983. In view BICC Lord Pennock, chairman, of the demand levels it was ensaid that the improved level of couraging that the year had started well with the group continuing to benefit from the restructuring programme. Johnson Group Cleaners

ing to the annual meeting the chairman said that the group was talking with other possible was taking with other positive acquisitions. The group was confident that the American venture was soundly established and would have a progressive

## Yule forecasts £11.5m

paint manufacturer. Macpherson withdrew its initial acceptance of the £22m bld from Yule Catto when the Finnish company Tikkurila Varitehtset Oy put in a higher cash offer of 125p per share, or £22 fm.

The directors announce a num

Macpherson withdrew its initial acceptance of the £22m bld from Yule Catto when the Finnish company Tikkurila Varitehtaet Oy put in a higher cash offer of 125p per share, or £22.6m.

Yule Catto forecasts a 51 per cent increase in pre-tax profits in 1984 to £11.5m with earnings per ordinary share up 32 per cent to 22p. It hopes to recommend a Tito for developments including the purchase of a controlling interest in a company which will increase the group's total oil palm acreage by 40 per cent; and approval for a housing development in Johor in Malaysia being built by a joint venture company. Yule Catto intends to sell its 20 per cent stake with a present market value of £9.1m in Goal Petroleum, which has an interest in Wytch Farm.

#### COMPANY NEWS IN BRIEF

Net revenue at English and International Trust showed an increase from £677,965 to there is no dividend, £682,842 following lower tax of £375,765, compared with £364,604

share came to 2771p against 210p financial year.

—at the interim stage the figure The explain: came to 243 p after prior charges

at par. Gross income rose from £1.21m Gross income rose from £1.21m to £1.42m which consisted of dividends and interest of £1.12m of £365,000 (credits £1.39,000). (2958.343), deposit interest of £49.472 (£147.610), underwriting and other commissions of £82.969 (£32.932) and subsidiaries in the previous year but operated well below capacity with margins under pressure. The last mooths of the year saw an increase in volume and increase increase in volume and increase in volume and increase increase in volume and increase in volume and increase in volume and increase increase in volume and increase in volume and increase increase in volume and increase increase in volume and increase in volume

Wintrust Secs. Ltd. 91% Yorkshire Bank 9 % Member of the Accepting Houses Cammittee. hosiery and associated products, continued into the current fell from £5.42m to £4.81m, taxable profits for the year ended January 31 1924 manual and to be maintained. Cammittee.
7-day deposits 5.75%. 1-month
6.50%, Fixed rare 12 months £2,500
8.5% £10,000. 12 menths 9%.

Exeter Trust Ltd. 101%
First Nat. Fin. Corp. 11 %
First Nat. Secs. Ltd. 91%
Robert Fraser 10 %
Glidays Bank 19 %
Guinness Mahon 9 %
Hamhros Bank 91%
Heritable & Gen Trust 91%
Heritable & Gen Trust 91%

8.5% £10,000 . 12 menths 9%.
17-day deposits an sums of under 50,000
6% £1000 up to 250,000
6% £20,000 and over 7% £3.
21-day deposits £1,000 and over 5% .
21-day deposits £1,000 and over 5% .
21-day deposits £1,000 and over 5% .
21-day deposits 5% £1 Mortgege bas rete.
18 from class of business. Friday from £20,000 to £5,000, the sttributable halance came through up from £20,000 to £60,000 from £20,000 to £50,000 oess at Osm management (£54,000), minorities, £49,000 (£32,000), the sttributable halance came through up from £9.16m per share can previous profe

\$682.842 following lower tax of £375.765, compared with £394.886, for the year to April 5 1984.

As expected the net final dividend has been lifted from 4.5p to 4.75p which raises the total from 6p to 6.25p. Earnings per 25p share moved np from 6.21p to 6.35p.

Net asset value per ordinary share came to 2.773n against 210p financial year.

The explain that the accounts The explain that the accounts have been delayed by the outcome of receivership at the Sketon sub-group, which is reflected in extraordinary debits

Although turnover of Tranwood Group, manufacturer of hosiery and associated products, fell from 15.42m to 548im, tax-

The directors bope that busi-oess et Osmonds and recent management changes will lead

Group turnover increased from £9.16m to £11.25m. Losses per share came to 2.49p against previous profits of 0.09p.

#### **BOARD MEETINGS**

dividende. Official indications are not svalidable as to whether the dividends are interime or finals and the subdivisions shown below are based mainly on last year's timetable.

TODAY

Interime: Australia and Now Zealand Banking. Brooks Tool Enginearing. Consolidated Co. Butdentoin Mine. Outpitspan Mines, Espley Trust, Griqualand West Olumond Mining, Radia City (Sound of Mameyside). Finals: Associated British Foods. Bishopsgets Trust, Bonuaband, Cakabrad Rabay, Ivory and Sims, J. C. O. Computer, Monks Investment Trust, Prince of Weles Hotels.

FUTURE DATES	
ASEA AB	May 24
Borthwick (Thomas)	May 31
City Site Estates	May 29
McCarquodule	June 5
Unian Steel Corporation (of	
South Africa)	May 29
Beniox	May 22
British and American Film	May 22 June 6
Gautings	May 25
Contml and Shaarwood	July 6

#### BARCLAYS **BANK**

P.O. Box 125 Northampton NN1 1SU Prime Account interest rate 8.75% nominal 9.04% APR

#### BARCLAYS

Reg. Office: hard St., London EC3P 3AH

LADBROKE INDEX Based on FT Index 870-874 (-5) Tel: 01-493 5261

## Massey-Ferguson in the black despite declining markets

DESPITE a contioued general decline in markets for agricultural tractors, industrial machines and diesel engines, Massey Ferguson Holdings achieved a return to profits in the year to the end of January 1984. The improvement was in line with predictions made by the directors last year. Profit on ordinary activities after taxetion was £365,000 compared with a loss of £42.75m in the 15 month period to January 31, 1983, when the company chaoged its year end. Turnover for the year was £533.76m company the £500 15m.

pared with £609.16m. Mr M. G. Bird, chairman, says that, because the company had for many years figured in the "first fifteen" of British experters, sending abroad more than three-quarters of its production, future progress must be "heavily dependent on the state of world markets."

Mr Bird says it was significant that during the period markets bad, with the exception of a few limited and patchy improvements, generally declined. The main underlying reason for the duction in operating costs which were achieved through increased efficiency at British locations.

Mr Bird says it was significant that during the period markets bad, with the exception of a few limited and patchy improvements, generally declined. The main underlying reason for the were achieved through increased efficiency at British locations.

"The group is now well placed to benefit from any recovery in our major markets," he says. Mr M. G. Bird, chairman, says that, because the company had for many years figured in the first fifteen of British experters, sending abroad more

pressing the Office of Fair Trading for a verdict hy the end of the week on Lonrho's attempts to pack the board with directors who tors who represent Lonrho's interests.

Uncertainty over the number and names of nominees for the board has delayed the printing

Fraser seeks OFT verdict The House of Fraser board, and accounts. A list of direction which next meets on Wedtors standing for election to the nesday May 22 in Glasgow, is board has to be published 21 pressing the Office of Fair Traddelys before the AGM scheduled

loaders, and diesel engines in the US. Responsibility for the

supply of meny of the products concerned has now been assumed

for Thursday June 28.

The House of Fraser board also hopes to know before the AGM the conclusion of the DTI on the investigation conducted by John Griffiths QC into possible concert party buying of Fraser shares involving Lorrho last year.

International Construction, Property Developm Mechanical Engineering, Laboratory Instruments and other

Key points from Mr Philip Beck's statement to shareholders

- \* Turnover up by 13% from £293m to £330m
- \* Pre-tax profits rose by 19% from £8.5m to £10.1m
- Dividends up by 6.7% (14.4% Rights adjusted)
- Mount Pleasant Airfield in the Falklands now under construction
- \* Additional work on Diego Garcia; Barclay-Mowlem improves
- \* Buehler contributes 9 months profits in line with acquisition expectations
- Work load at end March 1984 stood at a record
- \* Further progress forseen for 1984 despite difficult

Summary of Results	1983	1982	
	£m	£m	
Turnover	330.0	293.0	
Profit before tax	10.1	8.5	
Profit after tax	6.5	5.6	
Shareholders' Funds	51.4	49.0	
Earnings per share	27.0p	26.4p	
Dividends per share (net)	11.2p	9.8p	
Shareholders' Funds per share	202p	231p	

Copies of the Annual Report, containing the Chairman's Statement in full, are available from The Secretary, Westgate House, Ealing Road, Brentford, Middlesex TWS 0QZ.

John Mowlem & Company PLC

Civil Engineering & Building Contractors Unaudited results of the Group for the half year

ended 31st December,	1983:-	
	Half year ended 1983	31st December 1982
Turnover	£000 35,131	£000 36,331
Profit before tax Tax	1,911 751	1,283 248
Profit after tax	1,160	1,035
Earnings per Share Interim dividend	11.60p 1.43p	10.35p 7.30p
	•••	

- \* Pre-tax profits increased by 49%
- Rents and Interest Received totalled £1,142,000, an increase of £268,000
- ★ Interim dividend increased by 10%
- \* Results for current year are expected to compare favourably

Copies of the full interim report are available from the Secretary, M. J. Gleeson Group plc, Haredon House, London Road, North Cheam, Surrey 5M3 985.

## Second half fall leaves Slaters down

Canada, of which it is a subsi-diary. This had entailed the cessation of production of trac-tors, industrial tractor-digger-

The directors say that although the overall market is very competitive, they believe the commarketing and eleveloping new pany will produce results in the current year that will reflect their optimism and confidence in the optimism and confidence in the

by the plants in Coventry, Manchester and Peterborough.

"These developments" Mr
Bird says "have enhanced both the scope and the security of our manufecturing hase in the UK, and we can anticipate et least come further progress in the current year." Mr Bird says it was significant

SECOND-HALF pre-tax profits of Slaters Food Products, fresh and very little effect on increasing frozen mest USM company, sales. In addition the tompany failed to increase the sales feet full year ended March 30 England because of poor sales representation, directors say. Since the start of the current moved ahead from £9.97m to gear, the sales force has been reorganised and strengthened

optimism and confidence in the future of the business.

They explain that the main reason for the disappointing results was the feilure to increase turnover despite spending £200,000 on advertising. This campaign which took place during the hot summer months

After tax of £39,000 (£16,000) and a metacrdinary debit of £25,000 last time, earning per 10p share were \$p (10.3p) and the dividend is stepped up to increase turnover despite spending £200,000 on advertising. This campaign which took place during the hot summer months

#### RECENT ISSUES

**EQUITIES** 

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#### **FIXED INTEREST STOCKS**

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Renunciation date usually last day for dealing ires of stemp duty. It Figures based on prospectus estimates, d Olvidend rate pelit or payable on pert. of capital; cover based os dividend on full capital. S Assumed dividend and yleid, o Forecest dividend cover based on provious year's samings C Capadian F Olvidend and yleid based on prospectus or other official estimates for 1984. H Olvidend and yleid based on prospectus or other official estimates for 1984. H Olvidend and yleid based on prospectus or other official estimates for 1984. H Olvidend and yleid based on prospectus or other official estimates for 1984. Holders of ordinary shares as a "rights." \* Issued by tender. § Offered to holders of ordinary shares as a "rights." \* Issued by way of capitalisation. §§ Reintroduced. Til issued in concection with reorge-standon merger or takeover. Maltoment letters (or fully-paid). §§ Introduction. S United Securities Merket. § Placing price. 11 Official London Listing. \* Offered as onlts, comprising one ord sed one N/V A ord. \$ No par value, § Price at suspension.

#### PENDING DIVIDENDS

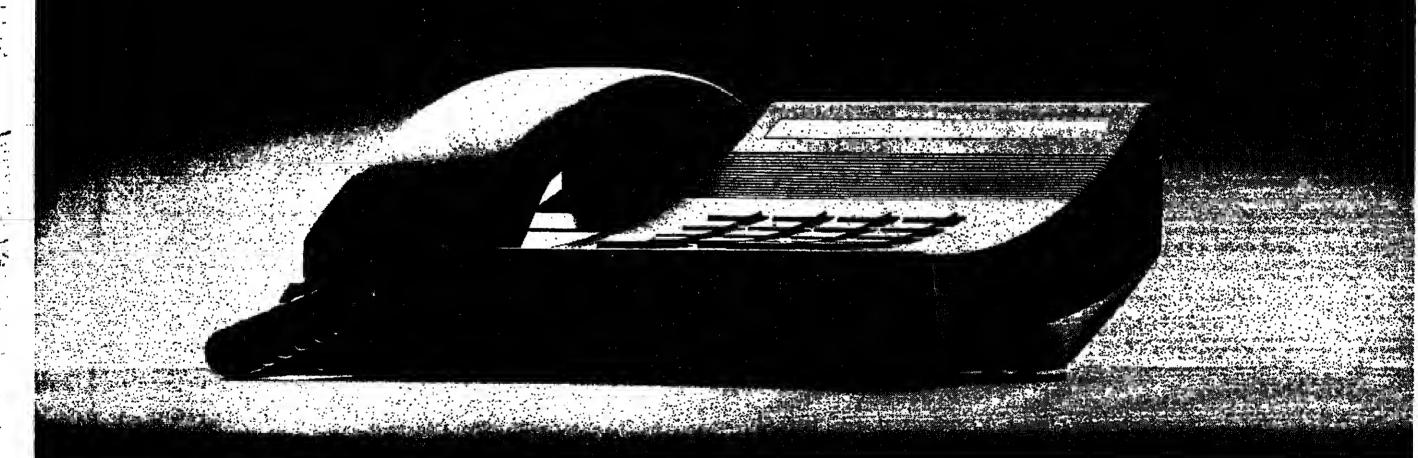
Dates when some of the more important company dividend statements may be expected in the next few weeks are given in the following table. The dates shown are those of last year's announcements except where the forthcoming board meetings (indicated thus\*) have been officially notified. Dividends to be declared

	will not necessarily	be at the	amounts in the colu	ımın hea
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- 1	*Avon Rubber,May 23	Interim 1 Finul 7.0	FreightersJune 17	Final Mi
ш	8PB IndsJune 29 8sker Perkine June 23	Finel 3	*MK ElecJune 28	Final 5.25
- 13	*BessMay 23	Interite 2.93	"MEPCMay 30 "MoCorquodala Julia 6	Interim 2
1	BeechemJuns 2	Finel 5.0	*Matel BosJuse 12	interim 3, Final 6.61
	Beristord		Mayer IntlJune 19	Final 2.25
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ŀ	BootsMay 23 British & Comm.	Finel 6	Assets, May 25	Final 3
ŀ	ShippingJune 16	Final 6.5	FoodeJune 20	laterim 2.
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ŀ	HullamahireJune 23 Cable and	Fine) 9.5	WhitseJune 16 Pegler-	Finel 5.5
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1	CountiesMay 25	Finel 3	BrosJune 13	Final 6.5
1	Carless Capel June 10	Finel 1.75 .	*Placegy Line 34	Finel 1.94
- 1	*Coter AlienMey 24	Final 12.95	Polly Peck May 19	Interim 9
-	Cherter ConeJune 21	Flori 7.25	Powell Duffryn June 22	Finel 9.55
- 1	*ChlorideJune 12	Finel oli	Premier Cons June 14	Interim 10
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#### Government Secs 84,78 85.00 Fixed Interest .. Industrial Ord ... .

#### FINANCIAL TIMES STOCK INDICES High 79.60 8784 878.0 874.0 871.0 874,4 . 884.5 588.8 770.3 922.8 49.4 537.8 645.4 687.5 612.2 597.8 616.6 711.7 520.2 734.7 43.8 FT-Act. All-Share.. 519.76 523.81 619.92 615.37 611.18 611.65 536.71 470.03 636.71 61.92 TT-SE 190 ...... 1104,2 1113,0 1104,5 1094,6 1082,4 1079,7 1141,6 997,5 1141,8

# What sort of company would employ a hi-fi designer to create a telephone?



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The conventional telephone set has not significantly changed in its basic design for over

40 years.

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The result was Digitel 2000.\*

A single glance tells you that Digitel 2000 is beautiful. But, as with all truly good design, its beauty is more than skin deep.

The sound quality is remarkably true and you can control the volume, and even operate the phone "hands-off". The microphone and the built-in loudspeaker are so powerful you can put the receiver in the middle of a large table and leave it to pick up everybody's voice.

In other versions the Digitel 2000 can, among other things, incorporate a printer, or an answering service, store up to 60 numbers, dial calls for itself, or even be linked into a computer system, becoming a low cost terminal in its own right.

Digitel 2000, which is but one of ITTs range of advanced telephones, has been designed as the telephone of the future.

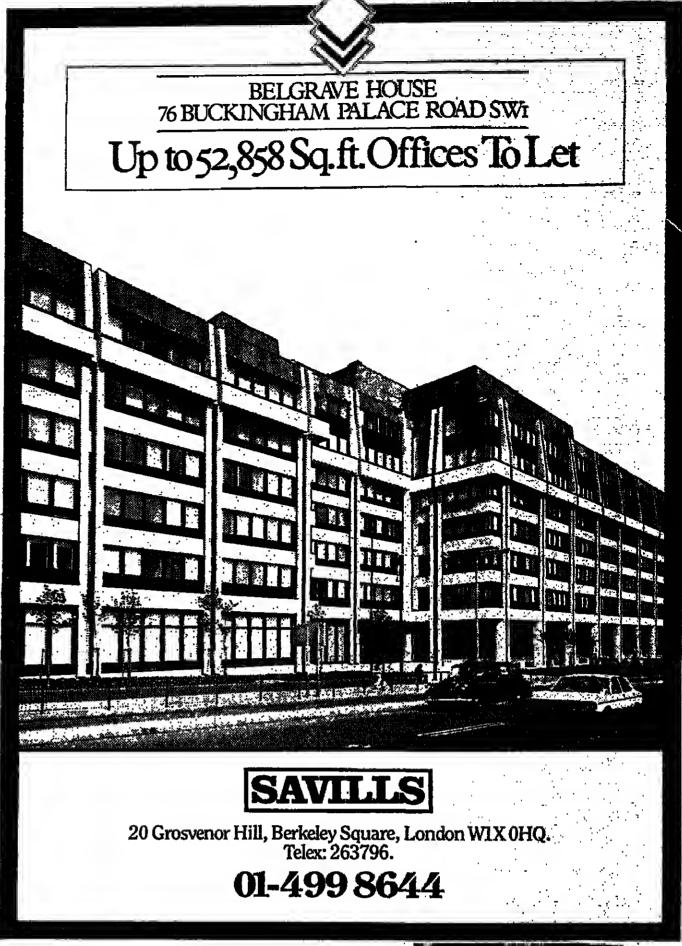
In Denmark, however, where the Jutland Telephone Company has already installed hundreds of thousands of sets, and in many other countries where Digitel 2000 is now in service in large numbers, it's very much the telephone of the present.

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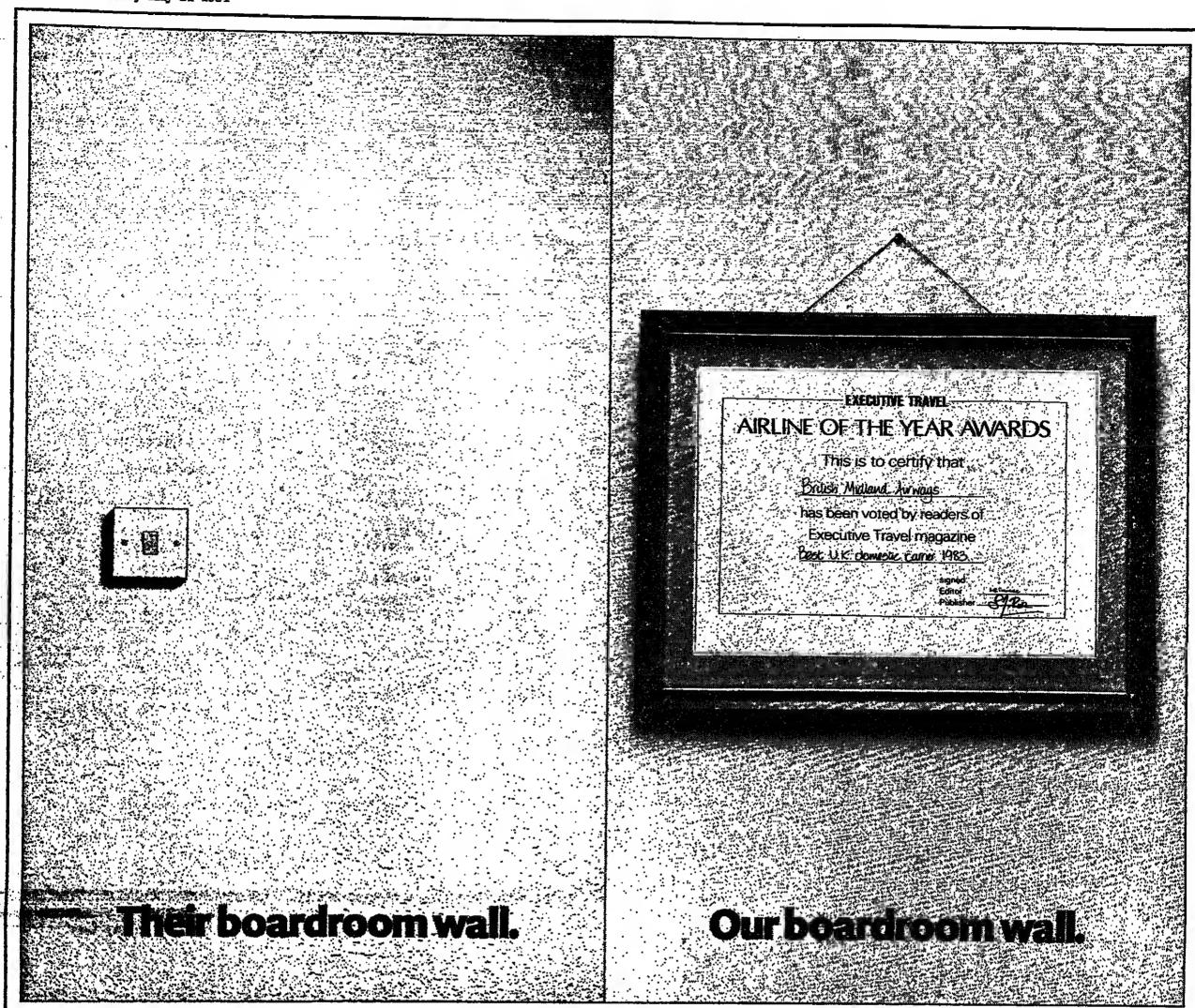
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procedure enables the businessman to turn up and step on the aircraft, with no hanging around at the airport. Nor is it because our staff

are acknowledged to be more friendly and more helpful.

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Director-General Institute of Directors

-Des Wilson

Chairman of Friends of the Earth (UK) Inauguration of Clive Lewis as World President 1984-85

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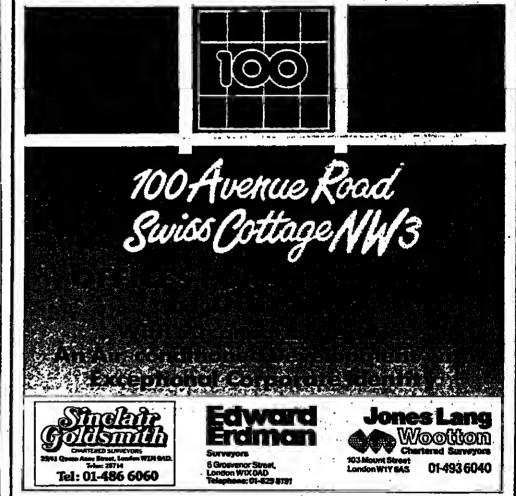
Office Areas from 5,000 sq.ft. Office Floors from 15,000 sq.ft. Total Office Content 52,000 sq.ft.



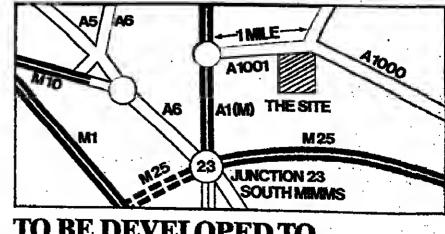


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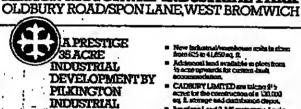
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# Ch'ne Chare Pres. those Done 36 - 12 2716 - 53 1214 - 12 2714 - 15 5714 - 15 714 - 15

Chige Class Prev. Cante Class 92% - 14 25% + 19 1774 + 19 3852 - 18 40% - 19 434 - 12 71 +1 The state of the s / Sh: 100s Bigh 3052 of C3; 734 385; 174 1954 53 575; 69 185; 1 48 51s 100s Hight 598 26% 577 1775 64 30% 1128 38% 67 40% 1135 671 THE STATE OF THE PARTY OF THE P รู้ ข้างกักเก้ากระเรียกกรับกับการเก็บก็สังเรื่องสีที่สังเรื่องสีรับก็สังเก็บก็สังเก็บก็สังเก็บก็สังเก็บก็สังเก็บ เรื่องกับการเก็บกรก็ยักสกับก็สังเรียงสังเก็ตร์สังเก็ตร์สังเก็ตร์สังเก็ตร์สังเก็ตร์สังเก็ตร์สังเก็ตร์สังเก็ตร์ส 如果,这种是一种,我们是这种是一种,我们是这种是一种,我们也可以是一种,我们也可以是一种,我们也可以是一种,我们也可以是一种,我们也可以是一种,我们也可以是一种,我们也可以是一种,我们也可以是一种,我们也可以是一种,我们也可以是一种的一种的,我们也可以是一种的一种的,我们也可以是一种的一种的,我们可以是一种的一种的,我们可以是一种的一种的,我们也可以是一种的一种的,我们可以是一种的一种的,我们可以是一种的一种的,我们可以是一种的一种的,我们可以是一种的一种的一种的,我们可以是一种的一种的,我们可以是一种的一种的一种的 Div YM. E F1 244 56 6 43 1.5 6 .65e 31 8 48 13 14 5 72 49 8 Stock RCA RLC RTE RAYSPLT Randd Rando Rangro Stock Tend Textro Textro Textro Textro Textro Textro Textro Textro Such Sears SecPac Sector Setgil SveeCp Shakle Shapel Shawl <u>重要设有证据企业的服务的。则则对证明的现在分词的重要的证明的重要的对比的证明的现在分词的证明的现在分词的重要的重要的现在分词,所谓的现在分词是是可能是是一种的对比的</u> Part. Part. Part. Particum of the state of the st Textist
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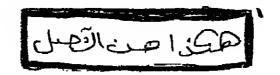
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every Tuesday in the Financial Times

NE Gazetar

OVER-THE-COUNTER	Nasdaq national market, closing prices May 18	CANADA BELGIUM/LUXEMBOURG	HONG KONG AUSTRALIA
10   10   10   10   10   10   10   10	184 19 164 MmBc s 2.20 54 304 30 30 -4	See   Sec   Sep   Sep	Sept   10   10   10   10   10   10   10   1
AMERICAN STOCK EXCHANGE	CLOSING PRICES	5510 Westman 513 123 123 - 1 1684	SOUTH AFRICA 1.070 895/Taisho Pharm 956 770 277/Takeda 662 7,080 3,000/Tok 5,800
Continued from Page 31  172 314 Schigt .10 16 30 51, 55, 55, -1, 372 315 Schigt .10 16 30 51, 55, 55, -1, 395 Schigt .10 16 30 51, 55, 55, -1, 395 Schigt .10 16 30 51, 55, 55, -1, 395 Schigt .10 16 30 51, 55, 55, -1, 395 Schigt .10 16 30 51, 55, 55, -1, 395 Schigt .10 16 30 51, 55, 55, -1, 395 Schigt .10 16 30 51, 55, 55, -1, 395 Schigt .10 16 11 14 15 181, 182, 183, 184, 35, 35, 35, 35, 35, 35, 35, 35, 35, 35	1	188.5.   159   Den Hersk Credit   170	1984   May 18



#### Indices

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	May	May	May	May	May	1 19	64	Since C	pmplit
	18	17	16	15	14	High	Low	High	Low
eindustr'is.	1188.76	1142,27	1155,16	1150,0	1 B) 1761,07	1281.64	1130.55	1987.7	41.22
H'me Bros	66,36	65,50	65,62	65,36	65,12	(6) t) 71,75	(5/41 e5.19	(29/11/88	(2/1/12)
Transport	474,59	480,33	494,24	496,50	499,18		(1476) 474,58	612,63	12.e2
Utilities	197.51	127,89	129,00	198,80	120.6e		118/61 125.70	183,42	(9/7)32) 10.6
feVeniberT r-000	81,270	90,316	89,218	58,250	84,900	(6/1)	(23,12)	(2014/88) 	(28/4/4)
<del>o</del> Day'shigh	1147,5	2 (1154	.10) la	, W 1125.	78 (1134	ı 1.841	i	•	
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!	May	May	May	May	May	<del></del>	984	Since (	compt'
				10	14	High	Low	High	Low
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Societ & Ca	100,14	304.01	167.00	1		169,28		172,16 (10/10)82);	4,40  1/6/82)
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Long Go			10.3	<u></u> !	12,28	12.5	<del>}</del>	18.0	
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Composite	2242,70	2257.6	2270.0	5, 2284,8	2585,7 (8/1)	1941.0   18/61 2242.7   18/6
MONTREAL Portfolio		YORK	ACTI	108,48 VE 51	ocks _	
Friday Stock trades Cont Illinots., 2,392,81 Dianey 1,600,90 ISM	pric 0 10 <sup>4</sup> 0 63 0 109 <sup>2</sup> 0 42	s dey	2. El	450	Stocks traded Sy 945,30 904,50 He 618,90 Royalty 795,80 Am 778,90	Orice say 0 37 -11, 0 153 -1 0 324 - 1, 0 343
	May 18	May 17	May 16	May 15	High 16	184   Low
AUSTRALIA All Ord.   1/1/80( Matal & Minia. (1/1/80)	720.8 485.4	788.5 491.9	780.5 480.1	729_B 498_4	787.0 (0/1) 587.4 (6/1)	718.5 (8/8) 488.4 (16/6)
AUSTRIA Gradit Alistian (2/1/27)	K4 79	54 99	E4 80		20 01 mm	***

156.25 164.47 154.25 (7/5)

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\*\* Saturday May 12: Japan Nikkel-Dow (c). TSE (c).
Base values of all indices are 100 except Australia All Ordinary and Matala—
500. NYSE All Common—50: Standard and Poors—10: and Toronto Composite
and Motels—1,000. Toronin isdices based 1975 and Montreal Portiolio 4/7/83
† Excluding bonds. \$ 400 Industrials. \$ 400 Industrials olus 40 Utilities. 40
Financials and 20 Transports, c Closed, u Unassailable.

164.82 U.S. 87

RANGE AG General (\$1/12/82) | 172.8 | 176.1 | 177.9 | 176.9 | 161.7 (5/5) of Tendance | 56/12/88) | 178.9 | 111.2 | 111.0 | 116,6 | 115,6 (6/6)

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#### **OVER-THE-COUNTER**

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**BUILDING CONTRACTS** 

# Dew wins £15m work

marine in the United Arab Emiretes; a £500,000 refurblsh-Emiretes; a £500,000 refurblishment contract for the Central Lancashire Development Corporation at Redear; besvy machine bases and sundry work for Mirrlees Bleckslone, Hazel Grove; a £1m office development at Brunswick Square, Oldham; sewsring et Bythe for Southern Weter, Kent Division. value £1.18m. Other recent contracts won by the pilling division are at Knottinglay for the British Waterways Board, bearing piles at \$1 Fergus Shell Refinery for Ralph M. Parsons; sheet sleel pilling at the New British Library in London for Laing and st Peul village, Humherside for Land and Marine.

In the Sultanata of Oman an

In the Sultanata of Oman an additional berthing facility is under construction et the Mukallah Naval Base, and Dew ere angaged on preparatory works for a fishing harbour at Bayah for the Musandam Development Committee. The company was recently awarded the landscaping contract for the Sultan Oaboos Univarsity, valued et £4m, where the main contractor is Cementation International.

GILBERT ASH, a Bovis company, part of the P & O Group, has been awarded two projects in Edinhurgb, worth in total over £7m, for the Bank of Scotland, and Scotland, and Scotland, is worth £5.1m, and is for a two and three-storey extension to the bank's computer centre. On Sighthill Industrial Estate the extension doublas the size of the complex where eventually up to 600 people will be employed. The extension resembles the original but will consist of s concrete frame with hrick and block infill panals. Floors and roofs are of concrete sleb construction except the roof to the computer hall which is sieb construction except the roof to the computer hall which is structural steel. External walling consists of roughcast panels with a GRP coloured fascla. The project will be completed et the end of January 1986.

The Scottish and Newcastle

Following the appointment of G. DEW AND CO, Oldham, as preferred design and huild contractor for the naw £6m cargo terminal at Manchester international sirport, other recent awards hring the value of new contracts to over £15m.

These include a £2m contract at the Fountain Brewery, Founteinbridga, consists of erection of a pailetising and warehousing building, e single-storey racker and de-palletising huilding, and alterations to the existing four-storey smently huilding. Vslus is £2.3m to finish mid-April 1985.

\*\*SHEPHERD CONSTRUCTION has secured contracts worth over £7m. Largest of these, in Pater-hemistry and the contract of the secured contracts worth over £7m. Largest of these, in Pater-hemistry and the contract of the secured contracts worth over £7m. Largest of these, in Pater-hemistry and the fountain part of the secured contracts worth over £7m. Largest of these, in Pater-hemistry and the fountain part of the secured contracts worth over £7m. Largest of these, in Pater-hemistry and the fountain part of the founta

SHEPHERD CONSTRUCTION has secured contracts worth over 17m. Largest of these, in Paterborough, with a contract value of over \$2.5m, is a new beadquarters for computer software specialists, Peterborough Deta Processing Services and its subsidiary Peterborough Software (UK). Site work has hegun, for completion in November 1985. In Treforest, Shepherd has a \$1.5m contract to build a recreation and community centre at

Council, in a contract worth over fim, with completion in May 1985. Repairs to fire damage at West Cumberland Hospital, Whitehaven, for Northern Regional Health Authority, will be carried out, with a contract value over £800,000, completion in December. A two-storey catering block, with communal facilities and external works at Huddersfield Technical College, for Kirklees Metropolitan Council, bas a contract value over £1m, with completion in June 1985.

Work has started by the JOHN E. WILTSHIER GROUP with a total value of £5m. Contracts include £8tting out a new store for British Home Stores in Carlisle et about £2.5m which is scheduled for completion in 30 weeks; hullding a secure unit for H. M. Deerbolt at Barnard Castle for £1m; extensions to Ferryhill Comprehensive School worth £550,000; alterations to police headquarters at Middlesbrough worth £222,000; 30 bomes for North Housing Association in Willington Quay amount to £640,000; and stores and offices at Rawdon Leeds for the West Yorkshire Metropolitan County Council valued at £137,000. Wilt-Council valued at £137,000. Wilt-shier has been selected to submit a design and huild proposal for the new Civic Centre at

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CHIVERS WE CHIVERS & SONS LTD

#### Longley builds Gatwick transit stations

(UK). Site work has hegun, for completion in November 1985. In Treforest, Shepherd has a £1.6m contract to bulld a recreation and community centre at Grangetown, Cardiff, for South Glamorgan County Council. Work has started for completion in September 1985.

In Darlington, Shepherd bas two contracts. Fifty-eight homes comprising 43 houses and 15 hungalows are to be built at Coulby Newham, Middleshrough, for Middlesbrough Borough Council, in 2 contract worth over £1m, with completion in May 1985. Repairs to fire damage at West Cumberland Hospital, whitehaven, for Northern Regional Health Authority, will be carried out, with a contract Taylor Contract worth over the carried out, with a contract the carried out the ca

TAYLOR WOODROW CON-STRUCTION has received e con-trect, worth £3.2m, for an admin-istration office at Babcock Power works in French Street, Renfrew. The block is a concrele-framed, four-storey structure, providing The flock is a concrele-framed, four-storey structure providing 80,000 sq ft of offices in two wings and e central service core, with provision for e future wing extension if required. Elevetion is of non-lead-bearing brickwork using coloured mortars. Construction has started for completion in August 1985.

Among work, amounting to £3m, won hy MILLER BUCKLEY PARNELL in London, is a £1.7m cootract ewarded by Dimsdale Development (South East) for a 30,000 sq ft elr-conditioned office huilding in the centre of Watford. The scheme entsils a four-storay office huilding and parking spece for 99 cars. Completion is for summer 1985, The GLC has awerded two further contrects to Miller Buckley Parnell, worth over £1m, for refurblshment and renovation on two bousing eatstes io South London, at Friary and Shedwell Gardens Estates.

# **Company Notices**

179.55 (29/6)

#### **NESTLÉS.A.,** Cham and Vevey, Switzerland

1. PAYMENT OF DIVIDEND

Notice is hereby given to shareholders that following a resolution passed at a General Meeting of shareholders hold on 17th May 1984, a dividend for a year 1983 will be paid to them as from 21st May 1984, as follows:

loss Swiss lederal withholding tax of 35%

SELGIUM Belgian éE (\$1,12/88)

Den SE (\$/1/88)

DENMARK

70.85

This dividend is payable against delivery of coupon No. 1 for all began strates.

On the other hand, all dividends payable on registered share conflicates without edupons will be paid by bank transfer to the shareholder's account or by way of an assignment in accordance with the instructions received from the characteristics.

the shareholder.

The dividends are payable in Swiss Francs. Outside Switzerland Paying Agents will pay against coupons and assignments in local currency at the rate of exchange prayating on the day of presentation; bank transfers will be effected value 21st May 1984 in local currency at the rate of exchange creation on that date. Coucon No. 1 and assignment may be presented as from 21st May 1984 to the following Paying Agents of the Company:

In Setterand
Credit Suete. Zurich, and its branch offices.
Swass Benk Corporation, Basile, and its branch offices,
Union Bank of Sertizeriand, Zurich, and its branch offices,
Swass Volksbank, Bern, and its branch offices.
Bank Leu Ltd., Zurich, and its branch offices.
Benoue Centionale Vaudouse, Lausenne, and its branch offices and agencies,
Zuricher Kantorialbank, Zurich, and its branch offices.
Berner Kantorialbank, Bern, and its branch offices,
Zuger Kantorialbank, Zug, and its branch offices,
Eurquo de l'Etat de Fribourg, Fribourg, and its agencies,
Carror & Cie, Geneva,
Lombard, Odier & Cie, Geneva,
Pictet & Cie, Geneva,
Handersbank N.W., Zurich, and its branch office,

In England: Swiss Bank Corporation, London, Crodit Swisse, London. on Bank of Swizerland, London,

in the United States of America: Morgan Guaranty Trust Company of New York, New York, Crear Susse, New York, Swiss Bank Corporation, New York, Lincon Bank of Switzerland, New York,

in France: Crédit Commercial de France, Paris, Banque de Pans et des Pays-Bas, Paris,

Comment: resider Bank AG, Frankfurt/Main and Düsseldorf,

in Holland: Pierson, Heldning & Pierson, Amsterdam,

ts Austria: Gerocontrale und Bank der österreichischen Sperkassen AG, Vienna.

2. SUBSCRIPTION OFFER

Concerning the subscription rights to newly issued registered and bearer chartes, in connection with the increase of the shere capital of Nestle S.A. and Unitac, inc., at the ratio of one new share for twenty old shares, we should like to refer to a prospectus which will be issued in Switzerland on 30th May 1984. Copies of this prospectus are also available to shareholders at the Psytop Agents offices where more detailed information can be obtained.

Cham and Vevey, 17th May 1984

The Board of Directors

# UNILAC, INC.

1, PAYMENT OF DIVIDEND

T. PAYMENT OF DIVIDEND

Notice is hereby given to shareholders that following a resolution passed by the Board of Directors on 19th April 1984 and Usard of Directors on 19th April 1984 and 1984 and 1984 are will be paid to them as from 21st May 1984. The hilly mark of this dividend will be effected in the same way as for the Ninste herefor tregistered shares to which the Unitac shares are attached in contomity with the Company's Articles of Incorporation, coupon No. 1 and assignment should be presented for payment at the same time as Nestite S.A.S. dividend coupon No. 1 or the assignment as the same time as Nestite S.A.S. dividend coupon No. 1 or the assignment as the case may be This dividend is payable in U.S. dollars. Outside the United States, Physing Agents will pay in local currency at the rate of exchange provising on the day of pregnitation, outsit markers shall be effected in local currency at the rate of exchange provising on the rate of exchange provising on 21st May 1984.

#### 2. SUBSCRIPTION OFFER

Concerning the subscription in this to newly issued ordinary capital stock of Concerning the subscholich lights to newly issued ordinary capital stock of Unital. Inc. in connection with the increase of repostered and boars share capital of Nestie S.A. at the ratio of one new share for leventy of shares, we should like to refer to a prospectus which will be essued in Switzerland on 30th May 1984. Copies of this prospectus are also available to shareholders at the Phyring Agonts offices where more datalled information can be obtained.

Parakina City, 17th May 1984

The Board of Directors

#### COMMERZBANK AKTIENGESELLSCHAFT

NOTICE TO BOND HOLDERS F. L. SMIOTH & CO. A/S

U.S. \$20,000,000

U.S. \$20,000,000

9% PER CENT BONOS OUE 1988
Bondholders are hereby informed that the July 1, 1984 Redemption Instalment of U.S.\$1,325,000 has been fully saushed through purchases in the open market, leaving a balance remeining in circulation after this date of U.S.\$10,725,000.

THE CHASE MANHATTAN BANK N.A.

Principel Paying Agent
May 21, 1984

NOTICE IS HEREBY CAVENT OF DIVIDEND d at the Annual General Meeting or shareholders that folio ridend for the year ended 31st Detember, 1983 will have 1984 of Detember, 1985 will

of by an amount,

TOKYO SANYO ELECTRIC CO., LTD.

21st May, 1984

The undersloved amounts that the Annual Report for the year ended November 30, 103, of Tokyo Sampa Batteric Ca Lid will be available in Lummbourg at the sample General du Lummbourg, S.A., and until the standard of the sample General du Lummbourg, S.A., and until sample standard of the sample sam AMSTERDAM DEPOSITARY

BANCO DE LA NACION in accordance with the terms and con-ditions of the above Notes, notice is hereby given that for the seriod May 17 1984, to November 10 1984, the Notes will carry an interest rate of 121%. The coupon amount per US\$100,000 nominal will be US\$6.587.50. due 1686 BANQUE INTERNATIONALS A

Clubs EVE has outlived the others because of 4 solicy of fair slay and value for money. Junger from 10-3.30 am. Diaco and too musicals. Olamorous hostesses. extiting floorshows. 180 Resent St. 01-734 0887. AAMON'S NIGHTCLUB RETAURANT.

A Dean Street, W1. Where today's ousinessman can relax and anloy an excline evening. Various cabaret acts throughout Charming and discreet dancing partners available. Open nightly 9 pm to 3 am.

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All advertision is subject to the publisher's current terms and conditions, copies of which are available on request.

# Contracts and Tenders

#### The Flying Crane uganda airlines

# **UGANDA AIRLINES CORPORATION**

#### TENDERS FOR SUPPLY OF AVIATION FUEL

TENDERS are hereby invited from interested Oil Companies for the supply of JET A-1 Aviation fuel to Uganda Airlines in the quantities and at the airports indicated below:— Approximate quantity in American gallons

ENTEBBE—UGANDA
LONDON-GATWICK—UNITED KINGDOM
STANSTED—UNITED KINGDOM
ROME-FIUMICINO—ITALY
COLOGNE—GERMANY F.R.
DUBAI—UNITED ARAB, EMIRATES NAIROBI—KENYA DAR-ES-SALAAM—TANZANIA

Tenders quoting price in U.S. dollars/cents per Gallon/Litre in sealed envelopes clearly marked "TENDERS FOR SUPPLY OF AVIATION FUEL" should be addressed to:

(a) In Uganda:

The Corporation Secretary,

The Area Manager,

Uncode Aliabian Corporation Uganda Airlines Corporation, P.O. Box 5740,

KAMPALA.

Uganda Airlines Corporation, P.O. Box 59732, NAIROBI, KENYA. (c) In United Kingdom and Elsewhere: The Area Manager, Uganda Airlines Corporation,

2 Mill Street. LONDON W1.

to reach either of them not later than 4th June 1984.

Issued by T. B. Z. SENYONDO. Corporation Secretary.

per annum

6,000,000

1.325.000

AD HOC

1.000.000

2,000,000

265,000

930,000

930,000

#### Granville & Co. Limited

Member of NASDIM

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**Over-the-Counter Market** 

# Swire Pacific Limited

Final dividends for the year ended 31st December 1983

Scrip Dividends

The average last dealt prices of the Company's shares on the stock exchanges in Hong Kong on which they are traded, for the five trading days up to and including 18th May 1984 were:

'A' shares 'B' shares

247

In e letter to shareholders from the Chairman dated 4th In a letter to snareholders from the Charman dated 4th May 1984, It was announced that the recommended final dividends for 1983 of 73.0c per 'A' share and 14.6c per 'B' share will take the form of scrip dividends to be satistled by the Issue of additional 'A' shares and additional 'B' shares respectively, but that shareholders will be able to elect to receive dividends in cash in respect if all or part of their shareholdings. It was further announced that entitlements to fractional shares will be disregarded and the benefit thereof will accrue to the Company.

Applying the average last dealt prices noted above, the number of new shares which shareholders will receive in respect of their existing shares for which elections to receive cash are not deposited by 25th May 1984 either with the Registrars in Hong Kong, or with the Registrars' Agents in the United Kingdom, will be calculated as follows:

For 'A' shares: Number of new 'A' shares to = 0.730 existing 'A' shares 14.89 be received For 'B' shares: Number of new 'B' shares to = Number of 0.146

existing B' shares 2.47 and will be rounded down to the nearest whole number of new shares, fractional entitlements being disregarded.

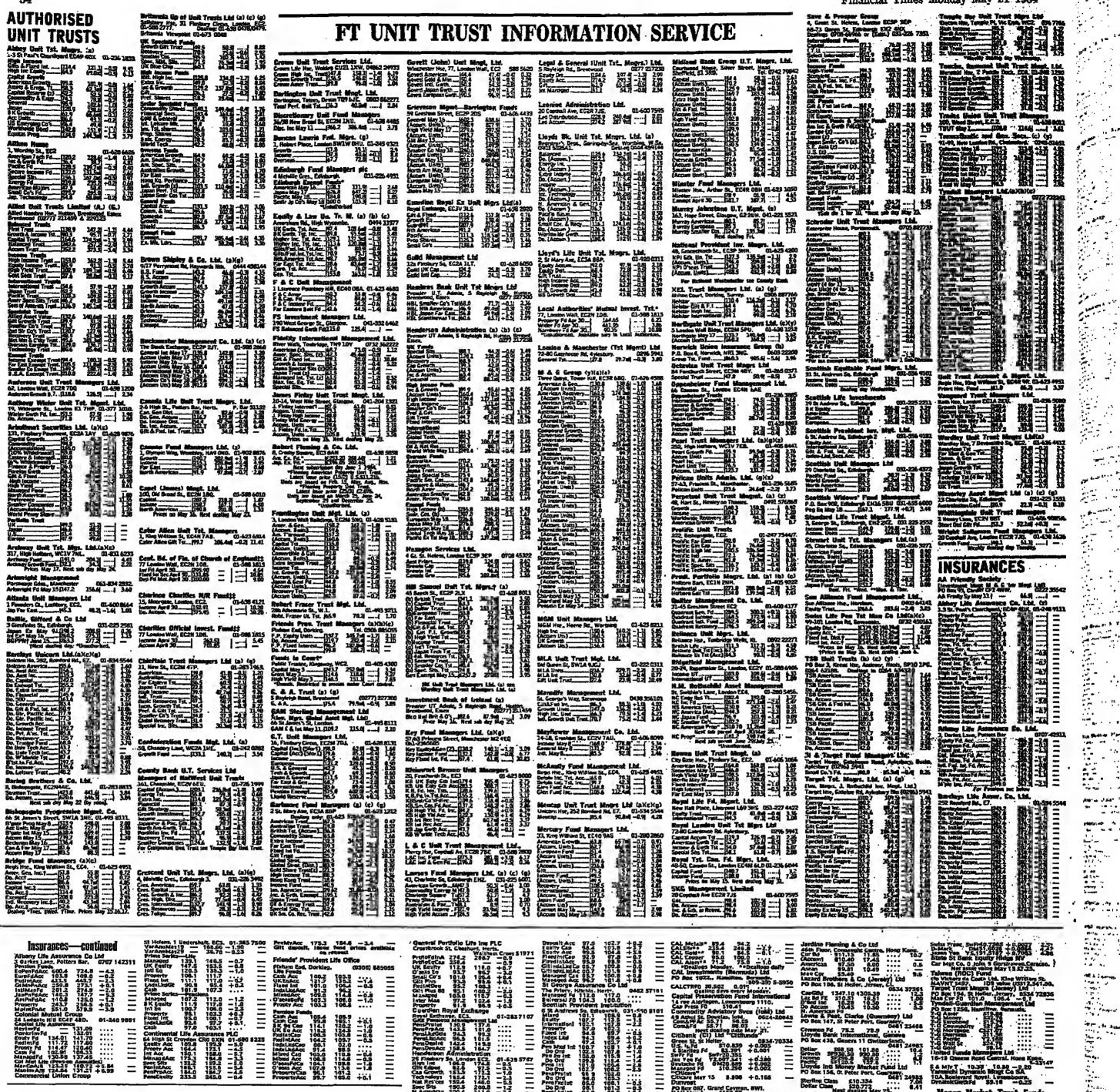
Subject to the approval of the recommended final dividends by the shareholders at the annual general meeting of the Company to be held on 25th May 1984, certificates for the new 'A' shares and 'B' shares in respect of the scrip dividends, which will rank pari passu with the existing issued shares of the Company, and warrants for dividends where cash elections have been contained to the company of the company made, will be despatched to shareholders on 8th June

> By order of the Board JOHN SWIRE & SONS (H.K.) LIMITED



Hong Kong, 21st May, 1984

Swire Pacific Limited
The Swire Group



#### F.T. CROSSWORD **PUZZLE No. 5,421**

#### **ACROSS**

- 1 Suit the deed (6)
- 4 Controlling factors (8) 9 With organ study backing, got paid employment (6)
- 10 A fighting opponent (8)
- 12 Reckless injunction to keep increasing the rent (8)
- 13 She has pain from one side to the other (6)
- 15 Timber trade (4)
- 18 Paperhanger who mails his account? (4-6)
- 19 Wild revels of Australian derivation (10) 20 Jacob supplanted him in the wages audit (4)
- 23 Score confused with a gross
- 25 Go to pieces and pass a mis-
- take (8) 27 First form (8)
- 28 Scottish alderman that is after surety (8)
- 29 He ignores national customs
- 30 Sets forth in America (8)

#### DOWN

- 1 Broken treadle had a warn- 14 Scrap an aged golf-club (3,4)
- 2 She makes man target (9) 3 Specified period some time in the future (3,3)
- ing notice (7)
- 5 A mother for one who was 19 Districts of dry hills (?) motherless (4) 6 He causes trouble in a wash-
- ing machine perhaps (8) 22 It is involved with a plan that is flexible (6) 7 I'd the wrong name for a
- girl (5) 24 What one says when taking 8 Resident judge ? (7) French leave? (5)
- (4,5)18 Sauce required for a formal
- 21 To economise is of no avail
- 11 Major city investment (7) 26 Disabled fliers (4)
- 17 First man to take up a craft. The solution to last Saturday'a prize puzzle will be published with names of winners next dinner? (8) Saturday.
- 124.9 - 0.6 - 119.2 - 0.8 - 132.9 - 0.8 - 119.2 - 0.1 - 119.2 26.8 - 0.3 26.8 - 0.3 15.7 - 0.1 15.7 - 0.4 15.1 - 0.4 25.4 - 0.9 13.0 - 0.3 19.1 - 1.1 18.0 - 1.3 23.8 - 0.5 13.9 - 0.5 13.9 - 0.5 0272-279179 Moneywise Friendly Society 80 Holdenhurst Road, Sourneau 160.5 fe Assurance Co tos Hoese, Harwards Heam. 98.0 105.0 4444 58721 144.0 155.0 144.0 155.0 15 Prodential Pansions Ltd Holborn Bars, EC1 ZNH. 01-405 9444

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- Carrency Deposit States

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  Sterling \$11.49" + 0.000

  Sterling \$11.49" + 0.000

  Yen \$7.185.990 + 0.705

  Dentry-heart \$0.851.410 + 0.008

  Sufas \$r\$ \$740.403 + 0.002

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    PO Box 122, 51 Neller, Jarsey. D534 74454

    U.S. \$ — 0.056

    Sterling \$10.5910 + 0.0922

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ENGINEERING—Continued

# FT LONDON SHARE INFORMATION SERVICE

**AMERICANS** FOR MEN WHO CARE WHAT THEY WEAR

BEERS, WINES---Cont-

| BANKS, HP & LEASING | September | Septem

DRAPERY & STORES—Cont. | Price Al Not Try Grap Pric

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| State | Column | Co

Financial Times Monday May 21 1984

(NDUSTRIALS—Continued LEISURE—Continued LEISURE— Financial Times Monday May 21 1984 | INVESTMENT TRUSTS—Cont. | OIL AND GAS—continued | Section 1985 | INDUSTRIALS—Continued | LEISURE—Continued | PROPERTY—Continued INVESTMENT TRUSTS—Cont. | OIL AND GAS—Continued Last Der YM Prica ad Net C'or Gr's PE Broistends Las) Bor Y'H Pard Stock Price and Nef C'hr Gr's P.E. Gindends Park Stack Price of Net Circ Grs | Color | Supplemental Section | Color | Rev. | Mary | Septimerous | Sept. | Mary | Septimerous | Sept. | Sep Finance, Land, etc | Printends | Stock | Price | Land | Bit | Tref Gri | Price | Rec | Rec | Price | Pr Stock Price al Not Car Sch PE TOBACCOS July NovBAT Ind. 220st 14.5! 8.25 3.5 5.4 5.0 June Deck to Every 100 7 5100 kg/s 4 412 kg/s - 412 4 5 10 13.6 5 13.0 7 8 1.9 7.4 9 3 Jun. Sept. Rothmans 175c. 340 ft. 21 tech e.2 6.113.1 TRUSTS, FINANCE, LAND Stack Price at Net Eur Se's Rand

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1265 **REGIONAL & IRISH STOCKS** D.F.S. OPTIONS -- 3-month call rates Finance May Jakes Corp SA 51.50.

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May Oct. Jang, Art. Gold R1.

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July MayEast Gand Con. 10p.

Oct. MayGencor 40c.

Rosember Gencor Inv. R1.

Har Oct. Job Field S. A. Sc.

Feb. Oct. Job Field S. A. Sc.

Aug. Feb. Jail cide W4 35c.

May Movisianco 58 Q1.40.

Mar. Sept. Jive W4 55 50c.

October Rand London 15c.

January Rand Mar, Props. R1.

July Jan J. Vasal. Cons. 1 d. R1.

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118 27 OIL AND GAS | Chicken | Chic Diamond and Platinum MaylAngle-Am. Inv. 50c ... | 523 | 9.4 | 0.40d 3.6 | 4.3 | 4.3 | 0.40d 3.6 | 4.3 | 0 "Recent Issues" and "Rights" Page 18 Central African This service is available to every Company dealt in on Stock Exchanges throughout the United Kingdom for 4 fee of £700 per amount for each security. 190m145 Q100d \$ 30.9 12 25.4 - - - -174980 - - -

# CURRENCIES, MONEY and CAPITAL MARKETS

#### FOREIGN EXCHANGES

# One problem or another

BY COLIN MILLHAM

most other currencies were suffering from one problem or another. Strikes in major parts of German industry by engineering workers overhung the D-mark, although the major impact of this bad already taken place before the disruption began, and the final result was fairly limited. Lack of demand for the D-mark does have the advantage of keeping the European Monetary System ticking over quietly however, as pressure stays off the potentially weaker currencies such as the Belgian franc.

At one time it was feared the

The dollar, sterling and the Swiss franc were the firmest major currencies last week. The Swiss franc was seen as something of a baven at a time when most other currencies were against the dollar, and rates were against the dollar, and rates were left mechanism.

In Tokyo the Japanese yen fell to its lowest level for three months, prompting intervebtico by the Bank of Japan as the currency suffered from fears that oil supplies from the Gulf, which are vital to Japan, may be disrupted by the attacks on shipping caught up in the war between Iran and Iraq.

wer quietly however, as pres-ure stays off the potentially reaker currencies such as the selgian franc.

Sterling was firm, with the trade-weighted index rising to \$0.4 from 80.0. In a similar way to he D-mark the NUM strike tended to undermine confidence German Bundesbank would in the pound, but this was again

THE POUND SPOT AND FORWARD

May 18	Day's spread	Close	One month	% p.e.	Three months	% P.a.
U.9.	1.3850-1.3930	1.3865-1.3875	0.24-0.26c die	-2.16	0.84-0.88dis	-2.4
Canada	1.7940-1.8050	1.7965-1.7965	0.24-0.33c dia		0.97-1.87dla	-22
Nothind.	4.313-4.35%	4.324-4.334	1½-7-c pm	2.95	34-34 pm	8.1
Belgium	78.00-78.60	78.Q5-78.16	12-18c dis	-2.30	42-51 dle	-23
Denmark	14.05-14.13%	14.05 - 14.05	1½-2½ore dis	-1.54	51-612 dis	-1.6
Iraland	1.2505-1.2545	1.2505-1.2516	0.25-0.35p dis	-2.98	0,81-0.98dis	-2.8
W. Ger.	3.834-3.873	8.841 - 3.851	13-1pf pm		34-3 pm	3.2
Portugal		194,75-195,25	75-220c dis			-12.5
Броіп	214.06-216.10	214.40-214.60	115-140c dis		375-400 die	-7.2
taly	2366-2380-	2365-2367-2	11-14lire dis		37-40 dla	-0.5
Norway	10.89-10.97%	10.91%-10.92%			91-105 dis	-3.6
Fmnco	11.78%-11.88	11.80-11.61	24-35c dia		9-10's dis	-3.2
Swoden	11.21 -11.32	11.24-11.25	11-24-ora dia		43-44 dis	-1.5
Japan	3224-3264	3231 3241	0.75-0.67y pm		2.35-2.23 pm	
Austria	27.00-27.22	27.05-27.10	54-44 gropes		174-134 pm	2.2
Switz.	3.15-3.19	3.15-3.17	1%-1%c pm		43-4 pm	5.2
SWITZ.			france. Financial			V.2
			1,80c die. 12-mor			
	CIX-Inchial lotat	110 001201 (-20-	1,00E dig. 12-110-		-U./20 GIU.	

OTHER	CURRENCIES

		1	1	£
May. 18	£	8		Note Rates
Argentina Peso	58.81.66.96	40.05-41.01	Austria	26,90-27,80
Australia Dollar		1.1180-1.1186	8elglum	78.70-79.50
Brazil Cruzeira			Denmark	14.00-14.14
Finland Marka	8 0800 8 1025		France	11.75-11.87
Greek Drachma	151 00 161 40		Germany	3.83-5.87
Henr Konn Dollar	10 849-10 8665	7.8165-7.81PC	italy	9560-8390
ran Riai	199 752	88.56"	Japan	322.327
Kuwait Dinar(KD)	0 40085-0 41010	0 20025.0 20535	Noth a riands	4.3012-4.341
Luxembourg Fr.	79 05 79 16	56 28 56 50	Norway	10.87-10.98
Malaysia Dollar	7 9040 F 9119		Portugai	191-199
New Zealand Dir.	0 1470 0 1530		Spain	2071-2171-
New Zealand Lif.	6.1470-8.10AU		Sweden	11.21-11.58
Saudi Arab. Riyal	4.8000-4.8900		Switzerland	6.143 -3.174
Singapore Dollar	8-83 10-8-9345		United States	1.58-1.40
th African Rand	1.7885-1.7800		Yugoslavia	189-815

	ECU central rates	Currency amounts against ECU May 18	% change from central rate	% change adjusted for divergence	Divergence
Belgian France	44.9008	45.5692	+1.49	+1.43	±1,5447
Danish Krone	8.14104	8.21369	+0.89	+0.83	±1.6425
German D-Mark	2.24184	2.24473	+0,13	+0.07	±1.0642
French Franc	S.87456	8.89255	+0.26	+0.20	$\pm 1.4062$
Dutch Guilder	2.52596	2.52229	····0.14	0.20	$\pm 1.4964$
rish Punt	0.72569	0.730264	+0.63	1-0.57	+1.6699
Itelien Lira	7403.49	1382,15	-1.52	-1.52	+4.1506

ted by suggestion of behind scenes efforts to resolve the te. The April Public or Borrowing Requirement another depressing factor as confidence was concerned, the major influence was the	fidence while suppor interes ally fir lined i
the major influence was the between Iran and Iraq. This	£ in N

pushed up the price of North Sea oil on the spot market, and increased the value of sterling on the foreign exchanges. Central bank intervention prevented another sharp rise by the dullar, the U.S. interest rates had a softer tone, partly

But the strong support for Continental Illinois by the other U.S. commercial banks and the
Continental Illinois by the other
U.S. commercial banks and the
Federal Reserve helped con- fidence at the end of the week,
fidence at the end of the week,
while the dollar was also
while the dollar was also supported by expectations U.S.
interest rates will remain gener-
ally firm. This view was under-
lined by a larger than expected
rise in U.S. M1 modey supply.

tinental Illinois National Bank.

in New York	in	New	York
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increased the value of sterling	May 18 Prev. close	5 D
on the foreign exchanges.	Spot (6) 3975-3995 %1 3900-3910	M
Central bank intervention prevented another sharp rise by	1 month 0.24-0.26 dis 0.25-0.26 dis 3 months 0.84-0.87 dis 0.85-0.88 dis 18 menths 3.65-3.70 dis 3.68-3.57 dis	•
the dullar, the U.S. interest rates had a softer tone, partly	E forward mass are quoted in U.S.	•
because of the rescue of Con-		2

FORWARD RATES AGAINST STERLING 8pot 1.3870 3.85 11.8050

			3.1503 122_9 <del>9</del>	3.1220 321.43	3.0792 319.48	2.9968 313.29
BANK OF	ENGLA	ND TR	EASL	JRY BU	L TE	NDER
	May 18	May 11	1		May 18	May 11
Bills on offer	£100m £555.09m	£100m £366.6m	Top Acc	of discount.	e.8843%	8,8843%
Total allocated Minimum accepted bid	£100m	£100m	Average	of discount yield	8.8564% 9.06%	8.8843% 8.06%
Allotment at minimum level	5%	82%		ct tender	£100m	£100m :

#### THE DOLLAR SPOT AND FORWARD

May 18	Day's spread	Close	One month	% p.s.		p.9.
IK†	1.3850-1.3930	1.3865-1.3875	0.24-0.26c dis	-2.16	0.84-0.88dis	-2.48
relandt	1.1060-1.1100	1.1060-1.1070	0.08-0.03c pm	0.69	0.14-0.04 pm	0.32
Canede	1.2945-1.2965	1.2950-1.2956	0.04-0.02c pm	0.28	0.87-0.05 pm	0.18
Vethind.	3.1150-3.1205	3.1185-3.1205	1.40-1.30c pm	5.20	4.45-4.30 pm	5.62
Selgium	66.28-55.88	56.28-56.30	1-2c dis	-0.27	3 pm-par	0.11
Denmerk	10.1312-10.15	70.13 <sup>1</sup> 2-10.14	0.70-0.30ore pm	0.59	2.20-1.80 pm	0.79
N. Ger.	2.7690-2.7800	2.7730-2.7740	1.28-1.23pf pm	5.43	3.98-3.93 pm	6.71
Portugei	140.40-141.00	140.50-141.00	30-130c dis	-6.82	200-500 die	-8.95
Spain	154.55-154.75	154.60-164.70	57-67c die	-4.81	180-200 dis	-4.91
ISIY	1706-17093	1708-1707	6-61-lire dis	-4.39	164-174 dis	-3.93
Vorway	7.8550-7.8750	7.8760-7.8750	1.10-1.40ore dis	-1.91	1,70-2.00dia	-0.94
rance	8.5000-8.5350	8.5110-8.5160	0.55-0.95c dis	-1.06	1,40-1,90dis	-0.77
wedan	8.1050-8.1225	5.1050-8.1100	0.45-0.25ors pm	0.52	2.25-2.05 pm	1.06
Јерап	232.90-233.90	233.20-233.30	0.99-0.95y pm	4.99	8.11-3.07 pm	5.30
Austria	19.48-19.52	19.49-19.50	7.40-6.90gro pm	4.40	24.5-22.5 pm	4.82
Switz.	2.2760-2.2860	2.2790-2.2800	1.52-1.42c pm	7.74	4.52-4.42 pm	7.85
			I.S. currency. Fo	brewre	emmiume an	

REN	CY RAT	TES
	Special Grawing Rights	Currency
1512 8 819 4 2014	n/e 68,4347 n/a 2,87510 3,23237 8,84358 1772,02 842,496 8,15483 160,348 8,41983 2,56486 112,773	0.808037 1.04713 16.7729 45.5692 8.21562 8.21562 8.34473 8.52282 6.89265 1382.15 188.636 6.36612 124.928 6.56368 1.84491 88.0194
	1 201g	81g 8,41983 4 2.56466

#### **EXCHANGE CROSS RATES**

May 18	Pound Stirfing	U.S. Dollar	Deusche m'k	Јаралевсуер	FrenchFranc	Swiss Franc	Outch Ouild	Italian Lira	Canada Dollar	Belgian Franc
Pound Sterling U.S. Dollar	0.781	1,387	3,850 8,774	323,8 233,3	11,805 8,514	3,165 2,280	4,328 8,120	2367. 1707.	1.796 1,295	76.10 56.28
Deutschemark Japanese Yen 1,000	3,089 3,089	0,550 4,284	11,39	84.08 1000.	3.066 36.46	0.822 8,776	1.124 13.37	614,7 7310.	0.466 5.547	20.29 · 241.2
French Franc 10	0,847	1,175	3,261	274.2	10.	2,681	3.566	2005.	1,521	66,16
Swiss Franc	0,51S	0,438	1,816	102.5	3,750	1.	1,367	747.7	0,567	24,68
Dutch Guilder	0,831	0.321	0.890	74.81	0.728	0.731	1,889	546,2	0.415	18.05
Italian Lira 1 000	0,483	0,586	1.627	136,8	4,968	1,667		1000	0.768	36.00
Canadian Dollar	0.557	0.778	2.144	180.3	8,573	1.752	2.410	1318.	2,300	43,48
Balgian Franc 100	1.360	1.77\$	4.930	414,6	16,18	4.052	6.541	3030.		100,

#### **EURO-CURRENCY INTEREST RATES (Market closing rates)**

May 17	Sterling	U.2. Dollar	Ganadian Dollar	Dutch Oulider	Swiss Franc	D-mark	French Franc	Italian Ura	Belgia Conv.	r Franc Fin.	Yen	Danish Kroner
8hort term	811-811 913-915	94 04 26.96 104.11 115.1178 186.126 126-136	12-12-6	67g-6 61g-61g 61g-61g 61g-61g 63g-61g 63g-61g	34-1 11a-13a 55g-51e 37a-4 471-478 43g-41g	5/3-5/3 5/3-5/3 5/3-6/3 5/3-6/3 6/3-6/3 6/2-6/3	1136-1156 1136-1179 1176-1216 1846-1256 1536-1559 1416-1436	15-16 147g-167g 15-151g 151g-16 161g-16 161g-178g	1014 · 1034 1034 · 1114 1114 · 1134 1118 · 12 18 · 1812 1256 · 1314	1014-1034 1156-1158 1119-1134 1154-18 1154-18 1176-1818	5/2-5/3 512-54 612-614 6/3-6/3 844-612 6/6-6/3	87g-75g 87g-25g 10-101g 105g-111g 107g-115g 115g-117g

Asien \$ (cleaning rates in Singapora): Short-term 10-10½ per cent; seven days 10½-10½ per cent; one menth 10¾-11½, per cent; three mentha 11½-11½, per cent; aix mentha 12½-12½ per cent; aix mentha 12½-12½ per cent; aix mentha 12½-13½ per cent; four yeers 14-14½ per cent nominal cleaning rates. Shert-term rates am call for U.S. banks and Japanese yen; two days" natice.

#### **MONEY MARKETS**

# U.S. events spread their influence

Interest rates eased last week as events in New York and Chicago spread their influence across the Atlantic. The rise Chicago spread their influence across the Atlantic. The rise in clearing bank base rates earlier this month was in reaction to the strong spward pressure on U.S. rates, and the reversal of this process has taken the pressure off London rates. At the beginning of the week there was considerable nervous-ness that base rates would have to rise to at least 9½ per cent very soon, but this was largely a reaction to three-month Euro-dollar rates of eround 12 per cent, which have since eased. There have been some strong distorting influences on U.S. rates recently, and this has tended to create thin nervous conditions, particularly in the important U.S. bond market.

Interest rates were first pressured upwards by the disappointing reaction to the programme of U.S. Treasury auctions held the previous week, where yields rose sharply. At that time rumours about the problems of a major U.S. bank was also tending to push rates higher, but the eventual disclosure that Continental dillinois National Bank and Trust was in difficulties and required a major rescue package prompted the opposite reaction. The very large amount of money bostowed through the Federal Reserves

#### FT LONDON INTERBANK FIXING

LONDON INTERBAL (11,00 a.m. May	NK FIXING 19)
bid 11 5/4	U.S. dollara offer 11 7/8
t months	U.S. dollers
bid 12 6/16	offer 12 7/18
The fixing rates	are the arithmetic

pact on the Federal funds overnight rate by pumping extra
it in the not too distant future as
economic growth and money
supply move ahead. Thursday's
draining liquidity, and keeping
interest rates lower than would
have been the case, if it had not
been for the problems of the
eighth largest bank in the U.S.

the Federal Reserve will
probably tighten its credit stance
in the not too distant future as
economic growth and money
supply move ahead. Thursday's
rise of \$4.9bn in weekly M1
money supply had a kimited impact on the latest PSBR figure, which
pact because attention was so
firmly focused on Continental
the Jetser PSBR figure, which
pact because attention was so
firmly focused on Continental
the Jetser PSBR figure, which
pact because attention was so
firmly focused on Continental
to elect the stance
rise of \$4.9bn in weekly M1
money supply had a kimited impact because attention was so
firmly focused on Continental
to elect the federal Reserve moves
to control these forces, then the
present respite on interest rates
will be short lived, and the recent
rise of \$4.9bn in weekly M1
money supply had a kimited impact because attention was so
firmly focused on Continental
to elect the federal Reserve moves
to control these forces, then the
present respite on interest rates
will be short lived, and the recent
rise of \$4.9bn in weekly M1
money supply had a kimited impact because attention was so
to sell as much of their longerday of the federal Reserve moves
to control these forces, then the
control these forces, then the
present respite on interest rates
to control these forces, then the
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present respite on interest rat

discount window by Continental Illinois, as nervous depositors, removed funds, had a strong impact on the Federal funds over-probably tighten its credit stance If the Federal Reserve moves in the Federal Reserve moves i

#### **MONEY RATES**

Descript	May 18	Frankfurt	Paris	Zurich	Amst'dam	Tokyo	Milan	Brussels	Dublin
	One month	5,78-5,90 5,90-6,05 6,05 5,20 5,20-6,35 6,5	11/2-18/6 18-12/6 18/6-12/6 18/6-12/6	3 <sub>18</sub> -3 <sub>18</sub>	678-514 618-614 818-614	6,15685 6,28186 —	1612-1678	111g-1154 . 115g-117g	114-18 121 <sub>9</sub> -125 <sub>8</sub> 124-121 <sub>9</sub>

LONDON MONEY RATES

Discount	Houses	Deposit	and	BIII	Rate

May 15 1984	Sterling Certificate of deposit	Interbank	Local Authority deposits	Company Deposits	Merket Deposits	Treasury (Buy)	Treasury (Selfi	Eligible Bank (8uy)	Eligible Bank (Sell)	Fine Trade (Buy
Overnight		4-10 818-9 818-8 818-9-1- 918-10 818-10-1- 10-1-10-1-	8-814 814-878 814-878 814 914 914 914 1016	7-834 — 812-814 816-814 846 912 —	4-81g 		812-659 847-879 847-879	813 813 813 813 813	85g 87g 87g 04g	

•		- 10 - 15							
		Local Auth negotiable bonds	Local Authority Deposits	House	8 Gert ol Dsposits	SDR Linked Deposits	ECU Linked Deposits	NEW YORK (4 pm)	
ı	Dne month	91g-81g	_	8HF	10.65 10.76	94-84	8;7.9 9.9;1	Brokar loan rate	
	Two months	956-946			11,15-11,25		9-9-1	Fed funds	
	Three months			93 <sub>6</sub>	11.4-11.5		9,1-93	Fed. Funds at Intervention	9.
	Six months	e:8-912	_	979	12,06-12,15		85a-912		
	Nine months			1018	12,2-12,4			Treasury Bills	
	Dne year,	1012-1014	_	104	72,6-12,8	1016-1016	101 <sub>8</sub> -10 <sub>18</sub>	Doe month	0.45
	Two yeam		105g	- 1	_	_	<b>-</b> -		
	Three yeam		11	<b>-</b>	_	_	_	Two menth	
	Four years		114	_	]	_	_	Three month	9.79
	Five years	!	114	- :	ı – 1	<b>–</b>	_	Six menth	10.24
	ECGO Fixe	d Rate Exp	ort Finance	Scheme	IV Ave	rage Rato	of interest	Dris year	
	period April 4	to May 1	1964 (inclu	oive): 9.9	34 per ca	ınt. Local	eutherities	, , ,,,,,,,,,,,,,,,,,,,,,,,,,,	10.07
	and Snance h	Buses sever	days' no:	ice, other	m eevan	days' fixed	. Finance	Treasury Bonds	
	Houses Bree F	gace (boplis)	red by the	Finance i	leusea As	rectation):	9 per cent	•	
	from May, 1984	i. London ar	nd Scotzish	Clearing :	8enk Rate	s for lendir	10 9-9% per	Two year	387 <sup>77</sup>
	cent, Londen	Deposit Ra	th for Sum	e et seve	en deye'	notics 5%-6	DOT CONT.	Three year	9 <del>0"</del> -
	Treasury Bille:							Four year	
1	Tax Deposit (							Five year	
	94. par cent: on	e-three meni	ika 514 pare	ant three.	Air month	ia QL nar ca	MP Civ_nine	1146 Age:	34.32

10:57 90" z 97" z 94" z 95" u Five year

#### **FINANCIAL FUTURES**

LONDON

THREE-MONTH EURODOLLAR SIM

points	of 100			•••	June	108,15	108.60	107.50	109.10
	Close	High	10w	Prev	Sept	107.85	108.70	107.50	109.55
June	28.18	88.20	87.98	89.17	Dec	109.50	110.10	108.00	110,90
Sspt	87.36	87.40	87.15	87.40	Velum	e 616 (40	6)		
Dec	86.89	86.93	86.68	86.96	Previou	is day's	open int	. 519 (54	ן מי
March	86.52	86.56	86.32	\$6.60					
June	86.21	86.21	86.00	86.25	CH1/	-100			
Volume	6.162 (	5,567)			CHIC	:AGO			
PTOVICE	s day's	open int.	14,253 (	14,599)		REASURY 10,000 32			
		STERLIN		SIT	- 14 41		High		Prev
£250,00	O points	of 100%			June	Close 82-01	62-11	Low 61-19	61-19
	Close	High	Low	Prev	Sept	51-12	61-22	60-30	50-30
June	30.67	90.70	90,50	90.67	Dec	60-29	61-05	60-14	60-30 60-16
Sept	90.08	90.08	89.98	90.11	March	60-18	60-27	80-06	60-05
Dec	89.57	88.57	89.47	89.61	June	60-10	60-18	60-04	59-30
March		89.13	89.0¢	89.14	Sept	60-04	60-13	60-02 59-29	59-24 59-19
June"	88.73	1 678	_	88.74	Dec	59-31 59-27	60-06 60-02	59-16	59-15
Proules	1,585 (	open int.	9 539 //	AE31	Morch	33-4		22-10	34-10
		epen m. 1s of 100		1.405)	<del>-</del>	DEACTION		/14 45-55	i
2020,	A-A baur				U.S. T	REASURY	100%	(IMMA)	Į.
20-YFA	R 12% 1	NOTIONA	Lällt		SIM P	oints of	100 11		<u>—</u> —i
	32nds				-	Cipse	High	1ow	Prev
					June	28.69	89.72	89.60	89.59
	Close	Hìgh	Low	Prev	Sapt	89.89	88.92	88.82	38.82
June Sept	103-27 103-07	104-00 103-07	103-17 103-00	104-13 103-26	Dec	88,47	82.50	88.42	88,41 88,11
Dec	102-22	103-07	100-00	103-20	March June	28,15 87,92	88.16 87.93	88.11 87.86	87.85
March	102-10		_	102-28	Sept	87.72	87.72	87.65	87.64
Juno	101-31	_	_	102-17	Dec	87.54	87.54	87.46	87.45
Volume	3,746 (	2,834)			March	87,37	87.37	<b>57.29</b>	57.29
		open int.			===				
		lean cash leas equ			CERT.	DEPOSIT	(19494)		
		ntract) 2			\$1m po	inte of t			— <u>-</u> [
						Close	High	Low	Prev
STERL	NG £25,	000 5 pa	r £		June	88.42 87.94	88.43 87.65	88.13 87.40	82.22 87.48
	Close	High	Low	Prev	Sept. Dec	87.15	57.12	86.92	87.02
June	7.3905	1,3925	1.3889	1.3995	March	86.78	86.79	86.60	86.65
Sept	1.3995	-		1.4085					
Dec	1.4090		_	1.4175		MONTH	EUROD	OLLAN	(IMBMI)
Volume	87 (116	) ***** int	2 010 /	7021	21m bo	dints of 1			
PIBVIOL	is can 2	open int.	. 2019 (	4,795)		Close	High	Low	Prev
DEUTS	CHE MA	RKS			June	87.99	88.02	87.72	87.80
	5.000 S p				Sept	87.12 86.69	57.21 86.70	96.93 86.46	87.03
	Close	High	Low	Prev	March	85.31	65.33	88.13	85.16
Juste	0.3621	0.3622	0.3612	0.3648	June	86.00	86.00	95.89	85.88
Sept	0.3674	0.3674	0.3670	0.3701				- 6	
Volume	68 (961	onen let	CEO 144	E3	STERLU	NG (IMI			
LIBAID	a Gay S	open int.	440 (44	·,		Closa	High	Low	Prev
	FRANCE				June	1,3905	1.4018	1.3885	1.5970
SwFr 1	25,000 5	per SwF	r		Sept Dec	1.4085	1.4100	1.4060	1.4150
	Close	High	Low	Prev	March	1.4175	1.4190	1.4150	1.4240
June	0.4410	0.4410	0.4402	0.4422					
Sept	0.4499	0.4499	0.4485	0.4510			2más of	100%	1
Ve lume	41 (5)		4 30- 4	2004	GNMA	(CRI)			
CLOA IOT	a celà e	open int,	1,387 (1	,300)		Close	Hiah	Low	Prev
JAPANI	ESE YEN	Y12.5m	S per Y1	00	June	66-11	66-22	66-06	66-09
					Sept	65-01 64-01	65-11 64-08	63-31	65-01
June	Closs 0.4302	High 0.4302	0.4293	Prev 0.4320	Dec March	63-07	63-14	63-06	63-07
Sept	0.4363	J.4502		0.4378	June	82-18			62-18
Volume	7 (119)		_		Sept	62-01	_	_	62-01
Previou	s day's	open int,	291 (30)	3)	Dec	61-20	61-27	61-17	61-20
									1

#### WEEKLY CHANGE IN WORLD INTEREST RATES

OUDON	May 18	change	NEW YORK	May 18	change
LONDON Base rates 7 day Interbank 5 mth Interbank Treasury Bill Tender Band 1 Billo Band 2 Billo	9-91, 8-8 9-1 8-8564 9-1	+ #8 -0.0279	NEW YORK Prime vates Federal funds 5 Mth. Treasury Sills 6 Mth. Treasury Sills 3 Mth. C II FRANKFURT	121 <sub>2</sub> 81 <sub>4</sub> 8.66 10.28 11.26	Uneh'd -15 -0.08 Unch'd -0.50
Band 3 8ijls 3 Mth. Treasury Bills 1 Mth. Bank 8ills 3 Mth. Bank Bills	814 8-1- 8-1-	-Uneh'd  +iċ  -iţ  -s	Lombard One Mth. Interbank Three month	5,50 5,885 6,188	Unch.d 0.025 +0.025
TOKYO One month Sills Three month Bills	6.15626 6.28126	+ 0.0625 + 0.0625	One With Interhank	118 <sub>4</sub> 12 121 <sub>6</sub>	Unch'd Unch d
8RUSSELS Dne month' Three menth	115g 1734	1a 3g	MILAN One month Three month	16 <del>11</del> 16 <del>12</del>	+68 +54
AMSTERDAM 💢 Dine month Three month	523 614		DUBLIN Dna month Three month	117g 125g	Unch' d

#### S.F.E. INTERNATIONAL N.V. U.S. \$70,000,000

**Guaranteed Floating Rate Notes Due 1988** 

Guaranteed by

#### Société Financière Européenne - S.F.E. Luxembourg

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the six months 21st May, 1984 to 21st November, 1984 has been fixed at 12% per cent per annum and that the coupon amount payable on coupon No. 6 will be U.S.\$321.04.



The Sumitomo Bank, Limited Agent Bank

U.S.\$15,000,000 THE FUJIKURA CABLE WORKS, LTD. (Fujikura Dansen Kabushiki Kaisha) (Incorporated with limited (lability in Jopan) GUARANTEED FLOATING RATE NOTES DUE 1987



nditionally and irrevocably gustanteed as to payment of principal and interest by THE MITSUI BANK, LIMITED
(Kabushiki Kaisha Missul Ginko)
(Incorporated with limited liability in Japan)

In secondance with the provisions of the Notes and Agent Bank Agreement between The Pulikura Cable Works, Ltd., The Missui Bank, Limited and Chibank, N.A., dated Msy 7, 1990, notice is hereby given that the Rate of Interest has been fixed at 1212 and that the interest payable on the relevant Interest Payment Date, November 20, 1984, against Coupon No. 9 in respect of US\$5,000 nominal amount of the Notes will be US\$321.04.

May 21, 1984, London By: Citibank, N.A. (CSSI Depc.), Agent Bank

### COMMODITY PERSPECTIVE

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# MCCOTTO

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U.S. \$100,000,000

#### CREDITANSTALT-BANKVEREIN

(Incorporated with limited liability in the Republic of Austria)

13% PER CENT. SUBORDINATED NOTES DUE 1991 ISSUED AT 99% PER CENT.

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SOCIÉTÉ GÉNÉRALE DE BANQUE B.A.

**UNION BANK OF SWITZERLAND (SECURITIES)** 

MAY 1284

## Today's Rates 101/4%-11%

#### 3i Term Deposits

Deposits of £1,000-£50,000 accepted for fixed terms of \$-10 years. Interest paid half-yearly. Rates for deposits received not later than £6.84 are fixed for the

Terms (years) 3 4 5 6 7 9 9 10 104 104 104 104 11 11 11 11 Deposits to and further information from the Treasurer, Investors in Industry
Group plc, 91 Waterloo Road, London SEI BAP, (01-928 7822 Ext. 367.)
Chaques psychie to "Bank of England, are Investors in Industry Group plc."

Imperial Life (U.K.) Limited Imperial Life House, London Road, Guildford, Surrey GUI 1TA 0483 571255

The unit prices of the ten funds comprising the Imperial Investment Portfolio of Imperial Life (U.K.) Ltd. (inception date 1st February 1984) were as follows on the date shown:

UK Equity Fd Property Fd Gilt-Edged Fd Money Mkt Fd

 
 Offer Bid.
 Ind-Link Gilt Fd
 Offer Bid.

 107.5
 102.1
 Ind-Link Gilt Fd
 99.0
 94.0

 120.0
 114.6
 Inti Equity Fd
 108.8
 101.5

 114.8
 109.1
 N America Fd
 95.4
 30.6

 100.2
 95.9
 Japan Fd
 112.1
 106.6

 101.3
 96.3
 High Yield Fd
 207.3
 101.9
 Prices at as 21st May 1984

